

MIAMI UNIVERSITY
BOARD OF TRUSTEES
Minutes of the Board of Trustees Meeting
Oxford Campus
Marcum Conference Center, Rooms 180-186
Friday, February 17, 2017

The Secretary to the Board of Trustees confirms that as specified in the Regulations of the Board of Trustees of Miami University, and in compliance with Section 121.22 of the Ohio Revised Code, due notice was given prior to holding this meeting of the Board of Trustees.

The meeting was called to order at 9:00 a.m. in the Marcum Conference Center, on the Oxford Campus with the Board Chair, Mr. Mark Ridenour, presiding. The roll was called with a majority of Trustees present, constituting a quorum. In addition to the Board members; President Greg Crawford, Provost Phyllis Callahan, Senior Vice President David Creamer, and Vice Presidents Jayne Brownell, Thomas Herbert, Michael Kabbaz and Peter Natale were also present; as were; Robin Parker, General Counsel; and Ted Pickerill Secretary to the Board of Trustees. Members of the faculty, staff, student body and community were also in attendance.

Present: John W. Altman (National Trustee) Jagdish K. Bhati Alexandra Boster (Student Trustee) David H. Budig Robert E. Coletti (National Trustee) Sandra D. Collins Terry Hershey (National Trustee)	Ciara Lawson (Student Trustee) Dennis Lieberman John C. Pascoe Diane Perlmutter (National Trustee) Mark E. Ridenour Robert W. Shroder
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Absent: C. Michael Gooden (National Trustee)

Comments from the Public

There were no requests from the public to address the Board.

Public Study Session

Promotion and the Award of Tenure of Faculty

Provost Callahan highlighted several of the faculty being considered for promotion and/or tenure later in the meeting. She relayed to the Board:

Good morning Chair Ridenour and other distinguished members of the Board. The granting of tenure and promotion is one of the most important decisions made at the University as the excellence of a university begins with outstanding faculty. The promotion and tenure process at Miami University involves a comprehensive review by external peers and internal reviews by the department, the division, the University Promotion and Tenure Committee, the

Provost and the President. The faculty recommended to the Board for promotion and tenure are outstanding teacher-scholars. They have achieved national recognition in their disciplines and they are committed to promoting a vibrant learning and discovery environment for all of our students. At this time, I would like to present some of them to you; they are representative of the breadth and depth of our faculty's expertise, commitment and achievements.

Promotion to Professor

I am very pleased to highlight the accomplishments of the following faculty who are recommended to the Board for promotion to professor.

Cameron Hay-Rollins is recommended for promotion to professor in the Department of Anthropology. Dr. Hay-Rollins earned her B.A. with honors in Anthropology, Grinnell College, and her M.A. and Ph.D. in Anthropology from Emory University. She joined Miami University in 2005 as an assistant professor and was promoted to associate professor in 2010. Professor Hay-Rollins is a highly productive scholar, having published two (2) books as well as multiple peer – reviewed journal articles and book chapters. In recognition of her scholarly achievements, she received the MU Distinguished Scholar Award in 2016. Her chair and colleagues recognize Professor Hay-Rollins as one who “epitomizes the “teacher-scholar” model that we seek to support at Miami University. She achieves this through meticulous preparation of her classes, frequent, substantive mentoring of individual students and groups of students, and modeling the relationship between pedagogy and research. Since she is the sole medical anthropologist at Miami University, much of her classroom and curricular efforts are directed toward providing and expanding classroom and research opportunities for undergraduate and graduate students who are keen to learn more about Global health, Medical Anthropology, and Psychological Anthropology.” One reviewer notes, “the range of her research exhibits an intellectual breadth that looks beyond traditional boundaries between research methods, students and professors, disciplines, and applied and theoretical work.”

Gabe Lee is recommended for promotion to professor in the Department of Information Systems and Analytics. Dr. Lee earned his Business Administration degree with high honors and his M.B.A. from Korea University and his Ph.D. in Information Systems from the University of Colorado at Boulder. In 2013, he joined Miami as an Associate Professor and is the C. Michael Armstrong Business Chair. His chair writes that, “his biggest curriculum contribution to ISA was leading an ad-hoc committee last fall that proposed and delivered a redesign of ISA's Information Systems Major to combine it and the Business Analytics Program into a single major with two tracks.” He also notes that Professor Lee is a gifted teacher who challenges his students and has high standards. Professor Lee's research is in the fields of information technology acceptance, web usability and information security and he has published his work in highly respected journals in his field. Dr. Lee currently chairs the Association for Information Systems Professionals Human Computer Interaction Small Interest (HCI) Group, which, one of his external reviewers notes, is the “primary association of HCI scholars in our field” and, “that simply does not happen without a national scholarly reputation.”

Amity Noltemeyer is recommended for promotion to professor in the Department of Educational Psychology. Dr. Noltemeyer received her B.S. in Psychology at Xavier University,

an Ed.S. & M.S. in School Psychology at Miami University, and her Ph.D. in School Psychology at Kent State University. She joined Miami in 2010 as an Assistant Professor and was tenured and promoted to Associate Professor in 2015. Her chair writes that in the area of scholarship, “Dr. Noltemeyer has demonstrated an amazing record of productivity. She has focused on a powerful troika of tiered-system intervention support, disproportionality/educational equity, and resilience. These are significant research areas within the field of school psychology, and she has been able to advance all of these collectively through her formal publications as well as with her practitioner-based work through her acquired grants.” Dr. Noltemeyer is also a highly talented and effective teacher who, as her chair noted, integrates her research directly into her teaching, providing students with the latest knowledge regarding best practices in the field.

Whitney Womack Smith is recommended for promotion to professor in the Department of English, and Languages, Literatures, and Writing. Professor Womack Smith received her A.B. magna cum laude and M.A. in English from the University of Missouri and her Ph.D. in English at Purdue University. She joined Miami as an Assistant Professor in 1998, was tenured and promoted to Associate Professor in 2005, and is currently serving as chair of the newly created Department of Languages, Literatures, and Writing. Since earning tenure, Dr. Womack Smith has taught a wide range of courses, totaling 65 sections of 18 different courses in multiple formats. The Interim Dean noted, “A willing trailblazer, [Dr. Womack Smith] has demonstrated her ability to define her positions and develop their scope and impact. She created the Honors Program on the Hamilton Campus, which grew later into the Regionals Honors Program; she worked on faculty development, strategic scheduling, and enrollment initiatives in her role as Faculty Director...” In the area of research, her external reviewers are “uniformly enthusiastic about the quality of her scholarship.” One reviewer notes, “she is a gifted close-reader, penetrating analyst of others’ arguments, and an engaging, graceful, and accomplished writer in a range of genres, including literary biography, critical reviews, literary criticism, and the scholarship of teaching.”

