

February 7, 2017

The Board of Trustees of Miami University will meet on the Oxford Campus, Oxford, Ohio, on Friday, February 17, 2017. The Board will convene and the meeting will begin at 9:00 a.m. in the Marcum Conference Center, Rooms 180-6.

An agenda for the meeting, with applicable material, is attached.



T. O. Pickerill II  
Secretary to the Board of Trustees

**Miami University**  
**February 2017 Meetings of the Board of Trustees**  
**Oxford, Ohio**

**SCHEDULE OF TRUSTEE MEETINGS AND CAMPUS ACTIVITIES**

(times are approximate)

**Wednesday, February 15, 2017**

- |           |          |                                      |
|-----------|----------|--------------------------------------|
| 5:30 p.m. | Optional | Tour the Athletic Performance Center |
| 6:30 p.m. | Optional | Dinner, Marcum Center                |

**Thursday, February 16, 2017**

- |            |                   |  |
|------------|-------------------|--|
| 8:00 a.m.  | Committee Meeting | Academic and Student Affairs Committee<br>Heritage Room, Shriver Center<br>Per separately distributed agenda |
| 12:00 p.m. | Optional          | Lunch, Lewis Place   |
| 1:30 p.m.  | Committee Meeting | Finance and Audit Committee, Roudebush 104<br>Per separately distributed agenda                              |
| 5:00 p.m.  | Optional          | Dinner, Marcum Center  |
| 7:00 p.m.  | Optional          | George Packer Lecture, Wilks Theater, ASC  |
| 8:30 p.m.  | Optional          | Reception with the Alumni Association Board,<br>Marcum Center  |

**Friday, February 17, 2017**

- |           |               |  |
|-----------|---------------|--|
| 8:00 a.m. | Optional      | Breakfast, Marcum Center                                       |
| 9:00 a.m. | Board Meeting | Board of Trustees Meeting, Marcum 180-6<br>Per attached agenda |
| 1:00 p.m. |               | Adjourn  |

**Miami University Board of Trustees**  
**Marcum Center, Room 180-6, Oxford**  
**Campus 9:00am Friday, February 17, 2017**

**Call the Meeting to Order and Roll Call – Chair, Mr. Mark Ridenour**

**Public Study Session**

- Comments from the Public (if requested)
- Faculty Recognition, Provost Callahan

**Public Business Session**

- Resolution of Appreciation, Steve Wilson, Attachment A
- Approval of the Prior Meeting Minutes (final attachment to this agenda)
- Consent Calendar, Attachment B
  - Designation of Emerita/Emeritus
  - Campus Naming
  - Change to Board Regulations
  - Authority to Award the Title Distinguished Faculty
- Comments by the Chair, Mr. Mark Ridenour
- Reports
  - Miami President – Dr. Greg Crawford
  - Chair of the University Senate Executive Committee, Dr. Drew Reffett, Attachment C
  - Student Body President, Ms. Maggie Reilly
- Committee Reports, Resolutions and Ordinances
  - Academic and Student Affairs, Ms. Terry Hershey
    - Resolutions and Ordinances - Provost Callahan, Attachment D
      - Promotion and Tenure
  - Finance and Audit, Mr. John Altman
    - Resolutions and Ordinances, SVP Creamer, Attachment E
      - Pearson Hall Phase One
      - MacCracken and Richard Halls
      - Minnich and Scott Halls
      - Endowment Administrative Fee
- Student Trustee Reports, Attachment F
- Other Business, Attachment G
  - Resolution of Appreciation, Student Trustee Ciara Lawson

**Executive Session**

- Consult with Counsel, Pending Litigation, Personnel Matters - Evaluation/Compensation of a Public Employee

**Return to Public Session**

- Other Business (if required)

**Adjourn**

**Written Reports and Other Material**

- Advancement Update, Attachment H
- Prior Meeting Minutes, Attachment I



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February 17, 2017  
Other Business

### **RESOLUTION R2016-xx**

#### Resolution of Appreciation for Stephen P. Wilson

WHEREAS, Stephen P. Wilson was appointed a Miami University Trustee on October 11, 2013; and

WHEREAS, on January 25, 2017, Stephen Wilson became a State Senator, representing his neighbors from the Village of Maineville, Ohio and all the good residents of Ohio's 7<sup>th</sup> Senate District; and

WHEREAS, Steve's service in the Legislature of the Great State of Ohio, compels his departure from Miami University's Board of Trustees; and

WHEREAS, Steve graduated from Miami University in 1972 with a degree in Finance, was a member of Tau Kappa Epsilon International Fraternity, the Interfraternity Council, and Miami's Naval ROTC Unit; and

WHEREAS, upon graduation, he was commissioned an Ensign in the United States Navy, serving his nation as a Naval Officer for four years, including service aboard the USS Sierra (AD18); and

WHEREAS, in 1976, Steve embarked on a remarkable and distinguished career in Banking with Lebanon Citizens National Bank; and

WHEREAS, his talents and leadership were quickly recognized, becoming Director of LCNB Corporation in 1982, then President of both LCNB Corporation and LCNB National Bank, and later Chief Executive Officer; and

WHEREAS, he continues to serve as the Chairman of LCNB Corporation and LCNB National Bank; and

WHEREAS, Steve's service as a highly respected banking executive has extended well beyond LNCB and Southwest, Ohio, to include service as a board member of the Federal Reserve Bank in Cleveland, Ohio, and as chairman of the American Bankers Association; and

WHEREAS, Steve has also selflessly served his community, helping establish and serving as trustee for the Ralph J. Stolle Countryside YMCA, serving on the Lebanon School Board, chairing the Warren County Foundation, serving on the board and as

treasurer of AAA Cincinnati, and serving as a board member of Harmon Civic Trust, the Warren County Port Authority, and as a member of the Area Progress Council.

WHEREAS, this remarkable commitment to service also extended to Miami University, well before his time as a Trustee, to include membership on Miami Middletown's Citizens Advisory Council; and

WHEREAS, Steve steadfastly applied his many financial and leadership skills while a member of Miami University's Board of Trustees, with Miami now recognized by U.S. News and World Report as both our nation's most efficient university for producing high quality results, and the top public university in its commitment to undergraduate education; and

WHEREAS, the Miami University Trustees, faculty, staff, and students will miss Steve's strong commitment to service, wisdom, experience, and extraordinary insight.

NOW, THEREFORE BE IT RESOLVED, that the members of the Miami University's Board of Trustees do hereby express their sincere gratitude and deepest appreciation for Stephen P. Wilson's service and leadership; and

BE IT FURTHER RESOLVED, that the members of Miami University Board of Trustees also convey their deepest, most heartfelt congratulations to Senator Stephen P. Wilson for his appointment as Senator from Ohio's 7<sup>th</sup> Senate District; and

BE IT FURTHER RESOLVED, that the members of this Board offer their best wishes for his continued good health and success in all future endeavors, and extend an open invitation to Steve and Jill to visit often in the years ahead.

Done, by the Miami University Board of Trustees, this Seventeenth Day of February, Two Thousand Seventeen at Miami University, in the City of Oxford, County of Butler, State of Ohio, during the Two Hundred and Eighth year of the University's Charter.



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February 17, 2017  
 Consent Calendar

**RESOLUTION R2017-xx**

BE IT RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emeritus effective on the formal date of retirement:

Jill E. Courte  
 Computer & Information Technology

Michele Gingras  
 Music

Patricia Nisbet Klingenberg  
 Spanish & Portuguese

Jean L. Langan  
 Art

Judith L. Rogers  
 Educational Leadership

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emeritus effective on the formal date of retirement:

Stephen D. Berry  
 Psychology

Dewitt S. Chandler  
 History

Charles L. Dunn  
 Statistics

Charles V. Ganelin  
 Spanish & Portuguese

John Krafft  
 English & Languages, Literatures, & Writing

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emerita effective on the formal date of retirement:

M. Katie Egart  
University Honors Program

Deborah A. Mason  
Office of the President

Mary H. Poppendeck  
Student Health Services

Lois W. Watson  
Biology

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emeritus effective on the formal date of retirement:

Gary L. Young  
Information Technology Services

John Eric Yung  
Housing, Dining Recreation and Guest Services



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February 17, 2017  
 Consent Calendar

### **RESOLUTION R2017-xx**

BE IT RESOLVED: that the Board of Trustees hereby approves the following naming recommendations of the Committee on Naming of Campus Facilities:

#### **Withrow Hall**

This new residence hall to open in summer 2018 on the former site of Withrow Court to share the Withrow name in honor of the former building's history.

#### **Dr. Robert Rusbosin Room**

122 Schwarm Hall  
 Hamilton Campus

#### **Lynn Darbyshire Court**

The basketball court at Bennett Recreation Center  
 Middletown Campus

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following naming recommendations of the Committee on Naming of Campus Facilities, located within the Academic Performance Center:

#### **Offensive Coordinator's Office**

In Honor of John Pont from John and Carrie Hayden

#### **Team Doctor's Office**

Tom '77 and Jan '77 Hassfurther

#### **Head Equipment Office**

Darrell and Susan Wright

#### **Head Strength Coach's Office**

In Honor of Dan Dalrymple from Cory and Heather Reed

#### **Nutrition Area**

In Honor of Scott Peterka from Kathie Peterka

#### **Video Room**

Dennis and Deborah Lieberman



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February 17, 2016  
 Consent Calendar

### RESOLUTION R2017-xx

WHEREAS: Resolution R2014-10 addresses the composition, appointment and responsibilities of the Finance and Audit Committee; and Committee on Naming of Campus Facilities and provides guidelines for the naming of buildings, facilities, and programs of Miami University; and

WHEREAS: The Board of Trustees Regulations also addresses the Finance and Audit Committee; and

WHEREAS: Guidelines regarding the Finance and Audit Committee of the Board of Trustees of Miami University are to be consolidated into a single document.

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees approves changes to the Board of Trustee Regulations, Article II, Section 13, as stated in this resolution; and

BE IT FURTHER RESOLVED: that this resolution supersedes Board of Trustees Resolution R2014-10.

## ARTICLE II: MEETINGS AND ORGANIZATION OF THE BOARD OF TRUSTEES

### Section 13. Finance and Audit Committee.

~~The Finance and Audit Committee serves in an oversight capacity for financial and administrative operations of the University as delegated by the Board of Trustees in the Finance and Audit Committee Charter as approved by the Board. Specifically, the Finance and Audit Committee provides oversight responsibilities for the University's long-term financial plans; the University's financial reporting, internal controls and the independent audit; the general University budget; capital expenditures for facilities and property; investment policies and results; internal audit activities; processes for monitoring compliance with University policies and state and federal laws; and the University's risk assessment process. It is the responsibility of the Finance and Audit Committee to review and recommend to the full Board of Trustees ordinances, resolutions, and other related items proposed by the administrative staff. The Committee serves as the Investment Committee required by Ohio Revised Code Section 3345.05.~~

~~At the annual meeting in December of each year, the Chair of the Board shall appoint the members and Chair of the Finance and Audit Committee, to serve from January 1 to December~~

~~31 of the succeeding calendar year. The principal liaison to the Finance and Audit Committee is the Senior Vice President for Finance and Business Services. Additional staff members will be called upon as needed for specific reports to the Committee.~~

## **OBJECTIVES**

The Finance and Audit Committee (the “Committee”) is appointed by the Chair of the Board of Trustees, with the primary function of assisting the Board of Trustees with its oversight responsibilities in the following areas:

- The University’s long-term financial plans.
- The University’s financial reporting, internal controls and the independent audit.
- The University’s budget.
- The University’s capital expenditures for facilities and property.
- The University’s investments.
- The University’s internal audit activities.
- The University’s processes for monitoring compliance with University policies, including ethical conduct requirements and applicable state and federal laws and regulations.
- The University’s risk assessment process.