Award of Tenure and Promotion to Full Professor

Justin Saul is recommended for tenure and promotion to full professor with tenure in the Department of Chemical, Paper and Biomedical Engineering. Dr. Saul received a B.S. in Chemical Engineering with distinction from Purdue University and his Ph.D. in Biomechanical Engineering at Case Western Reserve University. He joined Miami in 2011 as an Associate Professor after serving almost 4 years as an assistant professor at Wake Forest University Health Sciences. Dr. Saul has taught a variety of classes at all undergraduate levels and at the graduate level displaying, as his chair noted, a, “resourcefulness in meeting the mission of the department. Dr. Saul is a challenging fair instructor ... He is able to connect theory to [the] practice of engineering. Through his enthusiasm for the course material he is able to engage his students very effectively.... And has great concern for the welfare of his students.” Dr. Saul’s research involved developing methodologies for drug delivery / controlled release in regenerative medicine applications. His most significant contribution has been to develop methodologies for the controlled release of drugs and growth factors for healing wounds in skin, muscle and bone tissues. He has published extensively in high impact journals and has garnered \$1.8 M in external funding since joining the faculty at MU. One of his external reviewers noted, “...it is clear that (Dr. Saul) carries out innovative, highly impactful research” and another reviewer

stated that his research “shows high creativity, integration of engineering and biology and translational potential”.

Award of Tenure and Promotion to Associate Professor

I am now pleased to highlight the accomplishments of the following faculty who are recommended to the Board for tenure and promotion to associate professor.

Thomas Fisher is recommended for tenure and promotion to associate professor in the Department of Statistics. Dr. Fisher earned his B.S. in Computer Science at the University of Maryland, Baltimore County, and his M.S. and Ph.D. in Mathematical Sciences at Clemson University. He joined Miami in 2013 as an Assistant Professor. Professor Fisher is an accomplished teacher. His chair writes that, “Dr. Fisher is a teacher who always strives to improve his effectiveness in the classroom. He requested multiple peer reviews of a new course preparation in Spring of 2016 (for statistical programming (STA 402/502)), because he wanted to integrate the input and the feedback of two experienced instructors as quickly as possible into this class.” His research area is multivariate methods, particularly statistical methods for analyzing time series data. Professor Fisher has already published nine research papers in top statistical journals in the field and has others in press or in review.

Sandra Garner is recommended for tenure and promotion to associate professor in the Department of Global and Intercultural Studies. Dr. Garner earned her B.A., summa cum laude, M.A., and Ph.D. in Comparative Studies from The Ohio State University. She joined Miami in 2010 as a Heanon Wilkins Fellow and became an Assistant Professor in 2012. She offers myriad and diverse classes in the GIC curriculum and is a highly engaged mentor to students. She has established a strong scholarly reputation in the field of Native or Indigenous Studies. In 2013, Professor Garner was the recipient of a highly competitive and prestigious NEH summer stipend. One external reviewer notes, “...I believe that a scholar who can engage in this kind of creative, interdisciplinary work would be a real asset to a research-intensive university. ... her works show how one must draw on diverse disciplines sometimes in order to pursue research questions.” This reviewer also noted that her interdisciplinary orientation represents a “sustained ethical commitment to understand indigenous voices and lives that have yet to be fully accounted for in our understanding of Native communities.”

Jeremy Jones is recommended for tenure and promotion to associate professor in the Department of Music. He received his Bachelor of Music at Middle Tennessee State University, his Master of Music, East Carolina University, and his Doctor of Musical Arts, University of Cincinnati – Conservatory of Music. Dr. Jones joined Miami in 2010 as a visiting professor and was hired as an Assistant Professor in 2011. His chair writes, “Of the dozens of applications for promotion and tenure I have examined over many years, Professor Jeremy D. Jones’ application is the most nearly perfect. His case is unassailable in every sphere of activity.” In recognition of his outstanding teaching, Professor Jones was selected to receive the Naus Family Faculty Scholar Award (2015-18). Professor Jones is a specialist in choral music and a choral conductor who has achieved national and international stature. One reviewer notes that Dr. Jones is to be “commended for his array of creativity. All of his scholarly activity benefits both the university and the choral profession”.

Jing Li is recommended for tenure and promotion to associate professor in the Department of Economics. Dr. Li received his B.A. in Finance from the Chongqing Technology and Business University, his M.A. Finance from Xiamen University, and his Ph.D. in Economics from the University of Alabama. Dr. Li joined Miami in 2011 as an Assistant Professor. Dr. Li is a theoretical time series econometrician. His research extends time series theory and employs theory to analyze applied problems. He has 17 publications to date. One of his reviewers noted, "Professor Li has made a very substantial contribution to the non-linear time series literature". Professor Li's chair notes he is also an outstanding teacher in "every sense of the word" and was awarded the Richard K. Smucker Teaching Excellence Award in 2015. His chair and colleagues note that "his teaching materials are appropriate, suitably challenging, and of the highest quality. Dr. Li's courses synthesize the empirical methods associated with his primary research area of econometrics with the subject material in a way that clearly links theory to the world. The Committee is impressed by his ability to be so effective given the relatively large number of distinct courses that he taught during his probationary period."

Kyle Timmerman is recommended for tenure and promotion to associate professor in the Department of Kinesiology and Health. He received his B.A. in Zoology and Exercise Science & B.S. in Psychology from Miami University, and his M.S. & Ph.D. in Exercise Physiology at Purdue University. He joined Miami in 2012 as an Assistant Professor. Professor Timmerman is an innovative teacher who covers a wide range of courses at the undergraduate and graduate levels. His research focuses on biomarkers of disease, with a focus on inflammation. He utilizes multiple molecular approaches to understand cell function and incorporates these methodologies into his work with students. Professor Timmerman has 39 peer-reviewed publications to date; 20 of them since joining Miami. One external reviewer stated, "In Dr. Timmerman's most recent publication, I noted the use of the muscle biopsy technique. This technique is a very valuable research procedure and it can be difficult and time consuming He should be commended for taking this more difficult, but more mechanistic approach to his research. This upfront cost should lead to treatment and more impactful research in his future."

Chair Ridenour then thanked Provost Callahan, congratulated those being promoted and/or tenured, and thanked all of Miami's faculty for making Miami the best public university for undergraduate education.

Provost Callahan's presentation is included as Attachment A.

Public Business Session

RESOLUTION R2017-18

Resolution of Appreciation for Emeriti Trustee Stephen P. Wilson

Members of the Board expressed their thanks for Senator Wilson's service and leadership as a Trustee. Stating his wisdom, judgement and leadership can now benefit the entire State of Ohio.

Trustee Shroder then moved, Trustee Budig seconded and by unanimous voice vote, the resolution was approved. Senator Wilson was met with a standing ovation from all in attendance. Senator Wilson then thanked the Board and told everyone of how honored he was to have served as a Miami University Trustee.

Resolution 2017-18, Resolution of Appreciation for Steven P. Wilson is included as Attachment B.

Approval of Prior Meeting Minutes

Trustee Bhati moved, Trustee Budig seconded, and by voice vote, the minutes of the prior meeting of the Board of Trustees were unanimously approved.

Consent Calendar

Note: All resolutions from the Consent Calendar are included as Attachment C

Trustee Bhati moved, Trustee Pascoe seconded, and by voice vote, the resolutions presented on the Consent Calendar were unanimously approved.

Comments by the Chair

Chair Mark Ridenour relayed the following information:

Good morning and welcome to this meeting of the Miami University Board of Trustees. Much has occurred since our last meeting – as you heard earlier, a member of the Board, Steve Wilson, is now a State Senator, we completed our Winter Term, and sadly, we have mourned the loss of two students. Our thoughts and hearts go out to their families, friends and loved ones. Let's pause for a moment of silence for these two students, and all Miamians we lost recently.

I would like to recognize all the Miami Mergers around the world, since Valentine's Day just passed. Karen and I, and two of our daughters are mergers. We have about 14,385 known mergers, and we mailed more than 13,800 valentines that went to all 50 states and 16 countries. I guess we don't know where the other 585 are hiding.

Thank you again to Phyllis for highlighting our wonderful faculty, and congratulations to all of the faculty members being considered for promotion and tenure here today.

We continue to make progress in addressing the cost of attendance at Miami University, and in providing a high quality, high value, educational experience. These efforts were recently recognized by Kiplinger's Magazine, where we moved from 50th to 25th in best value nationwide among public in-state universities. In determining their rankings, Kiplinger's considers admission rate, first year retention, student-faculty ratio, and four-year graduation rate, in addition to cost factors. We have only just begun to climb that ladder.

We believe the Miami experience is quite special, and readies our students for success, and I would like to recognize a Miami graduate who recently received the highest honor bestowed on early career science and engineering professionals by the United States Government. Matthew Wheeler, an independent researcher at the Centers of Disease Control and Prevention, received the Presidential Early Career Award for Scientists and Engineers. I would also like to recognize a Miami professor, Dr. Kate de Medeiros, for being named the Ohio Association of Gerontology and Education, Educator of the Year. I am thinking there is a research project sitting right around this table for Dr. de Medeiros.

Not to be outdone, we have several students also worthy of high praise. Eight Miami students have been recommended by the U.S. National Screening Committee as semi-finalists for the 2017-2018 Fulbright program. Fulbright is the largest U.S. exchange program, each year providing grants for international study, research and teaching. Miami students have received Fulbright grants every year since 2005, with a record five awards last year.

Also to be recognized are Miami architecture and design students who were named as finalists in Disney Imagineering's 26th Imaginations Design Competition. Their entry, *Niihka: A New Tradition*, celebrated Miami University's special connection to the Miami Tribe of Oklahoma, and earned them third place overall. I think they should have won first place!

Another way in which our special connection with the Miami Tribe will be celebrated, is through the selection of Darryl Baldwin as Commencement Speaker. Darryl is a MacArthur Fellow, which we recognized at a previous meeting, and has led the effort to revitalize the Myaamia language and culture, and now today, people can once again hear the stories of the Tribe spoken in their original language. Darryl also supports other indigenous groups in language revitalization through the National Breath of Life, and Smithsonian's Recovering Voices Program.

I would also like to highlight the artwork in newly renovated Shideler Hall. The works are funded by the Ohio Percent for Arts Program. Whenever the Legislature appropriates more than \$4 million for a public building, one percent of the total is allocated for artwork. The artwork in Shideler is called "Flux" and we encourage everyone to visit and enjoy.

Finally, I would like to highlight an event I had the pleasure to attend, the ribbon cutting for the Athletic Performance Center. The Center was made possible both through an innovative partnership with Mercy Health, and the generous gifts of Miami Community members, such as the Gunlocks, and as we saw in the Naming Resolution earlier today, our own Dennis Liebermann, thank you Dennis.

Lastly, I would like to encourage you to seek out the Crawford's Corner blog. Dr. Crawford's last entry "Reflections on the Miami Code of Love and Honor – Line 1" is worth a read. It is quite instructive and reflective, while emphasizing community and respectful dialogue.

Reports, Ordinances and Resolutions

President's Report

Miami University President Crawford began his remarks, stating the following:

Harmful and underage drinking is a concern I share with many university presidents across the country. Its consequences are so severe, and the problem is so persistent, that it has become a significant national public health issue. Although most college students do not binge drink, the visible minority is costing us much more than extensive campus and community time and resources – it is costing young lives.

According to the National Institute on Alcohol Abuse and Alcoholism, more than 1,800 college students die each year from alcohol-related incidents, which equates to five per day. In the last three months, three universities, including Miami, have had a tragic student death linked to high-risk drinking. Alcohol is also a factor in most of the other challenges we face on college campuses.

We are heartbroken over the loss of our student, Erica Buschick, a bright and vibrant member of our community. And we were dismayed to see high-risk drinking behaviors that led to hospitalizations occur last week, following her death. As a president, I'm disappointed and even angry. As a father, I'm concerned and devastated. As a leader, I'm determined to do so much more about it.

Everything is on the table. I am reviewing all the programs and initiatives here and at other universities to see what's working, what's not, and how we can break through.

We are committed to doing everything we can to ensure the health and well-being of our students, but to make a difference, it will take everyone, including university employees, community members, alumni, and parents, who are instrumental in this fight. Parents are ideal partners to help us make Miami the model residential campus community.

Most importantly, it will take students' making responsible choices and realizing they do not have to join in their peers' bad behavior. As the top public university in the nation for undergraduate teaching, we focus intently on academics, character, and personal responsibility. Our current students and those that choose Miami also need to be serious about academics and community and to share these values.

Together, we can build a model community, grounded in our core values of Love and Honor, with an emphasis on service, leadership, a life of higher purpose, and personal responsibility. It was these values that attracted Renate and me to Miami – and we must continuously reaffirm our commitment to these values as a community.

The outreach from the Miami community these past few weeks has been extraordinary – parents, alumni, community members, students, faculty, and staff. I am personally grateful to you all; all Miamians are grateful. When I face such issues, knowing how much the community

loves Miami and wants to advance its mission and future success is heartening.