## **COMMITTEE MEMBERSHIP**

The Committee shall be appointed by the Chair of the Board of Trustees and shall consist of no fewer than four members. The members of the Committee shall meet the independence requirements of the New York Stock Exchange rules and regulations. At least one member of the Committee shall be a “financial expert,” as that term is defined by the Securities and Exchange Commission. One-third of the Committee, but not less than two members, shall constitute a quorum for the transaction of business.

At the annual meeting in December of each year, the Chair of the Board shall appoint the members and Chair of the Finance and Audit Committee, to serve from January 1 to December 31 of the succeeding calendar year.

## **MEETINGS**

The Committee shall meet as often as it determines necessary, but no less than four times per year. The Committee shall meet from time to time with the University’s senior administrators, the internal auditors, and the independent auditors. The Committee shall maintain written minutes of its meetings.

## **OVERSIGHT OF THE UNIVERSITY’S STRATEGIC FINANCIAL PLANNING OVER A MULTI-YEAR TIME FRAME**

The Committee shall review at least annually, the long-term financial plans of the University. These plans will include future projections of annual operating and capital requirements of the

University and the related funding sources. As part of the review of the long-term financial plans, the Committee shall review the current and projected debt levels of the University, including consideration of impacts on debt ratings, annual cash flows and liquidity.

## **OVERSIGHT OF FINANCIAL REPORTING, INTERNAL CONTROLS AND THE INDEPENDENT AUDIT**

The Committee shall be responsible for recommending to the Auditor of the State of Ohio (the “Auditor”) the selection and appointment of the independent auditor. The Committee, together with the Auditor, shall be responsible for the compensation and oversight of the work of the independent auditor. The independent auditor shall report directly to the Committee and to the Auditor as required.

The Committee shall review all auditing services and pre-approve permitted non-audit services (including the fees and terms thereof) to be performed for the University by the independent auditor. Unless specifically directed to do so by the Auditor, the independent auditor is prohibited from performing any non-audit services that are specifically prohibited by independence rules set by the Securities and Exchange Commission and by the General Accounting Office (GAO). The Committee may delegate pre-approval authority to the Chair subject to later review and approval by the Committee.

The Committee shall have the authority, to the extent it deems necessary or appropriate, to retain independent, legal, accounting or other advisors to the extent that such services are permissible under the laws and regulations governing the University. The University shall provide for appropriate funding, as determined by the Committee, for payment of compensation to the independent advisors.

The Committee shall meet with representatives of the independent auditor to review the annual audit plan and results of the audit.

The Committee shall review and discuss reports from the independent auditor and University administrators on:

- (a) All significant accounting principles and judgments used in the preparation of the audited financial statements.
- (b) Any significant changes in the selection or application of accounting principles.
- (c) All significant alternative treatments of financial information within generally accepted accounting principles that have been discussed with University administrators, the ramifications of the use of such alternative treatments, and the treatment preferred by the independent auditors.
- (d) Significant issues relating to the adequacy of the University’s internal controls.

- (e) Other material written communications between the independent auditor and University administrators.

The Committee shall discuss with the independent auditor the matters required to be discussed by professional auditing standards relating to the conduct of the audit, including any difficulties encountered in the course of the audit work, any restrictions on the scope of activities or access to requested information, and any significant disagreements with University administrators.

The Committee shall review and recommend the annual audited financial statements to the Board of Trustees.

Annually, the Committee shall obtain and review a report from the independent auditor regarding:

- (a) The independence of the independent auditor, including compliance with GAO's independence standards,
- (b) the independent auditor's internal quality-control procedures,
- (c) any material issues raised by the most recent internal quality-control review, or publicly disclosed findings resulting from reviews of public oversight and regulatory bodies or investigations by governmental and regulatory authorities within the preceding five years respecting one or more independent audits carried out by the firm,
- (d) any steps taken to deal with any such issues or findings, and
- (e) all relationships between the independent auditor and the University.

The Committee shall evaluate the qualifications, performance and independence of the independent auditor, including the lead partner, and consider whether the accountants' quality controls are adequate and the provision of permitted non-audit services is compatible with maintaining the auditor's independence, taking into account the opinions of University administrators and internal auditors on these matters. The Committee shall present its conclusions with respect to the recommendation of the appointment or retention of the independent auditor to the Board of Trustees annually.

The Committee shall use its best efforts to ensure the Auditor's appointment of the independent auditor includes the rotation of the lead audit partner having primary responsibility for the audit consistent with rules and regulations of the Securities and Exchange Commission.

The Committee shall recommend to the Board policies for the University's hiring of employees or former employees of the independent auditor who participated in any capacity in the audit of the University or affiliated entities.

## **OVERSIGHT OF THE UNIVERSITY'S BUDGET**

The Committee shall review and recommend the annual operating budget of the University, including the following matters:

- Annual operating budgets, including guidelines and salary pools for faculty and staff.
- Changes in tuition and fees
- Room and board rates.

- Ordinances, resolutions and other items related to the fiscal management of the University that are proposed by the University's senior administrators.

The Committee shall receive periodic reporting of actual results as compared with the budgets for operating activities throughout the year, as appropriate.

### **OVERSIGHT OF THE UNIVERSITY'S CAPITAL EXPENDITURES**

The Committee shall periodically review the University's long-range facilities plan. The Committee shall review and recommend:

- The University's biennial capital budget
- Proposed capital improvements in excess of specified dollar amounts
- Issuance of capital bonds to finance capital projects
- The annual report of gift-funded projects
- Capital improvement contracts, including design and construction
- Real property transactions, including purchase, sale, lease, and easements

The Committee shall receive periodic reporting of actual results as compared with the budget for capital appropriations throughout the year, as appropriate.

### **OVERSIGHT OF THE UNIVERSITY'S INVESTMENT POLICIES AND RESULTS**

The Committee has oversight responsibility for the University's Non-Endowment Investments. The Committee serves as the Investment Committee required by Ohio Revised Code 3345.05.

The responsibilities of the Committee in its role as Investment Committee are:

- A. To review the University's Non-Endowment Funds Investment Policy adopted pursuant to Ohio Revised Code 3345.05 and recommend any proposed changes to the Board of Trustees for approval.
- B. To meet at least quarterly and review periodic investment reports and advise the Board on investments made in accordance with the University's Non-Endowment Funds Investment Policy.
- C. To review the University's Non-Endowment Funds Annual Expenditure Policy and recommend any proposed changes to the Board of Trustees for approval.
- D. To retain the services of an investment advisor who meets the qualifications of Ohio Revised Code 3345.05.
- E. To report to the Board of Trustees at least semi-annually.

The Committee also reviews the University's Endowment. The Committee reviews and recommends any proposed changes to the Endowment Spending Policy and Endowment

Administrative Fee to the Board of Trustees for approval. The Committee reviews periodic Endowment investment reports.

### **OVERSIGHT OF INTERNAL AUDIT ACTIVITIES**

The Committee shall review the appointment and replacement of the Director of Internal Audit and Consulting Services (IACS). The Director of IACS shall present to the Committee the annual plan and scope of internal audit activities, budget and staffing for the current year and shall review any significant changes during the year. The Director of IACS shall review all significant issues raised in reports to University administrators, including the administrators' responses to internal audit recommendations. The Committee shall approve the IACS Charter; meet separately on a periodic basis with the Director; ensure there are no restrictions or limitations on the scope of work of IACS; and review the Director's annual performance as part of approving the annual compensation of the Director.

### **OVERSIGHT OF COMPLIANCE PROCESSES**

The Committee shall review annually reports from the General Counsel regarding compliance with University policies, including ethical conduct requirements and other applicable state and federal laws and regulations, including any material reports or inquiries from regulatory or governmental agencies. The General Counsel shall discuss with the Committee any legal, compliance or regulatory matters that may have a material impact on the University's financial statements.

The Committee shall review and approve procedures recommended by the General Counsel regarding the receipt, retention, and treatment of communications received by the University regarding compliance with the University's policies, including ethical conduct requirements and other applicable laws and regulations, accounting, internal controls or auditing matters. The General Counsel shall provide periodic reports to the Committee regarding any such communications received by the University and resolution thereof.

### **RISK ASSESSMENT**

At least annually, the Committee shall review reports from the University administrators regarding risk assessment, which is the University's identification and analysis of relevant risks to the achievement of its objectives, including plans for managing the risk.

### **OTHER MATTERS**

The principal liaison to the Finance and Audit Committee is the Senior Vice President for Finance and Business Services. Additional staff members will be called upon as needed for specific reports to the Committee.

The Committee shall make regular reports to the Board of Trustees. The Committee shall review and assess the adequacy of this regulation annually and shall submit any proposed changes to the Board of Trustees for approval. The Committee shall annually review its own performance.



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February 17, 2017  
Other Business

**RESOLUTION R2017-xx**

BE IT RESOLVED: that the Board of Trustees hereby authorizes the Chair of the Board of Trustees to approve the award of the title Distinguished Professor, with such authority to expire at the start of the next meeting of the Board of Trustees, scheduled for April 21, 2017.


**EXECUTIVE COMMITTEE of UNIVERSITY SENATE**

Andrew Reffett, Chair

Shelly Jarrett Bromberg, Chair-elect

 University Senate Website: [www.miamioh.edu/senate/](http://www.miamioh.edu/senate/)

February 17, 2017

To: Board of Trustees, Academic and Student Affairs Committee  
 From: Andrew Reffett, Chair, Executive Committee of University Senate  
 RE: University Senate Report to Board of Trustees – February 16-17, 2017 Meeting

The following summarizes items of University Senate Business conducted since the Executive Committee submitted a report to the Board of Trustees on December 8, 2016.