In a time of difficulty, I also thank students who stepped up the other night to call medical professionals to help people in need in our community, and a deep sense of gratitude to Oxford, our paramedics and police, and medical professionals at McCullough-Hyde for your compassion and care for our students in need of medical treatment.

President Crawford then presented to the Board on recent university events and initiatives. His presentation is included as Attachment D.

Report of the Chair of University Senate Executive Committee

Dr. Drew Reffett, Chair of the Senate Executive Committee, thanked the Board for the opportunity to update them, and then highlighted activities and presentations since the last meeting. Including presentations by Dean of Students Curme on alcohol, and from Robin Parker on international students, faculty and staff.

Chair Ridenour thanked Dr. Reffett for his report.

The Senate written report is included as Attachment E.

Report of the Student Body President

Maggie Reilly, Student Body President, relayed the following:

As always, it is an honor to be speaking in front of you this morning. I do come bearing some sad news. This will be my final meeting with you all as the student body president. At the next meeting, I will be introducing to you a new student body president.

Today, instead of going my traditional route, updating you on all things ASG related, I'm going to propose an idea to you all. This year has brought great changes to Miami and I am so hopeful for and looking forward to what the future holds. But there is one thing that I personally feel has been left out of virtually all conversations we have: improving the overall health of students on campus. In my first speech to you all, I mentioned that ASG was going to focus on improving these facets on campus, and we have made progress, but there is only so much we can do.

The first side of health is physical health; and where we are lacking in this area is within our recreation center. As a student who not so long ago was making the decision on which college to attend, a school's recreation center is a huge deciding factor. Currently, we have seven treadmills for 16,000 people and lines for machines starting at 7 in the morning. Since the rec center opened 20 years ago, our enrollment has increased year by year yet we have only seen minimal changes to recreation facilities.

Beyond just individual physical health, I have been perplexed as to why more effort hasn't been put into replacing the courts that were taken away with the demolition of Withrow.

Miami prides itself for being a place where any student can find their place, whether that is in one of the hundreds of student organizations or many club sports teams. But right now, anyone who participated in a group or team that utilized Withrow feels like they lost a part of what made them find their fit here. And while I know there has been effort to reallocate the placement of the groups and teams to other facilities, there is no one place that they can call home, those courts are still something that are missing from Miami's campus and anyone who ever utilized them in the past and who will need them in the future.

The second side of student health that really hits close to home with me is the inadequate capacity of the mental health services. I am going to share with you all a personal story that occurred to me just 3 days ago. This past year, I have been struggling with pretty horrible anxiety, but was always reluctant to go seek help, until this past Tuesday. After my initial consultation, I was told that my anxiety level was too high to attend group therapy and that I would have to wait anywhere from 4-6 weeks for an individual session. That's right, 4-6 weeks...to treat anxiety that is "too high" for sharing with others. I look at it this way: if any of us ever walked into a doctor's office for a physical illness, we would never be told that in order to be seen by an actual doctor, we'd have to wait 4-6 weeks. Mental health is equally as important as physical health, if not more, yet our student counseling does not have the resources available to adequately serve our student body.

A huge issue that we have been talking about recently is the alcohol consumption culture at Miami and how to change that. I feel that we would be naïve to not look at deeper causes for alcohol consumption that go further than the typical "joining a fraternity" or "trying to impress a friend" reasoning. On one hand, if we have facilities that promote a healthy physical culture at Miami, I guarantee that people will start to become more conscious of the health risks alcohol consumption brings to them. Pretty much every diet I have heard of eliminates alcohol intake for health reasons alone. So if we urge students to think about their health more often, they may start to think twice before damaging their bodies from over-drinking. On the other hand, mental health plays a massive role in high risk drinking. Truthfully, when I have a super stressful day, I think to myself, "I'm going to go home, drink a glass of wine, and go to bed." Now that's only one glass. But others dealing with similar issues may have the mentality, "I'm going to go out tonight, get as drunk as possible, so that I can forget about all of the stress I endured today." I know it's blunt, but it's true. So by enhancing the resources and facilities available to students to improve their overall health, we have the chance of legitimately changing the culture here instead of just treating the issues on the surface level.

Overall, I urge you all moving forward to make improving all facets of student health on campus as high of a priority as possible. While the focus on creating an incredible school and learning environment for students is vital, if students are restricted by physical and mental health concerns while they are here, we are prohibiting them from being the most successful student they can be. By creating a well-rounded student, Miami will play an integral part of improving not only that particular student's life, but making them more prepared for anything they choose to pursue in the real world as well.

Thank you all so much for your time today, and for all of your support and dedication to this school. I'm looking forward to working with you these last few months I am still here and

able to enjoy this incredible place I've learned to call home

Academic and Student Affairs Committee

Report of the Committee Chair

Committee Chair Terry Hershey relayed the following information:

The Academic and Student Affairs Committee met yesterday in the Shriver Center's Heritage Room, following the meeting we toured the new Admissions Center located in the lower level of the Shriver Center. The Promotion and Tenure Resolution was considered, and is recommended unanimously for approval here today.

The Committee heard from the Senate, along with graduate and undergraduate student leaders. The Committee also heard from the Vice Presidents of the Divisions of: Academic Affairs; Student Affairs; and Enrollment Management and Student Success. The Committee received presentations on several topics, and also reviewed written reports, which will be available in the meeting's minutes.

The Committee explored the very important topic of Student Wellness, specifically three areas: Student Counseling and Mental Health, presented by Kip Alishio, Sexual Assault Prevention, presented by Becca Getson, and addressing high-risk drinking behavior, presented by Dean Mike Curme.

The regularly scheduled presentations from Student Affairs were for the critical health areas of mental health and sexual and interpersonal violence. In light of recent events, we asked Jayne and her staff to supplement this presentation to add a short update specifically focused on the activities of Miami's Alcohol Coordinating Committee and its work groups.

Dean Curme reported the ACC and its work groups were established in spring 2015 explicitly for the purpose of addressing high-risk consumption in our community. Yesterday we heard of the recent efforts and some of the plans for addressing high risk alcohol drinking. In addition, the University's senior leadership, with the help of external experts, will be undertaking a holistic assessment of the University's efforts.

Susan Schaurer, Assistant Vice President and Director of Admission, briefed the Committee on applications and offers of acceptance for the Fall 2018 entering class. She stated that total applications have increased slightly, up 8% among Ohio Residents, but down 7.1% among international students, and 1.3% for domestic non-resident applicants. The average ACT of applicants has also increased, from 27.6 to 27.8. The average ACT of admitted applicants, to date, is 29.2, with 15.3% of the admits from domestic diverse applicants. Over 500 students who attended the Bridges program, have been offered admission.

Provost Callahan then updated the Committee on the Nursing Program Review, which is charged to issue their report in April.