- New Business, Specials Reports and Updates delivered to University Senate:
  - **December 5, 2016:** Intercollegiate Athletics Report – David Sayler, Director, Intercollegiate Athletics
  - **December 5, 2016:** Sustainability Update – Tom Crist, Chair, Department of Biology
  - **January 23, 2017:** RCM 2.0 – Amit Shukla, Chair, Fiscal Priorities and Budget Planning Committee
  - **January 23, 2017:** Student Affairs Update: alcohol, sexual and interpersonal violence, and mental health challenges – Mike Curme, Associate VP & Dean of Students
- Minors, revisions to existing degrees, name changes and University Policies received and approved on the University Senate consent calendars:
  - **December 5, 2016:** Revision of an Existing Degree, CSE – Master of Science in Computer Science
  - **December 5, 2016:** Revision of an Existing Degree, EDP – M.Ed., Educational Technology
  - **December 5, 2016:** New Major, MFA Experience Design (PDP)
  - **January 23, 2017:** Revision of an Existing Major, CHM – Biochemistry
  - **January 23, 2017:** Revision of an Existing Major, CIT - Health Information Technology
  - **January 23, 2017:** Revision of an Existing Major, CIT – Information Technology
  - **January 23, 2017:** Revision of an Existing Minor, KNH – Coaching
  - **January 23, 2017:** Revision of an Existing Minor, KNH – Sport Management
  - **January 23, 2017:** Revision of an Existing Co-Major, FST – Film Studies

cc: Provost Phyllis Callahan, Chair, University Senate  
 Associate Provost, Carolyn Haynes, Secretary, University Senate  
 Shelly Jarrett Bromberg, Chair-elect, Executive Committee of University Senate  
 Becky Sander, Recording Secretary, University Senate



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February 17, 2017  
Academic and Student Affairs

**RESOLUTION R2017-xx**

**BE IT RESOLVED:** that the Board of Trustees hereby approves the following faculty for promotion and tenure, effective July 1, 2017:

*Recommendations to be provided*

February 17, 2017  
Finance and Audit

**RESOLUTION R2017-xx**

WHEREAS, the Pearson Hall Phase One Renovation project involves the installation of new mechanical, electrical, data, and fire suppression systems, safety and functional improvements to teaching and research labs, and modernization of classroom and collaborative learning spaces; and

WHEREAS, Miami University has determined that reduced costs from speed of implementation, improved constructability, and coordination may be gained by utilizing the Design Build project delivery method; and

WHEREAS, Miami University has identified state and local funds in the amount of \$32,630,000 for the Pearson Hall Phase One Renovation project; and

WHEREAS, the receipt of the Guaranteed Maximum Price (GMP) is planned for February 2017; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Design Build firm;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of contract for the Pearson Hall Phase One Renovation project with a total project budget not to exceed \$32,630,000.

Executive Summary  
For the  
Pearson Hall Phase One Renovation  
February 16, 2017

This project is for the renovation of Pearson Hall for the biological sciences including the Departments of Biology and Microbiology. This phased, occupied renovation will address deferred maintenance issues with the facility through the installation of new and efficient mechanical, electrical, data, and fire suppression systems. The project also includes lab safety improvements and fully renovated research labs, classrooms and collaborative learning spaces. The project is planned to occur in two phases and will be occupied during both phases.

Phase One is expected to address at least 50% of the necessary heating, cooling, and lab exhaust systems; replace electrical switchgear, modernize the public areas, and modernize approximately 50% of the teaching and research laboratories. A gift has been pledged allowing the infill and fit-out of the existing courtyard. The new atrium space creates collaborative classrooms and student meeting spaces.

Project Component:	Budget:	Funding Source:
Est. Consulting Services:	\$2,702,000	State Funds / Local Funds
Est. Cost of Work:	\$25,800,000	State Funds/ Local Funds/Gifts
Est. Owner's Costs:	\$1,650,000	Local Funds
Owner's Contingency:	\$2,478,000	Local Funds
<b>Total:</b>	<b>\$32,630,000</b>	<b>State Funds \$23,900,000/ Local Funds</b>

February 17, 2017  
Finance and Audit

**RESOLUTION R2017-xx**

WHEREAS, the MacCracken and Richard Halls Renovation project involves the renovation of two existing residence halls; and

WHEREAS, Miami University has determined that reduced costs from economy of scale, speed of implementation, and coordination may be gained by combining the projects into a single Design Build project delivery method; and

WHEREAS, Miami University has identified bond funds in the amount of \$3,750,000 to advance the design, cost estimating, early site development needs, and preconstruction services required to develop a Guaranteed Maximum Price (GMP); and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Design Build firm;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of contract for the preconstruction phase of the MacCracken and Richard Halls project which includes planning, design, estimating and all related preconstruction services necessary to prepare the Guaranteed Maximum Price (GMP) for a budget not to exceed \$3,750,000.

Executive Summary  
for the  
MacCracken and Richard Halls Renovations  
February 16, 2017

This project will result in the renovation of MacCracken and Richard Halls as part of the Long Range Housing Master Plan. The project will be delivered using Design-Build methodology to reduce time taken from design through construction, reduce the cost of construction, and minimize the risk to the University.

Renovations will include new windows, ADA accessibility improvements, elevators, insulating of attics, new corridor ceilings, interior lighting, plumbing systems, sprinkler system, electrical distribution, HVAC systems, life safety and fire alarm systems, utility tie-ins, site utilities, selective addition and/or demolition of bedroom walls, and new bedroom finishes. Student life programming elements such as community rooms, group study rooms, and other support spaces will be included.

Renovation also includes modernized sorority suites in the lower level of both Halls. This project will complete the renovation of sorority suites in the Housing Master Plan.

MacCracken Hall is home to MacCracken Market, a highly-utilized convenience market supporting this region of the campus. Changes to the housing meal plan and increased demand for products and services in this area of campus require an assessment of the nature of the facilities required to meet students dining and market needs in this area of campus. The early design will evaluate options and provide guidance for the construction stage of the project.

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Consulting Services:	\$4,720,000	Bond and Local Funding
Est. Cost of Work:	\$46,000,000	Bond and Local Funding
Est. Owner's Costs:	\$2,680,000	Bond and Local Funding
Owner's Contingency:	<u>\$4,600,000</u>	Bond and Local Funding
Total:	\$58,000,000	

February 17, 2017  
Finance and Audit

### **RESOLUTION R2017-xx**

WHEREAS, the Minnich and Scott Halls Renovation project involves the renovation of two existing residence halls; and

WHEREAS, Miami University has determined that reduced costs from economy of scale, speed of implementation, and coordination may be gained by combining the projects into a single Design Build project delivery method; and

WHEREAS, the opening of Maplestreet Station dining facility allowed the closure of Scott Dining Hall; and

WHEREAS, the renovation of Scott Hall allows the opportunity to deconstruct end of useful life Dining Hall space improving the residential function of the residence hall, building entry points and supporting green space; and

WHEREAS, the receipt of the Guaranteed Maximum Price (GMP) is planned for February 2017; and

WHEREAS, Miami University has identified funds in the amount of \$55,000,000 for the Minnich and Scott Halls Renovation project; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Design Build firm;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of contract for the Minnich and Scott Halls Renovation project with a total project budget not to exceed \$55,000,000.

Executive Summary  
for the  
Minnich and Scott Halls Renovations  
February 16, 2017

This project will result in the renovation of Minnich and Scott Halls as part of the Long Range Housing Master Plan. The project will be delivered using Design-Build methodology to reduce time taken from design through construction, reduce the cost of construction, and minimize the risk to the University.

Renovations will include new windows, ADA accessibility improvements, elevators, insulating of attics, new corridor ceilings, interior lighting, plumbing systems, sprinkler system, electrical distribution, HVAC systems, life safety and fire alarm systems, utility tie-ins, site utilities, selective addition and/or demolition of bedroom walls, and new bedroom finishes. Student life programming elements such as community rooms, group study rooms, and other support spaces will be included.

The renovation will also include modernized sorority suites in the lower level of both buildings. Minnich Hall currently houses four sorority suites and is expected to have three suites following the renovation. Scott Hall currently does not house any sorority suites, but will house two new suites following the renovation. This work, in conjunction with the work being completed now in Hamilton hall, will create sorority swing space necessary to accommodate future residence hall renovations.

The vacated Scott Hall Dining facility is a one-story east side appendage of the residence hall structure. It will be removed to create a new safe, attractive, ADA accessible entry, improved ingress to interior residence life spaces and similar green space and set back as the other four residence halls on the west side of Maple Street.

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Consulting Services:	\$4,320,000	Bond Series 2017
Est. Cost of Work:	\$44,380,000	Bond Series 2017
Est. Owner's Costs:	\$2,300,000	Bond Series 2017
Owner's Contingency:	<u>\$4,000,000</u>	Bond Series 2017
Total:	\$55,000,000	

February 17, 2017  
Finance and Audit

### **RESOLUTION R2017-xx**

WHEREAS, Miami University incurs certain investment costs and expenses for the generation of new gifts that benefit the Miami University endowment fund; and

WHEREAS, the Miami University Board of Trustees previously adopted an Administrative Fee Plan which authorizes the assessment of an annual administrative fee to be used to offset some of the advancement and investment management expenses; and

WHEREAS, adjustments to the Administrative Fee Plan occasionally are necessary to attract major gifts to Miami University; and

WHEREAS, the amended Administrative Fee Plan is hereby attached;

NOW, THEREFORE, BE IT RESOLVED: that the Miami University Board of Trustees adopts the Administrative Fee Plan as amended.

MIAMI UNIVERSITY  
Administrative Fee Plan  
February 2017

#### OBJECTIVE

The objective of the Administrative Fee Plan is to reimburse Miami University to support certain expenses related to the advancement and investment of the Miami University endowment fund and annual fund.

#### REVENUE

An administrative fee of 1.00 percent will be calculated against the market value of the Miami University endowment investment pool as of March 31 (in conjunction with the annual spending distribution calculation). The Administrative Fee may be reduced or waived for any endowed gift with the approval of the Vice President for University Advancement and the Senior Vice President for Finance and Business Services. The total Administrative Fee revenue will be distributed to the University's Education & General Fund before the end of the following fiscal year and used to offset certain costs incurred in that fiscal year as described below.

#### EXPENSES

The administrative fee revenue shall be used to offset expenses as follows:

- **Advancement:** A portion of the Administrative Fee shall be used to fund advancement related expenses including but not limited to the salaries, operating, travel, and entertainment expenses of university advancement staff as determined by the Vice President for University Advancement
- **Investment:** A portion of the administrative fee shall be used to fund investment related expenses, including but not limited to the salaries of finance and business services staff related to investment and administration of endowment funds, travel and registration expenses related to external investment manager meetings and conferences, external audit fees, and external investment consulting fees as determined by the Senior Vice President for Finance and Business Services

Any Administrative Fee balance not spent in the current fiscal year may be accumulated and carried forward to a future fiscal year.

This plan and the administrative fee rate will be reviewed on an annual basis by the Miami University Finance and Audit Committee.

Alexandra Boster  
Student Trustee Report  
MU BOT Meeting  
February 17, 2016

Good morning.

It is hard to believe, but this week concluded the fourth week of Spring semester. Not surprisingly, Miami students have quickly adjusted to their new schedules and activities, and so much is happening all over campus.