Suzanne Kunkle, Executive Director of the Scripps Gerontology Center, informed the Committee of the Center's mission and their focus areas, which include research, education and service. The demographics for the State of Ohio were also presented and those data show a trend towards an aging population. She then reviewed the budget, funding, and partnerships. Dr. Liz Lozon then updated the Committee on the Opening Minds through Art program.

Following the meeting, Cody Powell, Susan Schaurer and Michael Kabbaz hosted the Committee on a tour of the newly renovated lower level of the Shriver Center - the new home of Miami admissions.

Resolutions

Note: The Academic and Student Affairs Resolution, is included as Attachment F.

RESOLUTION R2017-23

Promotion and Tenure

Provost Callahan spoke in support of the resolution, and many Trustees commented on Miami's exceptional faculty.

Trustee Shroder then moved, Trustee Lieberman seconded and by unanimous voice vote, the resolution was approved.

Finance and Audit Committee

Report of the Committee Chair

Committee Chair John Altman relayed the following information:

The Finance and Audit Committee met yesterday in 104 Roudebush Hall. The Committee considered four resolutions, and all four resolutions are recommended for approval by the Board of Trustees.

Most of yesterday's meeting was devoted to capital and financial planning. The capital planning discussion commenced with an update on the state of existing construction projects and concluded with the consideration of three resolutions. Two new residence hall renovations are scheduled to commence this summer for Scott and Minnich Halls. Planning for the future renovation of MacCracken and Richard Halls was also discussed along with consideration of a resolution authorizing funding for the planning and design activities associated with these projects. The last project discussed was the proposed renovation of Pearson Hall. This project will provide enhanced teaching and research space for the biological sciences but also result in a newly constructed collaboration space to be housed in a two-story atrium within Pearson Hall. The new atrium space aligns well with the convergence vision that President Crawford has spoken about since arriving at Miami. The renovation of Pearson Hall needs to occur in two phases given the heavy classroom and lab use of the facility with Phase II expected to commence

immediately following the completion of Phase I.

The Committee also considered a revision to the administrative fee policy that is assessed annually on all endowed funds. The proposed amendment will allow for a reduced or no fee to be assessed on future endowed gifts. Flexibility in setting the fee is crucial to the success of future fundraising efforts that are critical to meeting the educational and financial needs of tomorrow's students.

The Committee also continued its discussion from the December meeting about next year's budget and had an initial discussion about the appropriate investment strategy for the university's non-endowment. The discussion of the 2018 budget focused primarily on Governor Kasich's proposed budget that is now making its way through the Ohio General Assembly. The governor's budget provides the first insight into some of the issues that will influence the university's next budget. However, real clarity about next year's budget won't occur until information about the fall 2017 class is known later this spring and a budget bill is passed by the Ohio General Assembly in June.

While the Committee must wait on more information about the 2017-18 budget, it continued its discussion of the external forces that are reshaping higher education here in Ohio and across the nation. Challenging state budgets in many states are only one of several external forces suggesting more change for public higher education is inevitable. Understanding these influences and how Miami should adjust or adapt to them will impact Miami far beyond its next budget. This obviously is a difficult discussion but one the Committee continues to have not to provide answers that need to come collectively from the Board of Trustees, the leadership of the university, and the entire university community but to better ensure the financial risks associated with not responding to these issues are understood and to encourage the thoughtful development of appropriate strategies for positioning Miami for the future.

Ordinances and Resolutions

Note: All Finance and Audit Committee Ordinances and Resolutions, and any supporting materials, are found in Attachment G.

RESOLUTION R2017-24

Pearson Hall, Phase One

Senior Vice President Creamer spoke in support of the resolution, stating that, this is phase one of two, and the bulk of the funding will come from the State. He also stated that this is a planning phase, and the Board will receive a second resolution before commencing phase two.

Trustee Bhati then moved, Trustee Budig seconded and by unanimous voice vote, the resolution was approved.

RESOLUTION R2017-25**MacCracken and Richard Halls**

Senior Vice President Creamer spoke in support of the resolution, stating, the work will begin following the Spring Term, and that funding is from the bond issue.

Trustee Bhati then moved, Trustee Pascoe seconded and by unanimous voice vote, the resolution was approved.

RESOLUTION R2017-26**Minnich and Scott Halls**

Senior Vice President Creamer spoke in support of the resolution, stating again, this work will also begin following the Spring Term, and that funding is from the bond issue.

Trustee Shroder then moved, Trustee Budig seconded and by unanimous voice vote, the resolution was approved.

RESOLUTION R2017-27**Endowment Administrative Fee**

Senior Vice President Creamer spoke in support of the resolution, saying the flexibility provided in the resolution is important to future fundraising.

Trustee Bhati then moved, Trustee Collins seconded and by unanimous voice vote, the resolution was approved.

Student Trustee Reports**Ciara Lawson**

In my final report to the board, I want to highlight the many positive things happening on our local campuses, in the United States, and across the globe.

As Chairman Ridenour mentioned in his comments, Eight Miami University students have earned spots as semifinalists in the 2017-2018 Fulbright Student competition. Majors represented in the Miami semifinalists include speech pathology and audiology, global politics, Latin American studies, finance, individualized studies, French education, and several others. The main goals for these students are community engagement and eliminating language or cultural barriers. Miami's eight semifinalists are: Kirsten Fowler, Eric Moenich, Kayla Orta, Khalid Osman, Augusta Reisling, Jennifer Tassaró, Madeline Tatum, and Graham von Carlowitz.

An Oxford and Hamilton based start-up company called SkillHouse is ramping up efforts to connect K-12 students with trained Miami Hamilton student tutors. The partnership works by charging a small fee to train Hamilton students in methods for teaching academic subjects, athletic skills, as well as self-confidence and life advice. The Miami Hamilton students then are paired with students in Butler county schools. The training theories were developed by professor Doug Brooks of the Department of Teacher Education within the College of Education Health and Society.

The U.S. Women's National University Team recently finished with a bronze medal in the Winter World University Games. The team traveled to the 2017 host city Almaty, Kazakhstan, with several Miami women's hockey players on the roster. Rachael Booth, Alyssa Visalli, Katie Augustine, and Nicole Matthews represented Miami with pride as the team defeated Japan and China, but lost to Canada in the semifinals. These talented, hard-working women continued their schoolwork while abroad, further illustrating the mentality of being a student equally as much as an athlete here at Miami.

The rich history of Miami and Freedom Summer are reinvigorated, as programs are developed to educate and engage students in social justice and action. From June 18th to the 25th, the university is introducing a new study away workshop in Mississippi inspired by that tumultuous yet empowering time. The program, entitled "Freedom Summer through the Lens of Art and Education", is anchored by social justice issues in the past as well as the modern world. For those interested, this service-learning workshop is listed under ART 499/599.

Freedom summer comes to life on the Oxford campus as Professor Ann Elizabeth Armstrong has developed a mobile application for an interactive walking tour through the now western campus. In the summer of 1964, eight hundred volunteers trained at the Western College as civil rights activists in order to help black voters in Mississippi become registered, and to run Freedom Schools and community centers. The interactive function of the app preserves history by allowing visitors to move to the exact areas where the volunteers sang, studied, and prepared to stand together for something they believed in. The Freedom Summer app can be found by searching for the app ARIS on the iTunes app store.

Miami held its Spring Internship and Career Expo (ICE) on Wednesday February 1st at Millett Hall. This career fair serves as an opportunity for all majors to explore internships and jobs for the coming summer. Depending upon a company's recruiting cycle, they may not open applications until after fall career fair, so Spring ICE provides these organizations an opportunity to come in when they are more likely to be searching for candidates. There were 222 employers at Spring ICE this year. Career services offered help before the fair through resume workshops, mock interviews, and a specific Spring ICE training program. On the evening before Spring ICE, the university hosted its Spring ICE breaker - a networking event that allowed current Miami students to connect with alumni who represented the companies recruiting at the career and internship expo.

Thank you. Thank you to everyone here and everyone who has helped me during my role as a student trustee.

This is a learning experience that I never could have anticipated. In fact, I truly came to understand the serendipity of life when I think back on a boring Friday night, randomly seeing the posting for the position of “student trustee”, and applying for something that I thought could maybe be a cool way to serve as a leader. Two years later and the growth of my communication, analytical, and comprehension skills would be unimaginable to my freshman year self.

The perspective that this role provides is also incredible. I think college students tend to get stuck in their own bubbles and not consider or ever even learn about budgets, long-term planning, or other student group interests outside of their majors. Being a student trustee provided me with an opportunity to develop listening skills to pop that bubble which will come to be so important in many aspects of my adult life.

Beyond the knowledge and understanding that I have gained through my time here: what I value most are the relationships. This group of trustees is ultimately big family...and when difficulties issues arise, this family works together, because they all share the same love for Miami University. I wish my fellow student trustee, Alex Boster, the best of luck with this bunch and I know she will do an amazing job in communicating the student voice.

Speaking of family, I would like to thank mine for supporting my education here. They could not be here today, but I want there to be public documentation of my gratitude so they can't get on me about it later. I know that I could never have this opportunity without the love, support, and ingrained work ethic of my parents and grandparents.

I have no intention in slowing down my involvement here at Miami. Every day that I am here, surrounded by brilliant colleagues, educators, and friends, I cannot believe that in such a place I am leading such a life.

Alex Boster

It is hard to believe, but this week concluded the fourth week of Spring semester. Not surprisingly, Miami students have quickly adjusted to their new schedules and activities, and so much is happening all over campus.

On February 2nd, four Miami faculty members held a panel in FSB's Taylor Auditorium regarding President Trump's Executive Order on Immigration and discussed it from varying contexts. Dr. Rachel Blum, from Miami's Political Science Department, focused on the history of Executive Orders in the United States as well as American responses. Dr. Erica Edwards, also from Political Science, addressed European right-wing political responses to President Trump's Executive Order. From the International Studies Department, Dr. Carl Dahlman spoke about refugees from an international context while Dr. Nathan French from the Comparative Religion Department focused on the implications of the Order on the Middle East. The panel discussion was open to the entire Miami community and offered the audience many perspectives on this legislation.

February 1st was recognized as World Hijab Day: “Stand for Her Right to Cover”. The

Miami University Women's Center held an information table in Armstrong Student Center where students, faculty, staff, and the public had the opportunity to stop by and learn more about the Muslim faith and the tradition of the hijab. All visitors were invited to try on a hijab to show their religious tolerance and promote hijab awareness. This event serves as a microcosm representing the open-mindedness and respect that the Miami community holds so closely.

As spring semester has just commenced, many Miami students have just completed their Winter Term experiences abroad and on-campus. With Miami University offering so many study abroad programs over this unique term, a great deal of students have returned with different perspectives and a new cultural awareness. Rachel Rosenthal, a sophomore Marketing major and Interactive Media Studies minor, went to Berlin, Germany and Copenhagen, Denmark on the Farmer School of Business' Marketing and Innovation program. Upon her return, she said, "The Marketing and Innovation Study Abroad Program through the Farmer School of Business was an amazing and unforgettable trip of a life time. I was able to immerse myself in new cultures by navigating through Berlin and Copenhagen, and I acquired an understanding for how international companies, like IKEA, operate." Nate Johnson, a senior Comparative Religion and Political Science double major, who travelled to Oman and the UAE with the Comparative Religion Department studying Arab Gulf economies, said: "It opened my eyes to different views and introduced me to a world larger than the one I had known previously. More so, this experience has helped me understand what I want to do later in life." The abroad opportunities that Miami offers are so essential to the education of students here, as it provides new perspectives that are brought to the community and fosters a diverse learning environment.

Last month, Princeton Review cited Miami University among the nation's best for career preparation and return on investment. The 2017 edition of "Colleges That Pay You Back: The 200 Schools That Give You the Best Bang for Your Buck" recognized schools for their academics, affordability, students' post-graduate careers, and financial aid. This is a reminder of how valuable and special a Miami education really is.

Two Miami University students won third place in Walt Disney Imagineering's 26th Imaginations Design Competition. Erin Socha, a junior architecture major, and Casey Liptak, a junior interior design major, designed their project "Niihka: A New Tradition" with inspiration from the Miami Tribe and Native American culture. The two students, and another student from Carnegie Mellon, designed an outdoor area for visitors so they may feel close to nature. The plan includes an artificial oak tree as well as glass panels and heated floors. All finalists were sent on an all-expenses paid trip to Glendale, California at the end of January. During the five days, they presented their designs to Disney Imagineering executives. The team placed 3rd when over 300 teams entered the competition, and their success and talent is recognized by the entire Miami community.

To conclude my report today, I wanted to express my gratitude and admiration for my fellow Student Trustee, Ciara Lawson as this is her last meeting with us. Ciara's dedication and passion for this position is truly remarkable. Her willingness to listen to and seek out many student perspectives makes her an incredible advocate for Miami's diverse student body. I am so fortunate that I had the opportunity to serve alongside and learn from her this past year. I wish her only the best for her bright future ahead.

Other Business

Resolution of Appreciation for Student Trustee Ciara Lawson

Members of the Board expressed their thanks for Ciara Lawson's service to the Board, the University, and her fellow students.

Trustee Shroder then moved, Trustee Budig seconded and by unanimous voice vote, the resolution was approved.