On February 2<sup>nd</sup>, four Miami faculty members held a panel in FSB's Taylor Auditorium regarding President Trump's Executive Order on Immigration and discussed it from varying contexts. Dr. Rachel Blum, from Miami's Political Science Department, focused on the history of Executive Orders in the United States as well as American responses. Dr. Erica Edwards, also from Political Science, addressed European right-wing political responses to President Trump's Executive Order. From the International Studies Department, Dr. Carl Dahlman spoke about refugees from an international context while Dr. Nathan French from the Comparative Religion Department focused on the implications of the Order on the Middle East. The panel discussion was open to the entire Miami community and offered the audience many perspectives on this legislation.

February 1<sup>st</sup> was recognized as World Hijab Day: "Stand For Her Right To Cover". The Miami University Women's Center held an information table in Armstrong Student Center where students, faculty, staff, and the public had the opportunity to stop by and learn more about the Muslim faith and the tradition of the hijab. All visitors were invited to try on a hijab to show their religious tolerance and promote hijab awareness. This event serves as a microcosm representing the open-mindedness and respect that the Miami community holds so closely.

As spring semester has just commenced, many Miami students have just completed their Winter Term experiences abroad and on-campus. With Miami University offering so many study abroad programs over this unique term, a great deal of students have returned with different perspectives and a new cultural awareness. Rachel Rosenthal, a sophomore Marketing major and Interactive Media Studies minor, went to Berlin, Germany and Copenhagen, Denmark on the Farmer School of Business' Marketing and Innovation program. Upon her return, she said: "The Marketing and Innovation Study Abroad Program through the Farmer School of Business was an amazing and unforgettable trip of a life time. I was able to immerse myself in new cultures by navigating through Berlin and Copenhagen, and I acquired an understanding for how international companies, like IKEA, operate." Nate Johnson, a senior

Comparative Religion and Political Science double-major, who travelled to Oman and the UAE with the Comparative Religion Department studying Arab Gulf economies, said: "It opened my eyes to different views and introduced me to a world larger than the one I had known previously. More so, this experience has helped me understand what I want to do later in life." The abroad opportunities that Miami offers are so essential to the education of students here, as it provides new perspectives that are brought to the community and fosters a diverse learning environment.

Last month, Princeton Review cited Miami University among the nation's best for career preparation and return on investment. The 2017 edition of "Colleges That Pay You Back: The 200 Schools That Give You the Best Bang for Your Buck" recognized schools for their academics, affordability, students' post-graduate careers, and financial aid. This is a reminder of how valuable and special a Miami education really is.

Two Miami University students won third place in Walt Disney Imagineering's 26<sup>th</sup> Imaginations Design Competition. Erin Socha, a junior architecture major, and Casey Liptak, a junior interior design major, designed their project "Niihka: A New Tradition" with inspiration from the Miami Tribe and Native American culture. The two students, and another student from Carnegie Mellon, designed an outdoor area for visitors so they may feel close to nature. The plan includes an artificial oak tree as well as glass panels and heated floors. All finalists were sent on an all-expenses paid trip to Glendale, California at the end of January. During the five days, they presented their designs to Disney Imagineering executives. The team placed 3<sup>rd</sup> when over 300 teams entered the competition, and their success and talent is recognized by the entire Miami community.

To conclude my report today, I wanted to express my gratitude and admiration for my fellow Student Trustee, Ciara Lawson as this is her last meeting with us. Ciara's dedication to and passion for this position is truly remarkable. Her willingness to listen to and seek out many student perspectives makes her an incredible advocate for Miami's diverse student body. I am so fortunate that I had the opportunity to serve alongside and learn from her this past year. I wish her only the best for her bright future ahead.

That concludes my report.

## **Student Trustee Report**

### **Ciara Lawson**

**February 17, 2017**

**Fulbright Semifinalists:** Eight Miami University students have earned the spot as semifinalists in the 2017-2018 Fulbright Student Program competition. This program sends U.S. students around the world with grants to support teaching and research projects in a variety of communities. These Miami students may soon join the network of the largest exchange program in the United States. Finalists are announced in March through May. Majors represented in the Miami semifinalists include speech pathology and audiology, global politics, Latin American studies, finance, Individualized studies, French Education, and several others. All of these students' main goals are community engagement and eliminating language or cultural barriers. Miami's eight semifinalists are: Kirsten Fowler, Eric Moenich, Kayla Orta, Khalid Osman, Augusta Reisling, Jennifer Tassaró, Madeline Tatum, Graham von Carlowitz.

**Miami Women's Hockey Represented on World University Team:** The U.S. Women's National University Team recently finished with a bronze medal in the Winter World University Games. The team traveled to the 2017 host city Almaty, Kazakhstan, with several Miami women's hockey players on the roster. Rachael Booth, Alyssa Visalli, Katie Augustine, and Nicole Matthews represented Miami with pride as the team defeated Japan and China, but lost to Canada in the semifinals. These talented, hard-working women continued their schoolwork while abroad, further illustrating the mentality of being a student equally as much as an athlete here at Miami.

**Freedom Summer App and Summer 2017 Study Away:** The rich history of Miami and the Freedom Summer continue as programs develop to educate and engage students in social justice and action. From June 18th to the 25th, the university is introducing a new study away workshop in Mississippi inspired by that tumultuous yet empowering time. The program is called "Freedom Summer through the Lens of Art and Education" is anchored by social justice issues in the past as well as the modern world. For those interested, this service-learning workshop is listed under ART 499/599 and is under consideration to meet the Intercultural Perspectives portion of the Miami Plan.

Freedom summer comes to life on the Oxford campus as professor Ann Elizabeth Armstrong has developed a mobile application for an interactive walking tour through the now western campus. In the summer of 1964, eight hundred volunteers trained at the Western College as civil rights activists in order to help black voters in Mississippi get registered, and run Freedom Schools and community centers. The

interactive function of the app preserves history by allowing visitors to move to the exact areas where the volunteers sang, studied, and prepared to stand together for something they believed in. The Freedom Summer app can be found by searching for the app ARIS - Augmented Reality Interactive Storytelling- on the iTunes app store.

**Spring ICE and ICE breaker:** Miami held its Spring Internship and Career Expo (ICE) on Wednesday Feb. 1 at Millett Hall. This career fair serves as an opportunity for all majors to explore internships and jobs for the coming summer. Depending upon a company's recruiting cycle, they may not open applications until after fall career fair, so Spring ICE provides these organizations an opportunity to come in when they are more likely to be searching for candidates. There were 222 employers at Spring ICE this year. Career services offered help before the fair through resume workshops, mock interviews, and a specific Spring ICE training program. On the evening before Spring ICE, the university hosted its Spring ICE breaker - a networking event that allowed current Miami students to connect with alumni who represented the companies recruiting at the career and internship expo.



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February 17, 2017  
Other Business

**RESOLUTION 2017-xx**

Resolution of Appreciation to  
Ciara R. Lawson

WHEREAS, Ciara R. Lawson's term as a student member of the Miami University Board of Trustees ends on February 28, 2017.

NOW, THEREFORE BE IT RESOLVED: that the members of the Board of Trustees do hereby express to Ciara Lawson their appreciation for her service to this Board and to the Miami University student body, and offer her their best wishes for good health and good fortune in all future endeavors.

Done, by the Miami University Board of Trustees, this Seventeenth Day of February, Two Thousand Seventeen at Miami University, in the City of Oxford, County of Butler, State of Ohio, during the Two Hundred and Eighth year of the University's Charter.

# Board of Trustees

## February 2017



MIAMI UNIVERSITY

# University Advancement Report

**Tom Herbert, J.D.**

Vice President, University Advancement  
Executive Director, Miami University Foundation



MIAMI UNIVERSITY

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# Topics

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- » CY'16 and FY'17 Fundraising Update
- » Current Campaigns Update
- » Positioning the President
- » Comprehensive Campaign Planning Update

# CY'16 and FY'17 Fundraising Update

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# CY'16 and FY'17 Fundraising Update

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- » Fundraising Progress
  - » CY'16: \$92.0 million
    - » Highest total in Miami history
    - » Next highest: \$73.1 million in CY'05
  - » FY'17 (to date): \$64.2 million

# Current Campaigns Update

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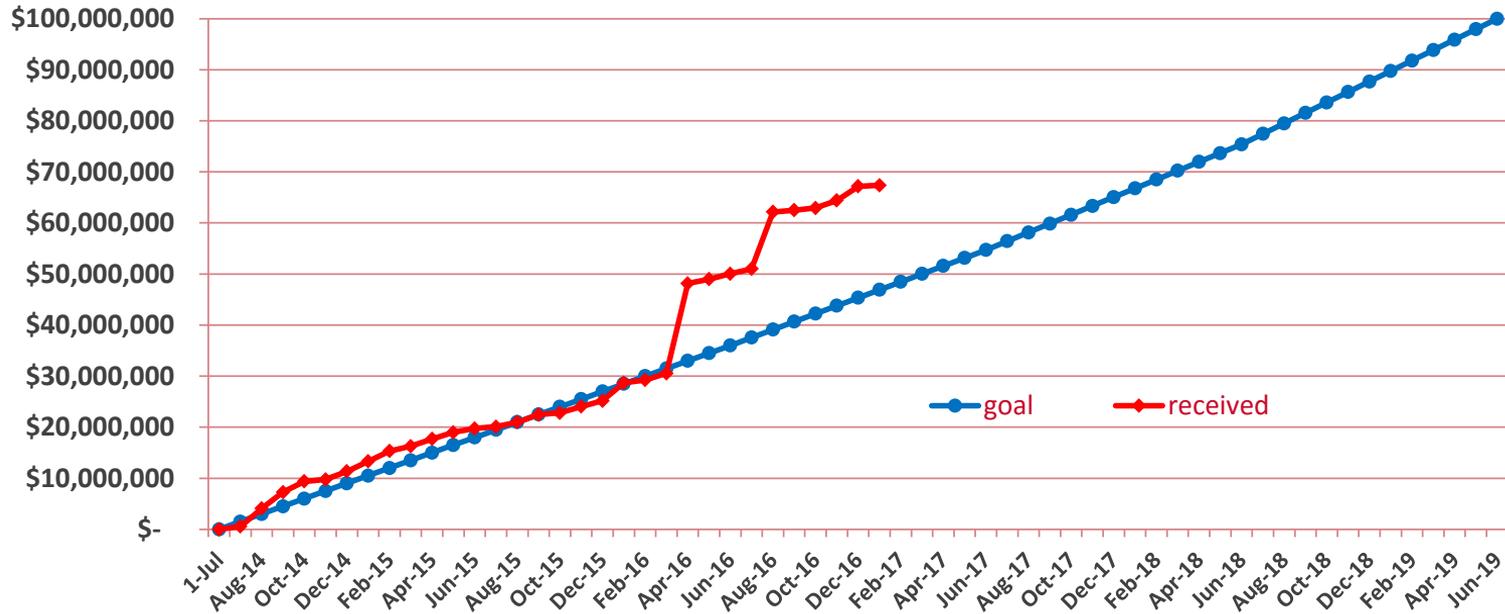


# Miami Promise Scholarship Campaign Goals

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- » FY'15: \$18.0 million -- \$19.8 million raised
- » FY'16: \$18.0 million -- \$30.3 million raised
- » FY'17: \$18.7 million -- \$17.4 million raised to date
- » FY'18: \$20.7 million
- » FY'19: \$24.6 million

# Miami Promise Scholarship Campaign



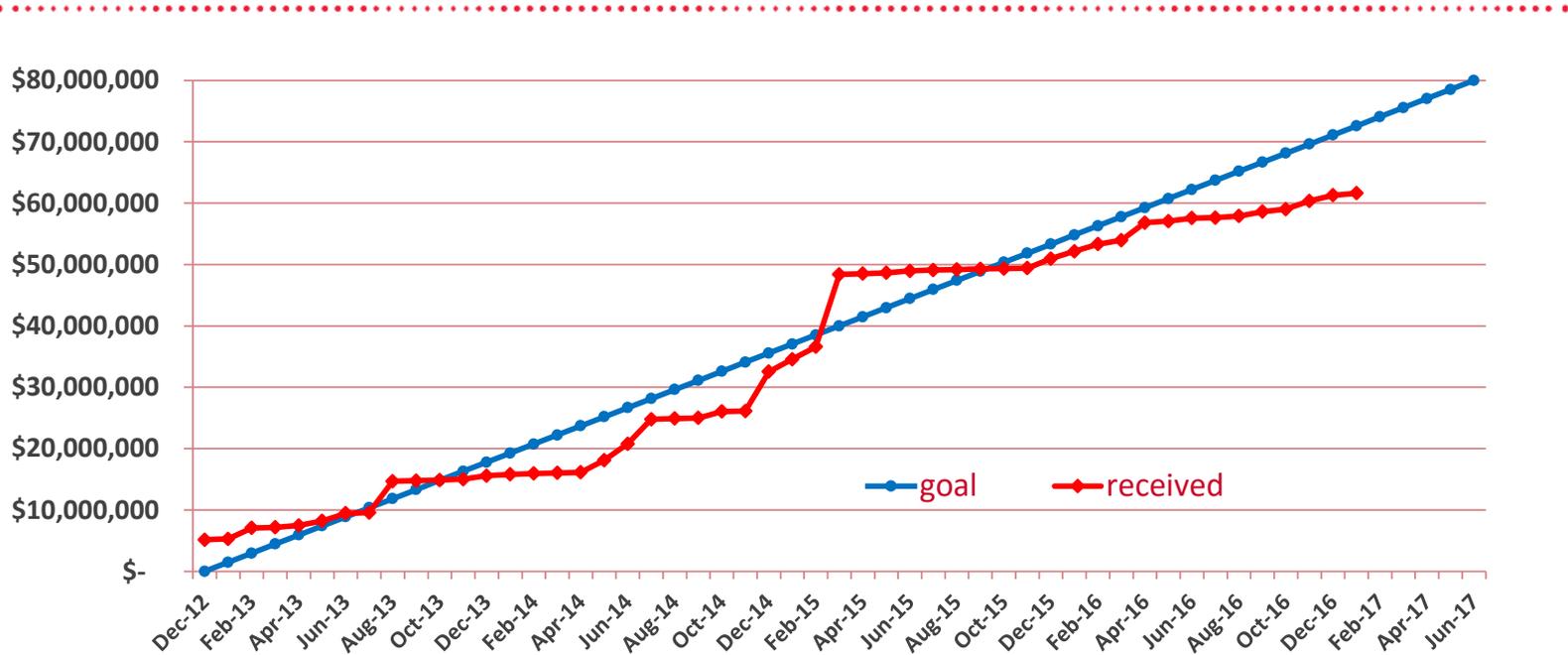
# Graduating Champions Campaign

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- » \$80 million campaign publicly announced
- » Raised: \$61.6 million to date



# Graduating Champions Campaign



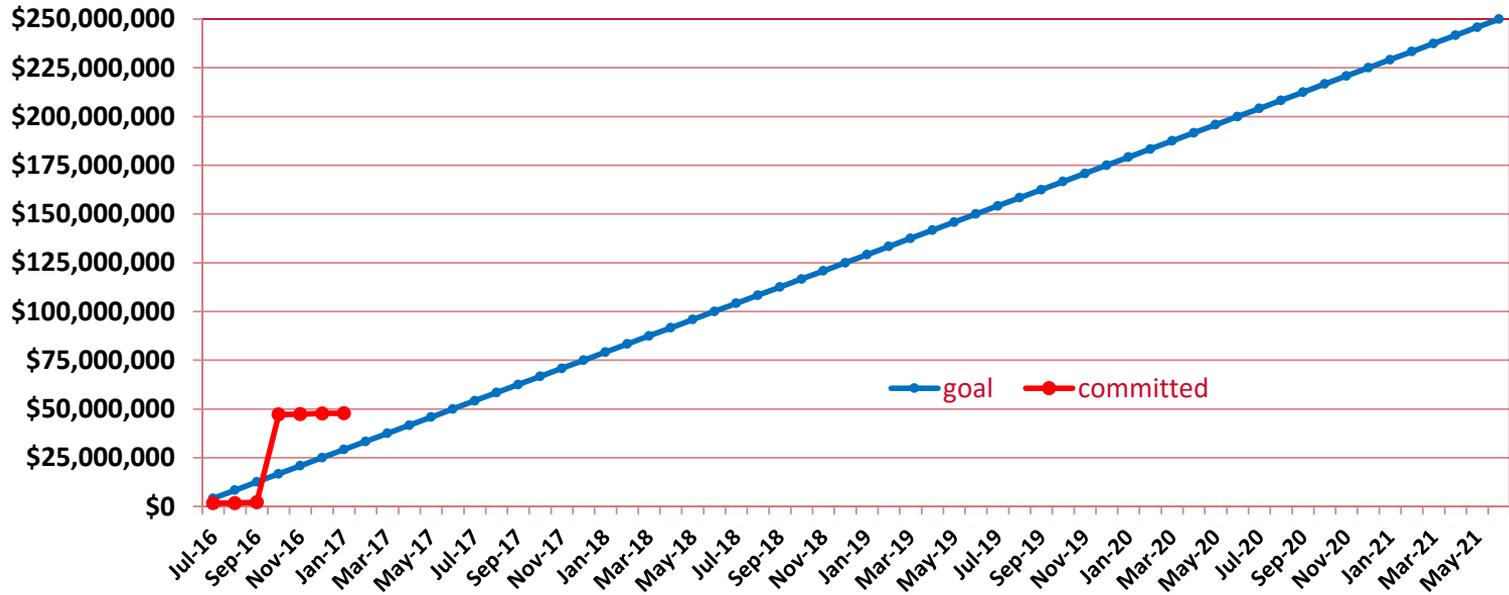
# Farmer School of Business Campaign

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- » Goal: \$250 million
- » Raised as of 1/30/17: \$47.7 million



# Farmer School of Business Campaign



# The Humanities Center

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- » Fundraising target: \$1.5 million (NEH Challenge Grant, by July '19)
- » Raised \$460,776 in FY'16, for \$150,000 match
- » Have raised \$273,875 in FY'17, toward goal of \$525,000
- » Total raised since challenge began: \$1,055,291

# Positioning the President

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# Positioning the President

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- » “Roll Out Plan” is completed
- » Future positioning in four categories
  - » Deepen relationship with key individuals
  - » Connect with newly-discovered top prospects
  - » Continue alumni events around the country
  - » Connect to top prospects for the President’s priorities as they crystalize

# Comprehensive Campaign Planning

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# Comprehensive Campaign Planning

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- » Identified initial hires
- » Search firm identified
- » Additional space identified
- » Silent phase commenced on 7/1/16
- » Amount raised to date: \$64.2 million
  - » Aim to reach \$100 million raised in FY'17
  - » Begin FY'18 at \$200 million in campaign count
    - » Includes “reach back” of \$100 million

# Thank you!

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**MIAMI UNIVERSITY  
 BOARD OF TRUSTEES  
 Minutes of the Board of Trustees Meeting  
 Oxford Campus  
 Marcum Conference Center, Rooms 180-186  
 Friday, December 9, 2016**

The Secretary to the Board of Trustees confirms that as specified in the Regulations of the Board of Trustees of Miami University, and in compliance with Section 121.22 of the Ohio Revised Code, due notice was given prior to holding this meeting of the Board of Trustees.

The meeting was called to order at 9:00 a.m. in the Marcum Conference Center, on the Oxford Campus with the Board Chair, Mr. David Budig, presiding. The roll was called with a majority of Trustees present, constituting a quorum. In addition to the Board members; President Greg Crawford, Provost Phyllis Callahan, Senior Vice President David Creamer, and Vice Presidents Jayne Brownell, Thomas Herbert, Michael Kabbaz and Peter Natale were also present; as were; Robin Parker, General Counsel; and Ted Pickerill Secretary to the Board of Trustees. Members of the faculty, staff, student body and community were also in attendance.

Present: John W. Altman (National Trustee) Jagdish K. Bhati Alexandra Boster (Student Trustee) David H. Budig Sandra D. Collins C. Michael Gooden (National Trustee) Terry Hershey (National Trustee)	Ciara Lawson (Student Trustee) Dennis Lieberman John C. Pascoe Diane Perlmutter (National Trustee) Mark E. Ridenour Robert W. Shroder Stephen P. Wilson
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Absent: Robert E. Coletti (National Trustee)

### **Comments from the Public**

There were no requests from the public to address the Board.

### **Public Study Session**

#### **Diversity Task Force Update**

Chair Budig welcomed the members of the Diversity Task Force. Task Force member Ron Scott, the Associate Vice President for Institutional Diversity introduced the other members and addressed the Board, relaying:

Good morning members of the Board and members of the Miami community. The Diversity Task Force for writing the Diversity Statement was appointed a couple of months ago. The idea was that we would come up with a statement based on the recommendations from the Educational Council, something that identified, indicated, and specifically talked about the value

of diversity to the educational mission of Miami University. This group, a committee of four, is made up of an interesting mix of individuals. We have the directors of Multicultural Affairs from Miami's regional and Oxford campuses, we have the Director of the Howe Writing Center, and myself.

Our task has been to sort through the data and information that is out there, including reports from virtually every organization; from Kaiser to the Educational Foundations, and the Century Foundation which is on K-12; AAC&U documents; the Amicus briefs both in Grutter and in Fisher; we've looked at the work from scholars in the field on diversity; and, of course, we've looked at the statements created by other Universities around the country.

After doing that, we put together an initial set of drafts, and we're on draft number five or six at this point, with the final document now in process.