Resolution 2017-28, Resolution of Appreciation for Ciara Lawson is included as Attachment H.

Written Reports

Tom Herbert, Vice President for Advancement submitted a written report, which is included as Attachment I.

Executive Session

Trustee Shroder moved, Trustee Bhati seconded, and by unanimous roll call vote, with seven voting in favor and none opposed, the Board convened to Executive Session to consult with counsel, to review pending litigation, and to consider personnel matters – the evaluation and compensation of a public employee, as provided by the Open Meetings Act, Ohio Revised Code Section 121.22.

Adjournment of Meeting

Following Executive Session, the Board returned to Public Session and with no other business to come before the Board, Trustee Collins moved, Trustee Budig seconded, and by unanimous voice vote, the Board adjourned at 12:30 p.m.



T. O. Pickerill II
Secretary to the Board of Trustees

Promotion and Tenure Recommendations

Board of Trustees
February 17, 2017



MIAMI UNIVERSITY

Candidates for Promotion and Tenure

Promotion to Full Professor

William Berg (KNH)	Younghwa “Gabe” Lee (ISA)
Thomas Boulton (FIN)	Patrick Murphy (ENG)
Scott Brown (SOC/GTY)	Amity Noltemeyer (EDP)
Kelly Brunarski (FIN)	Andrew Reffett (ACC)
Katharine Gillespie (ENG)	Brian Roley (ENG)
Yvette Harman (FIN)	Paula Saine (EDT)
Cameron Hay-Rollins (ATH)	Whitney Womack Smith (LLW/ENG)

Tenure and Promotion to Associate Professor

Louis DeBiasio (MTH)	Jeremy Jones (MUS)
Erin Edwards (ENG)	Jing Li (ECO)
Thomas Fisher (STATS)	Vahagn Manukian (MPS)
Amber Franklin (SPA)	Luis Prádanos García (SPN)
Sandra Garner (GIC)	Kyle Timmerman (KNH)
Karly Geller (KNH)	

Tenure and Promotion to Full Professor

Justin Saul (CPB)



MIAMI UNIVERSITY

Cameron Hay-Rollins

Anthropology

College of Arts and Science

Candidate for Promotion to Full Professor



Joined Miami in 2005 as an Assistant Professor
Tenured and promoted to Associate Professor in 2010

B.A. with honors in Anthropology, Grinnell College

M.A. Anthropology, Emory University

Ph.D. Anthropology, Emory University

“Two questions motivate my work: 1) how do people interpret, experience, communicate about, cope with, and strive to manage suffering and illness within the contexts of their everyday worlds? And 2) how can research and teaching ameliorate disparities and facilitate improved understanding, communication, empathy, and resilience in the face of suffering and illness? The first question is the nexus of my scholarship and career as a medical and psychological anthropologist. The second question has been my motivation for designing projects with students, providers, and community members to ensure research findings address questions they care about and is in keeping with the pragmatic concerns of global health .”



MIAMI UNIVERSITY

Younghwa “Gabe” Lee

Information Systems and Analytics
C. Michael Armstrong Business Chair
Farmer School of Business
Candidate for Promotion to Full Professor



Joined Miami in 2013 as an Associate Professor

Business Administration with high honors, Korea University
M.B.A., Korea University
Ph.D. Information Systems, University of Colorado at Boulder

“My research interests lie in the area of investigating social and motivational factors, interface design factors, and security-oriented factors affecting an individual's information systems (IS) acceptance... My research is directly related to my teaching and service in several ways...[it] provides me up-to-date and in-depth knowledge on research developments on several prominent information systems topics, including technology acceptance, interface design, usability, and security. In introductory courses, I use this knowledge to explain alternative theoretical perspectives for usable information systems, demonstrate their real-world applications, and introduce new tools and techniques..”



Amity Noltemeyer

Educational Psychology
College of Education, Health and Society
Candidate for Full Professor



Joined Miami in 2010 as Assistant Professor
Tenured and promoted to Associate Professor in 2015

B.S. Psychology, Xavier University
Ed.S. School Psychology, Miami University
M.S. School Psychology, Miami University
Ph.D., School Psychology, Kent State University

“I have actively sought opportunities to integrate my research, service, and teaching in order to maximize professional learning and student outcomes. The three areas in which this alignment is most apparent are (1) Multi-tiered systems of support, (2) disproportionality and educational equity, and (3) resilience... In relation to my other research areas, I envision resilience-promoting interventions being implemented through an MTSS framework that includes strengthening protective factors for culturally diverse students.”



Whitney Womack Smith

English and Languages, Literatures, and Writing
College of Liberal Arts and Applied Science
College of Arts and Science
Candidate for Full Professor



Joined Miami in 1998 Assistant Professor
Tenured and promoted to Associate Professor in 2005
A.B. English magna cum laude, University of Missouri
M.A. English, University of Missouri
Ph.D. English, Purdue University

“As an Associate Professor, I have established a record of engaged pedagogy, meaningful service and leadership, productive research, and collegiality... I am passionate about advancing the Miami Regionals and creating new opportunities for regional students, faculty, and staff... I also have a strong commitment to promoting diversity and inclusion... I have also served on institutional committees that seek to foster a climate at Miami where students feel respected, supported, and safe... I pursue similar lines of inquiry in my scholarship, where I examine issues of power and privilege and the intersections of gender, race, and class in literature and popular culture.”



MIAMI UNIVERSITY

Justin Saul

Chemical, Paper and Biomedical Engineering
College of Computing and Engineering
Candidate for Tenure & Promotion to Full Professor



Joined Miami in 2011 as Associate Professor

B.S. Chemical Engineering with distinction, Purdue University
Ph.D. Biomechanical Engineering, Case Western Reserve University

“At all stages of my career, I have taken a strong interest in the education of undergraduate and graduate students. I take a particular interest in undergraduate training as a component of the education process due to the energy that they bring to the classroom and laboratory as well as the role that my research plays in their classroom learning. Practical implementation of this philosophy in the laboratory and classroom requires interaction between the instructor and students as well as student-student interactions to foster the critical skills required in engineering and research careers.”



Thomas Fisher

Statistics

Farmer School of Business

Candidate for Tenure & Promotion to Associate Professor



Joined Miami in 2013 as Assistant Professor

B.S. Computer Science, University of Maryland Baltimore County

M.S. Mathematical Sciences, Clemson University

Ph.D. Mathematical Sciences, Clemson University

“The field of statistics is dynamic. As such, I want to evolve and to improve my teaching style and understanding of the material to match that of changing practice. As an applied science, statistics needs to be demonstrated as a useful tool and a way to think critically about problems in myriad disciplines; this goal can be quite the challenge. I am constantly looking for ways to tweak my approach... Additionally, I want to be able to teach several courses in the field so I am always looking to expand my knowledge and understanding of the interrelationship of the different topics with statistics.”