The one thing I want to say is that this is probably one of the best committees I've ever worked on. We have pushed each other; we have taken into account the material that is out there (which is overwhelming), and we all agree on one thing - this statement will be short, concise and to the point. We've put a page limit on it which we think is important, the document should be no more than one page to one and one half pages long, because it should be a precise enough document that everyone will understand why Miami values diversity and what that means. What we have reminded everyone of, is that we are dealing with the educational value of diversity, not determining programs and policies, we are setting the ground work for where the University will go from this point forward. That has been our charge.

We believe, based on the set of meetings we have coming up, that we will be finished with our task by the February Board meeting, and we expect to turn in a full draft at that point. That would then complete the work for this particular committee, and this particular phase.

Chair Budig then thanked Dr. Scott and the Full Task Force for their very important work.

### **Public Business Session**

#### **Approval of Prior Meeting Minutes**

Trustee Ridenour moved, Trustee Shroder seconded, and by voice vote the minutes of the prior meeting of the Board of Trustees were unanimously approved.

#### **Consent Calendar**

*Note: All resolutions from the Consent Calendar are included as Attachment A*

Trustee Wilson moved, Trustee Pascoe seconded, and by voice vote the resolutions presented on the Consent Calendar were unanimously approved.

## Comments by the Chair

Chair David Budig relayed the following information:

Good morning and welcome you to this meeting of the Miami University Board of Trustees. As I am sure most of you know, much has occurred on campus since our last meeting – the first is that we have a new Trustee appointed to the Board and secondly, we have a football team that is going to a post-season bowl game.

I'd like to begin by welcoming our newest Trustee, Sandra Drabik Collins from Toledo, Ohio. Sandy brings an impressive record, having served on many boards and commissions, with extensive experience in the higher education, and in the non-profit and public sectors, including service as a member of the Governor's Cabinet, and on the executive leadership team at the University of Toledo. She is filling the expired term of Sharon Mitchell and will serve on the Board of Trustees through 2025. Sandy welcome, we look forward to working with you.

Thank you again to the members of the Diversity Task Force. Miami is dedicated to diversity and inclusion. This is a goal to which we have long been committed, and we will stay the course to achieve this goal. Your work and the statement you will develop are incredibly important components in this process. As events nationally, and even here at Miami, have shown, these are trying times, and it is important that we remain true to our core values, that we respect each other and embrace our individual and collective responsibility to create and maintain campuses that are welcoming and inclusive to all. Such events make it all the more clear just how important your work is to Miami and to the Miami community - thank you.

We were pleased last month to watch so many Miami students and members of the Miami community out on a cold Tuesday night during Thanksgiving break to cheer on the RedHawk football team. They prevailed over Ball State to make NCAA history in being the first FCS team to go from 0-6 to 6-6, and qualified for the St. Petersburg Bowl, to be played on December 26th in St. Petersburg, Florida. While I know Dr. Crawford will take credit for predicting this bowl appearance when he came to Miami, it is important to note that Greg called the plays for the first six games before handing those duties back to Chuck Martin and his team of coaches for the final six games. Six seems to be our lucky number because it has been six years since the RedHawks have gone to a post-season bowl and we are looking forward to a decisive win over Mississippi State.

We are also very proud of our Volleyball team which reached the NCAA tournament for the first time since 2008. Well done to our RedHawk sports teams and thank you to the many fans who support them.

Love and Honor

## Reports, Ordinances and Resolutions

### President's Report

Miami University President Crawford relayed the following:

Thank you David. Welcome Sandy, it's great to have you here.

I would like to recognize Debbie Mason today. This will be her last Board of Trustees meeting; she's served three Presidents here at Miami, so she must have started her career when she was only three or four years old - she's been here thirty-six years. Debbie, could you please stand up so we can thank you!

I've been on the job for about five months now and Renate and I are just so happy to be at this extraordinary institution. We've felt so welcomed by the Miami community, and I know it's still early but the communities of Oxford, Middletown, Hamilton, West Chester and Luxembourg have just opened their arms to us and it's been a wonderful experience to get going with such a great start. We both feel super fortunate to be here and to participate in this incredible mission. Thank you for the incredible Inauguration and all of those who attended; it was just a wonderful, happy event.

Now, I wanted to say a little bit about the football team because I have a little different perspective. So, we were 0-6 and we had the Inauguration and after that won a game, and that game we won was against my alma mater, Kent State...

"So you're saying we're undefeated with you as President!" said Chairman Budig.

"Exactly!" But I think what I'm going to do is to give the credit to Coach. As you all know, we had Coach Parseghian here. He was at the Inauguration and we awarded him the President's Medal for all that he did on and off the football field; and Coach Martin sat next to him the entire time, so I think he got a lot of great advice from our esteemed alum.

And I would to also like to recognize the Women's Volleyball team! They had an extraordinary season and had a 20-game winning streak which broke a record, they also won the MAC regular season, and they represented us very, very well in the NCAA tournament. They were at at-large bid and they fell just a little bit short playing the Oregon Ducks, but they had just amazing perseverance and grit and were great ambassadors for the University; so congratulations to the Women's Volleyball team!

At the last meeting I also talked about how everyone at Miami seems to live "I am Miami" and the Code of Love and Honor, and just this extraordinary mission here; it's been that way ever since we got here five months ago and everyone we speak with; the alums, community and so forth, embrace that mission in a big way. And so it's just great to be at a university that has such a distinctive mission. Unfortunately, there have been some recent incidents on campus a few weeks ago with the posting of flyers promoting an offensive website; such acts are certainly in opposition to our Code of Love and Honor, and Miami's leadership stands united in

condemning these acts. The leadership team, the Vice Presidents, Deans and Associate Vice Presidents, put out a very strong statement reaffirming our commitment to Love and Honor and also condemning such flyers on-campus.

We will continue on our journey of inclusive excellence and will not be deterred by this or anything like this on our campuses. And while such acts are distressing, distasteful and hurtful to many, we will not allow them to divert us from our mission and from our focus on inclusiveness and diversity.

We've had many, many events and many different things on-campus that emphasize and display our commitment. We had the "Dear World" event this week which was just extraordinary - many of you participated - several hundred people had their photos taken, and we had a large group of students who showed up for the event's viewing last night. Our Bridges program was the biggest ever this year; bringing in students of diverse populations and socioeconomic backgrounds to show them how beautiful Miami is and our wonderful curriculum. We recently observed World Aids Day, and we had our annual Uni-Diversity event. And it was just so nice to see the students who stuck around for that last home football game and then charged the field after the win! It was quite the nice site to see!

Regrettably, we cannot prevent bias and bigotry, and unfortunately, it does happen every now and then on our campuses, but we will not let it define or discourage us. And we will not let it divert us from our focus on diversity and inclusion. We will have the backs of our students all the time - to welcome them, to educate them and to make sure that they are safe.

I look forward to hearing from Provost Phyllis Callahan on the proposals from faculty and staff that will develop sessions on examples of the way in which we live "Love and Honor" and issues that are important to us - national and global issues and how they will impact our Miami community. We'll get started with these in the spring.

There are other examples of the way in which we live Love and Honor; we had the Janus Forum this year with Ambassador Wendy Sherman and Admiral James Stavridis, who debated U.S. Foreign Policy; we had the Farmer family gift, the biggest gift ever for Miami University; the local communities honored the Veterans with us; we had "It's on Us" week; and we have Project Civility, which is actually spreading out from the regional campuses. Civility is a student-led organization which is now finding its way into high schools and communities around the State.

There is also some great news for us on the performance front, which is reflective of a line from the Alma Mater; which says "...of all races and all nations." Miami has been named the number one public university for students participating in International study abroad, so that's really great news with 49.1% of our students participating in some sort of study abroad before they graduate. Also, our overall retention rate has reached the highest level in twenty-five years; and while we are pleased to be recognized for significantly closing the graduation gap between minority and white students, a gap still exists and we are committed to closing that gap and assisting all Miami students in achieving their success.

I've been out and about on a Listening Tour; because Miami's in such great shape, it afforded me the opportunity to get out there and meet with departments and units at the levels where I could learn more details; so I've been meeting with academic departments and smaller units around campus and just doing a listening tour. It's just been a wonderful way to hear aspirations and what people think the opportunities are for Miami in the future, and to learn of the accomplishments of the faculty, staff and students. And there's a few things that I've been hearing: certainly that we're going to be working hard on partnerships in the future, both outside the university and within, in the departments and so forth, crossing boundaries, cross-pollinating ideas and bringing a truly interdisciplinary, multi-disciplinary and trans-disciplinary culture to Miami. Diversity and inclusion is also on the minds of all of the faculty, staff and students at the University - it comes up time and time again - we're hearing a lot of great ideas and Dr. Ron Scott is taking those forward with his group and his leadership.

Building community in Oxford, Middletown, Hamilton, West Chester and Luxembourg is on a many peoples' minds and how we continue on that journey to keep building relationships, building an internal community, and asking students what type of community do we want to have here on this campus. Mission inspired research continues with faculty working in social justice, climate and global climate change, cancer, STEM pedagogy and so forth, so it's very exciting what all of the faculty are doing. There is also the great entrepreneurial mindset; I met with the folks at the Entrepreneurship Institute the other day and they're really gung-ho and saying how they can create more value out of what Miami is doing at all levels.

So it's been a great time for the last five months serving as your president, I look forward to the next many, many years. Both Renate and I are so happy to be here and to serve this wonderful community and this great mission!

Love and Honor

### **Report of the Chair of University Senate Executive Committee**

Dr. Drew Reffett, Chair of the Senate Executive Committee, was unable to attend. The Senate written report is included as Attachment B, University Reports to the Board.

### **Report of the Student Body President**

Maggie Reilly, Student Body President, was also unable to attend, and the ASG written report is also included in Attachment B, University Reports to the Board.

### **Provost's Remarks**

Provost Callahan highlighted the following:

#### **Program News**

Study Abroad: MU earned the ranking as the #1 public university in the percentage of students who study abroad by the time of graduation. The ranking, published in the Open Doors

2016 report by the Institute of International Education, is based on figures from the 2014-2015 academic year. Overall, Miami tied for 17th with Boston University for undergraduate participation in study abroad among public and private doctoral universities. For the actual number of students, both undergraduate and graduate, Miami ranks 22nd among all universities for participating in study abroad. We are at 57% when we count international students who study abroad at a location other than their home country, graduates, and non-credit (including internships). Many thanks to Assistant Provost Cheryl Young and the staff in Global Initiatives as well as to the many faculty who provide study abroad opportunities for our students.

The Accreditation Council for Education in Nutrition and Dietetics (ACEND) board voted to grant candidacy for accreditation for a graduate degree DI program enrolling 6 FT interns annually with Community Nutrition concentration.

We received notification from The Accreditation Council of the Council for the Accreditation of Educator Preparation (CAEP) that the College of Education, Health and Society was granted initial accreditation for 7 years.

Sponsored by the Howe Center for Writing Excellence, Drs. Kim Jaxon, Associate Professor, Composition & Literacy at Cal State, Chico and Leslie Elliott, authors of *Composing Science* conducted an open workshop on Using Writing Effectively in Science Classrooms. This interactive workshop demonstrated how the activities of science involve writing and composing at every level, and provided assistance to faculty members imagining how their activities can contribute to the Advanced Writing requirement.

The RN to BSN program on the regional campuses was ranked 13th Best in the country by College Choice (<http://www.collegechoice.net/rankings/best-online-rn-to-bsn-programs/>). They “consulted a variety of sources, including U.S. News and World Report, USA Today, individual program websites, and Payscale.com to produce a list that reflects what they believe are the best programs in the country for preparation in the nursing profession.”

CCA: With the support and collaboration of university and community partners, the Department of Theatre produced the Every 28 Hours Plays Project, a collection of 70+ one minute plays written by professional playwrights on topics such as race, identity, and social justice. 86 students, faculty, staff, and community members participated in the cast and crew of the performance. 355 people attended the performance.

#### Student News/Recognition

25 Oct 2016: Six Miami students received the Hispanic Scholarship Award (\$1,000 - \$5,000) at the Cincinnati Chamber of Commerce Awards Gala on Thursday, October 27th as part of the festivities for the Chamber's 20th anniversary. Ruben Contreras, CHCC, director of education was highly impressed with our students during the interviews at the CAWC two weeks ago. We are so proud of them!

We celebrated the 2nd Graduate Student Appreciation Week, Oct 31-Nov 4. The Appreciation week concluded with the 8th Annual Graduate Research Forum on November 4th,

with presentations by over 130 Miami graduate students from 4 academic divisions and 25 programs. Nearly 40 graduate school alumni from a variety of programs volunteered their time and talent to help judge presentations for top awards.

Diane Fellows, Associate Professor in Architecture, traveled with a group of Architecture students to Amman, Jordan and conducted a workshop with women, who are known as the "Tigers"- they do crafts work and other arts and teach the young girls. Women designed their current 'house,' the house they used to live in and their dream house. They drew plans, elevations, and made models.

### Faculty Recognition

Dr. Dhananjai Rao, assistant professor in Computer Science and Software Engineering, was recently recognized by the Defense Advanced Research Projects Agency (DARPA) of the US Department of Defense, in a competition that seeks to accelerate the development of new infectious disease forecasting methods. He was recognized for his use of machine learning and simulation through resources at the Ohio Supercomputer Center. Professor Rao's research applies the concepts of weather forecasting to epidemiology. His goal is to shift the paradigm for disease control from reactive to proactive by creating a "disease forecast" that involves layering data from multiple fields to develop epidemiology profiles for diseases that have little to no historical data, e.g. the mosquito-borne Zika virus.

Nohelia Rojas-Miesse, a lecturer in Spanish/Portuguese, received a Global Engagement Initiative Award from the American Council on the Teaching of Foreign Languages (ACTFL) and was honored at their Boston convention on November 18, 2016. She was recognized for integrating Spanish and Health through her medical Spanish program in Nicaragua. The Council noted she provides "outstanding global engagement opportunities to students in accordance with the world readiness standards for Language Learning".

Research from Miami's Center for Aquatic and Watershed Sciences was recognized in "The Top 60 Papers from the First 60 Years of Limnology and Oceanography". The Center for Aquatic and Watershed Sciences (CAWS) brings together faculty, students and staff from nearly 10 departments in a collaborative environment to promote research and education on the linkages between watersheds and aquatic ecosystems. Scientists from Miami's Center were well-represented in the first-ever virtual issue of Limnology and Oceanography. The recently-published collection celebrates 60 years of the journal by bringing together 60 of the most-cited papers published in Limnology and Oceanography.

Provost Callahan then concluded, stating, as President Crawford mentioned, during the spring semester, the Provost with the support of the President and the Deans are seeking proposals from faculty and staff on all our campuses to work in small collaborative teams and to submit ideas that will facilitate discussions that foster a deeper understanding of timely, relevant, national and/or global issues and to consider how to analyze the impact of those issues on our Miami community. The goal of this initiative is provide the opportunity for faculty and staff, who have expertise and experience in specific areas, to propose and facilitate a session that explore complex topics and issues in a substantive, balanced, respectful, and scholarly manner.

## **Academic and Student Affairs Committee**

### **Report of the Committee Chair**

Committee Chair Bob Shroder relayed the following information:

The Academic and Student Affairs Committee met yesterday in the Campus Avenue Building, following the meeting we toured Phillips Hall. No resolutions were considered.

The Committee heard from the Senate, along with graduate and undergraduate student leaders. The Committee also heard from the Vice Presidents of the Divisions of: Academic Affairs; Student Affairs; and Enrollment Management and Student Success. The Committee received presentations on several topics, and also reviewed written reports, which will be available in the meeting's minutes.

Jenny Levering, Director, Cliff Alexander Office of Fraternity and Sorority Life, along with several Greek organization student-leaders, briefed the Committee on recent departmental and programming changes, to include student-led changes, such as enhanced participant development. She also reviewed the status of Miami's chapters.

Susan Schaurer, Assistant Vice President and Director of Admission, briefed the Committee on applications for the Fall 2017 entering class, and the profile of the Fall 2016 entering cohort. She reported that for the Fall 2016 cohort, the ACT average is 28.5, up from 28.0, the total enrolled is 3,798, and that domestic diversity has increased from 2015. She also updated the Committee on the continued outreach of the Admissions Office, visiting 1,676 high schools, 35 states and 18 countries. Vice President Kabbaz then reviewed Student Success, highlighting policy changes and proactive efforts, along with retention rates and graduation rates.

Provost Callahan then updated the Committee on Academic Affairs matters, including answering questions regarding advising, and updating the Committee of elements of the Governor's Task Force on Affordability and Efficiency. Professor Tim Melley then updated the Committee on the Humanities Center; its history, mission, vision, and activities, including the Altman Program. He also informed the Committee of the Center's recent success, including an NEH Challenge Grant. The Committee then heard from Dean Michael Dantley concerning the College of Education, Health and Society. Dean Dantley updated the Committee on the College's vision and purpose, and their commitment to Diversity, Inclusion and Social Justice. He also reviewed the major areas of the division, and provided data on topics including enrollment, retention and graduation rates. Following the presentation, Dean Dantley hosted a tour of Phillips Hall.

### **Resolutions**

There were no resolutions or ordinances presented by the Academic and Student Affairs Committee.

## **Finance and Audit Committee**

### **Report of the Committee Chair**

Committee Chair Mark Ridenour relayed the following information:

The Finance and Audit Committee met yesterday in Roudebush Hall. The Committee considered two ordinances and two resolutions at the meeting. All four are recommended for approval by the Board of Trustees later in today's meeting.

At the December meeting each year, the Committee meets with the University's independent auditors, RSM. Representatives of the auditors had no management letter comments to report and were very complimentary of this year's audit process. I want to thank Sarah Persinger and her staff for their excellent work this year.

The Committee also considered two fee ordinances at the meeting. The first is the annual room and board ordinance. This ordinance will largely only affect students enrolling for the first time next fall since this year's student cohort price was set last year and will not increase.

While the increases this year are larger than those assessed the last several years due to wage improvements for many of the hourly staff that support the housing and dining operations, it is important to remember that these fees will remain the same for all four years for those students that enroll at Miami for the first time next year. There are very few universities throughout the country who provide such an assurance to families especially for room and board.

The Committee also considered an ordinance to delay for one year a previously approved increase for the Professional MBA program. This ordinance also was endorsed by the committee.

The Committee received its routine facility update at the meeting. The presentation included several photos of the newly completed Athletic Performance Center. Our football team won't get the chance to take advantage of this facility until they return with a victory from their upcoming bowl game, but they should be very pleased once they begin using this donor provided facility I also want to take this opportunity to congratulate Coach Martin and the team on the exciting end to their season. We are all looking forward to their bowl appearance but also can't wait to see what the team will accomplish next year.

In addition to the overview of current projects, the committee endorsed both resolutions yesterday that will result in partial renovations of the Campus Avenue Building and the Shriver Center.

The Committee also began its planning discussions for the fiscal year 2018 budget. While this budget won't be formally considered until next June, financial planning is much more challenging today given the economic uncertainty. There also is some increased uncertainty in Columbus due to lagging revenue projections. By commencing these discussions earlier, the Committee will be more aware of the issues that could influence next year's budget and future budgets.

Finally, the University's CIO, Pete Natale, briefed the committee on issues related to the University's enterprise system, Banner. Given the age and ending vendor support for Banner, it is expected that the University will need to migrate to either a more modern version of Banner or a totally new ERP platform by July 2018. Mr. Natale shared with the committee the planning that is occurring for this change and also some of the challenges that go along with implementing an enterprise system.

Finally, the committee also received its regular updates and reports at yesterday's meeting.

### **Ordinances and Resolutions**

*Note: All Finance and Audit Committee Ordinances and Resolutions, and any supporting materials, are found in Attachment C.*

#### **RESOLUTION R2017-16**

##### **Campus Avenue Building**

Senior Vice President Creamer spoke in support of the resolution, stating that, as a result of Armstrong Student Center's opening, relocation opportunities have been created in other spaces, including the Campus Avenue Building.

Trustee Ridenour then moved, Trustee Shroder seconded and by unanimous voice vote, the resolution was approved.

#### **RESOLUTION R2017-17**

##### **Shriver Center**

Senior Vice President Creamer spoke in support of the resolution, stating, as with the Campus Avenue Building, the opening of Armstrong Student Center, has created relocation opportunities in the Shriver Center as well.

Trustee Ridenour then moved, Trustee Pascoe seconded and by unanimous voice vote, the resolution was approved.

#### **Ordinance 2017-01**

##### **2017-2018 Room and Board**

Senior Vice President Creamer spoke in support of the Ordinance, stating the Committee Chairman introduced the topic quite well, and that the Ordinance incorporates the Miami Tuition Promise, and looks to control increases to students.

Trustee Shroder then moved, Trustee Ridenour seconded and by unanimous roll call vote, the ordinance was approved, with eight voting in favor, none opposed.

### **Ordinance 2017-02**

#### **Professional MBA Tuition**

Senior Vice President Creamer spoke in support of the Ordinance, stating the ordinance does not create a tuition increase, rather it delays implementation of an already approved increase in Professional MBA tuition.

Trustee Wilson then moved, Trustee Ridenour seconded and by unanimous roll call vote, the ordinance was approved, with eight voting in favor, none opposed.

#### **Student Trustee Reports**

*Student Trustee Ciara Lawson relayed the following:*

With finals fast approaching, students are trading in their free time for hours spent at the library. Rightfully so, with King's 50th birthday on the Oxford campus, students truly appreciate coffee from the cafe and 24/7 library services that protect them from the cold and exams. Taking a pause from exam prep, it is important that we reflect on the fall semester and recognize the relationships between by the students, staff, and community members and understand how they impact the world around us.

One great example of this was with the non-profit national food organization, Nourish International. Miami members had great success in the sale of ugly Christmas sweaters on Saturday, December 3rd. This fundraiser benefited the organization's summer project in Trujillo, Peru. Nourish International's mission is to make a lasting impact on extreme poverty. This specific project involves working with the Trujillo community to build a kindergarten out of recycled plastics.

The Miami University Culinary Association recently hosted their December event, with a theme of Indian cuisine. MUCA hosts a series of cooking classes and culinary social events throughout the academic year, focusing on different culinary traditions from around the world. This was a great opportunity for students and community members to enjoy a free meal and learn more about one aspect of Indian culture.

Bill Nye, a famous engineer, scientist, comedian, author, and inventor visited Miami on November 16 as part of the 2016-2017 Lecture Series. Nye has won multiple Emmys for his PBS/Disney comedy science show "Bill Nye, The Science Guy" which is how most students recognize him. He also wrote a NY Times bestseller *Undeniable – Evolution and the Science of Creation*. Nye earned a degree in mechanical engineering at Cornell University where he studied under Carl Sagan. Nye then spent several years working as an engineer at Boeing and other companies. He is the CEO of the Planetary Society, the world's largest space-interest group. Some students were upset with the fact that this world-renowned scientist gave his presentation

in Hall Auditorium, where a maximum of 750 students could be seated. Tickets had to be picked up at 8 AM on November 11 in person; however, many students slept overnight or camped out, starting at 4 or 5 AM. Several students who had been waiting in line for hours still did not get a ticket to the presentation. Some Oxford area residents were also frustrated because tickets were only issued to those with a Miami I.D. Millet was not available that Wednesday to host the event. Those running the lecture series were able to set up a streaming room in Armstrong that could accommodate 350 additional people, making the event a success for some, but a disappointment for others.

In mid-October, Oxford received a \$750,000 grant from the Ohio-Kentucky-Indiana Regional Council of Governments for improved and extended bike paths. The grant will officially be awarded in 2019 and will be matched by an additional \$450,000 donated by the city, Miami University, and local residents. This creates an overall project budget of \$1.2 million. The trail will run from State Route 73 east of Oxford to Peffer Park, along U.S. 27 in the southern part of the city.

The new trail is only the second phase of a larger trail plan that will encircle Oxford like a wheel, acting as a highway between historic landmarks, neighborhoods and sites. It will connect the Black Covered Bridge, Talawanda High School, the Knolls of Oxford, and several other hubs around town. The aim of this bike path is to encourage residents to participate in recreationally exploring Oxford as well as use bike transportation instead of vehicles.

Nohelia Rojas-Miesse, a senior Spanish and Portuguese lecturer received a national award from the American Council on the Teaching of Foreign Languages (ACTFL) for her medical service study abroad program in Nicaragua. She received the Global Engagement Initiative Award this past month at national conference in Boston. This award recognizes outstanding community-engaged learning experiences, focused on world languages. Her program immerses students in cultural communities beyond the basic travel abroad. Rojas-Miesse is hosting a J-term study abroad course in January for those interested.

Veterans of the armed forces were honored at various events at Miami University's Oxford campus, regionals, and the Oxford area. Such events included a Veterans Day Celebration Dinner in the Harry T. Wilks Conference Center, a Talawanda Veterans Day Breakfast and all-school assembly will be held at Talawanda High School, and programs throughout November 11 for military-affiliated students. Other organizations such as Oxford Parks and Recreation, Miami's Voice of America Learning Center with the Caring Community Collaborative, and Miami's Veterans Center collaborated for even more opportunities such as roundtable panels, resume workshops, musical tributes, meetings with alumni and mentors, and information sessions about VA tuition benefits, and a Green Zone workshop was held at the Armstrong Student Center. Miami's Green Zone program seeks to create a knowledgeable and supportive veteran-friendly community which helps military-affiliated students succeed. There, presenters facilitated discussions on military life, strengths veterans bring to academia, and how to support veterans. This training was open to staff and faculty members to help them understand how to better assist military-connected students.

I would like to recognize the university's efforts following the attack at Ohio State

University on November 28. With everyone on alert following the national media attention on the attack, students, faculty, and staff were provided a variety of information if such an event were to occur on any of Miami's campuses. The university posted on the MyMiami page with links to videos illustrating how to "RUN, HIDE, FIGHT" as well as links to sign up to receive emergency text alerts for an active shooter event. Members of the community were also informed on how to schedule group safety presentations with the Oxford police department. Just like Ohio State, Miami has a thorough alert program with features like mass text messages, broadcasts over the blue phone towers, emails, and digital screen control for emergencies. Some professors added to this support system by making sure students understood emergency exit procedures held in large lecture halls. It is so comforting to see the prepared protection and care that Miami University has for its students, staff, and community.

*Student Trustee Alex Boster then relayed the following:*

The fall semester is both slowing down and coming to a close, but the Miami community is staying both focused and engaged. Since the last Board of Trustees meeting in September, students, faculty, staff, and organizations have been active with events and the countless opportunities this university has to offer.

Just before Thanksgiving, Miami University's Department of Theatre performed their production of "Rosencrantz and Guildenstern Are Dead". Opening night was on the evening of November 16<sup>th</sup>, and the show closed with a matinee on November 20<sup>th</sup>. The story follows the tale of Shakespeare's "Hamlet" as told by the absurd Rosencrantz and Guildenstern, who are both minor characters in the Shakespeare classic. Director Lewis Magruder, associate professor of theatre here at Miami, received support from Assistant Director Caroline Avolio, a sophomore theatre and arts management double-major. Hunter Doebereiner as Rosencrantz and Jeremiah Plessinger as Guildenstern led a cast of nearly twenty students. The production saw support from fellow students, families, faculty, and staff. Congratulations to the cast and crew for putting on a weekend of great performances for the Oxford community.

King Library celebrated its 50<sup>th</sup> Anniversary on November 18<sup>th</sup>. Faculty, staff, students, and Miami retirees were invited to enjoy an open house in the morning that included brief remarks and a cake cutting. Throughout the celebration, guests were able to tour King Library, view a display banner that showcased 200 years of Miami University Libraries history, and record a brief King Library memory, reflection, or connection in the facility's new One-Button Studio. Even though this is only my second year here at Miami, I have already spent countless hours and made many memories within King Library. I have my favorite cubicle, study space, and chair. For those who have been here longer or have already said goodbye to their time at Miami, I cannot imagine what King Library means to them. This anniversary does not celebrate just 50 years of age but half a century of new ideas, research, and collaboration.

Another celebration, Graduate Student Appreciation Week, took time to honor and celebrate graduate students' intense work and the inspiring faculty behind them. It took place from October 31st to November 4<sup>th</sup> and gave students in the Graduate School an opportunity to share their research and network with peers and alumni. Students that participated shared both oral and poster presentations, which were evaluated by alumni and Miami faculty judges. The

week ended on Friday, November 4th with a Graduate Research Forum at Shriver Center. Even though not every student from the Graduate School displayed work, this week was a great opportunity to appreciate the 2,748 graduate students that contribute so much work to the Miami University community.

Last month, on November 7<sup>th</sup>, the Alexander Hamilton Society hosted “Law of Arabia: The Future of Saudi-US Relations”. The panel featured Miami University professors Kelley Littlepage, a Visiting Assistant Professor of Political Science and Public Law, and Michael Marshall, a Visiting Assistant Professor of Political Science. Matthew Kroenig, an Associate Professor in the Department of Government and School of Foreign Service at Georgetown University also joined the panel. Miami University’s Dr. Nathan French, of the Comparative Religion Department, moderated the conversation. The near two-hour event discussed US-Saudi Relations and also gave students an opportunity to ask questions to specific members of the panel.

Miami University’s Institute for Food has been hard at work in their quest to provide Miamians farm-to-table produce. The Institute has a farm located just a mile from campus where vegetables are grown. Starting in the 2017 growing season, the Institute for Food hopes to make their produce accessible to all in the Miami community. Currently, food grown by the Institute is sold in select markets on campus. For example, in Market Street, the market located on the first floor of MacCracken Hall, there is a section of the store designated to the Institute’s fresh produce, and students are able to purchase it using their meal plan. Making sure that college students have access to healthy food can be a challenge, but the Institute for Food provides students with fresh products and food education.

Even though fall semester is coming to a close and break is on the horizon, many Miami students are not using the time to take a break from their studies. Winter Term, also referred to as J-Term, at Miami University gives students a chance to study abroad, take a course on campus or online, conduct research, or complete an internship. This winter, students will be traveling to England, Mexico, the Bahamas, Oman, the Netherlands, Kenya, and many other places around the world to engage in research and studies with their peers and professors. J-Term gives students the opportunity to expand their academic options and profile without taking time from the fall or spring semesters. As a student myself, I can speak for all when I say that we are so grateful for the countless opportunities and resources Miami provides students, not just during this unique academic term, but also during the fall and spring as well.

## **Other Business**

### **Election of Officers**

The nominating committee was comprised of Mike Gooden, Diane Perlmutter, and Steve Wilson (Chair).

Trustee Wilson reported that the Committee took their job very seriously, to ensure Miami's strong future. They praised the current group of officers, then proposed the following slate for calendar year 2017:

Chair, Mark Ridenour  
Vice Chair, Robert Shroder  
Secretary, Dennis Lieberman  
Treasurer, Jagdish Bhati

Trustee Pascoe then moved that the slate be adopted, Trustee Wilson seconded, and by unanimous voice vote the slate of officers for calendar year 2017 was approved.

Chair Budig stated that with Chair-Elect Ridenour's concurrence, Committee Chairs for calendar year 2017 will be:

Finance and Audit, John Altman  
Academic and Student Affairs, Terry Hershey

Chair Budig then further stated that Chair-Elect Ridenour would be making appointments for the Committees and Trustees to the Foundation Board.

Chair Budig then expressed his thanks to his wife Anina for her support, to the Crawfords, the President's Executive Cabinet, and his fellow members of the Board of Trustees, stating it was a great honor to serve, and that Miami has a tremendous Board of Trustees, where every decision is about putting Miami students first. He then congratulated the incoming officers.

Chair-Elect Ridenour commended Chair Budig for his tenure, then the Board and all in attendance rose and gave outgoing Chair Budig a standing ovation.

## **Written Reports**

Tom Herbert, Vice President for Advancement submitted a written report which is included as Attachment D.

## **Executive Session**

Trustee Bhati moved, Trustee Ridenour seconded, and by unanimous roll call vote, with eight voting in favor and none opposed, the Board convened to Executive Session to consult with

counsel, to review pending litigation, to consider Security Matters, Personnel Matters – the hiring of public employees, and to consider matters required to be kept confidential by law, Trade Secrets; as provided by the Open Meetings Act, Ohio Revised Code Section 121.22.

**Adjournment of Meeting**

Following Executive Session, the Board returned to Public Session and with no other business to come before the Board, adjourned at 1:00 p.m.



T. O. Pickerill II  
Secretary to the Board of Trustees