MIAMI UNIVERSITY

Sandra Garner

Global and Intercultural Studies
College of Arts and Science

Candidate for Tenure & Promotion to Associate Professor



Joined Miami in 2010 as a Heanon Wilkins Fellow
Promoted to rank of Assistant Professor in 2012

B.A. Comparative Studies summa cum laude, The Ohio State University
M.A. Comparative Studies, The Ohio State University
Ph.D. Comparative Studies, The Ohio State University

“My work focuses on the complex idea of diversity. Intercultural understanding, ethical public engagement, and contributions to communities that imagine and produce mutually beneficial collaboration – these are the ideals that underpin my scholarly, teaching, and service endeavors. As a critical cultural scholar, I am fortunate to have a strong foundation in interdisciplinary approaches to explore important questions raised about cultural diversity and living in a global world shaped by issues of belonging and often inequitable power relations.”



MIAMI UNIVERSITY

Jeremy Jones

Music

Naus Family Faculty Scholar

College of Creative Arts

Candidate for Tenure & Promotion to Associate Professor



Joined Miami in 2010 as a Visiting Professor

Promoted to Assistant Professor in 2011

Bachelor of Music, Middle Tennessee State University

Master of Music, East Carolina University

Doctor of Musical Arts, University of Cincinnati – Conservatory of Music

“My teaching, research, and service responsibilities at Miami are inextricably intertwined to my primary training, experience, and university assignment as a choral conductor. As a choral conductor, research plays a vital role in the preparation of teaching and leading an ensemble to meaningful and artistic experiences in the rehearsal room and concert halls... The majority of students I teach in the choral ensembles come from all academic disciplines across the university. Engaging and collaborating with choral students from a wide populace of the student body helps support a holistic liberal arts education at Miami University.”



MIAMI UNIVERSITY

Jing Li

Economics

Farmer School of Business

Candidate for Tenure & Promotion to Associate Professor



Joined Miami in 2011 as Assistant Professor

B.A. Finance, Chongqing Technology and Business University

M.A. Finance, Xiamen University

Ph.D. Economics, University of Alabama

“A question repeatedly raised by students is "Why should we learn this?" I believe the best way to motivate students is to show how material relates to the real world... When I teach Eco 311, my focus is on application rather than statistical theory. I try my best to downplay the "boring" side while highlighting the "useful" and "intuitive" side of statistics. I do this without sacrificing rigor, as math-oriented students can still be challenged by the proofs or theoretical derivations seen in handouts, homework sets, and exams, even though most problems focus on application. “



MIAMI UNIVERSITY

Kyle Timmerman

Kinesiology and Health

College of Education, Health and Society

Candidate for Tenure & Promotion to Associate Professor



Joined Miami in 2012 as an Assistant Professor

B.A. Zoology and Exercise Science, Miami University

B.S. Psychology, Miami University

M.S. Exercise Physiology, Purdue University

Ph.D. Exercise Physiology, Purdue University

“The primary objective in my teaching is that students develop the ability to actively engage with the theories, concepts, and best practices within the field of exercise science. I strive to foster a classroom environment that moves beyond a simple collection of facts, to one that facilitates critical thinking and engaged, active learning.”



MIAMI UNIVERSITY



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February 17, 2017
Other Business

RESOLUTION R2016-18

Resolution of Appreciation for Stephen P. Wilson

WHEREAS, Stephen P. Wilson was appointed a Miami University Trustee on October 11, 2013; and

WHEREAS, on January 25, 2017, Stephen Wilson became a State Senator, representing his neighbors from the Village of Maineville, Ohio and all the good residents of Ohio's 7th Senate District; and

WHEREAS, Steve's service in the Legislature of the Great State of Ohio, compels his departure from Miami University's Board of Trustees; and

WHEREAS, Steve graduated from Miami University in 1972 with a degree in Finance, was a member of Tau Kappa Epsilon International Fraternity, the Interfraternity Council, and Miami's Naval ROTC Unit; and

WHEREAS, upon graduation, he was commissioned an Ensign in the United States Navy, serving his nation as a Naval Officer for four years, including service aboard the USS Sierra (AD18); and

WHEREAS, in 1976, Steve embarked on a remarkable and distinguished career in Banking with Lebanon Citizens National Bank; and

WHEREAS, his talents and leadership were quickly recognized, becoming Director of LCNB Corporation in 1982, then President of both LCNB Corporation and LCNB National Bank, and later Chief Executive Officer; and

WHEREAS, he continues to serve as the Chairman of LCNB Corporation and LCNB National Bank; and

WHEREAS, Steve's service as a highly respected banking executive has extended well beyond LCNB and Southwest, Ohio, to include service as a board member of the Federal Reserve Bank in Cleveland, Ohio, and as chairman of the American Bankers Association; and

WHEREAS, Steve has also selflessly served his community, helping establish and serving as trustee for the Ralph J. Stolle Countryside YMCA, serving on the Lebanon School Board, chairing the Warren County Foundation, serving on the board and as

treasurer of AAA Cincinnati, and serving as a board member of Harmon Civic Trust, the Warren County Port Authority, and as a member of the Area Progress Council.

WHEREAS, this remarkable commitment to service also extended to Miami University, well before his time as a Trustee, to include membership on Miami Middletown's Citizens Advisory Council; and

WHEREAS, Steve steadfastly applied his many financial and leadership skills while a member of Miami University's Board of Trustees, with Miami now recognized by U.S. News and World Report as both our nation's most efficient university for producing high quality results, and the top public university in its commitment to undergraduate education; and

WHEREAS, the Miami University Trustees, faculty, staff, and students will miss Steve's strong commitment to service, wisdom, experience, and extraordinary insight.

NOW, THEREFORE BE IT RESOLVED, that the members of the Miami University's Board of Trustees do hereby express their sincere gratitude and deepest appreciation for Stephen P. Wilson's service and leadership; and

BE IT FURTHER RESOLVED, that the members of Miami University Board of Trustees also convey their deepest, most heartfelt congratulations to Senator Stephen P. Wilson for his appointment as Senator from Ohio's 7th Senate District; and

BE IT FURTHER RESOLVED, that the members of this Board offer their best wishes for his continued good health and success in all future endeavors, and extend an open invitation to Steve and Jill to visit often in the years ahead.

Done, by the Miami University Board of Trustees, this Seventeenth Day of February, Two Thousand Seventeen at Miami University, in the City of Oxford, County of Butler, State of Ohio, during the Two Hundred and Eighth year of the University's Charter.

*Approved by the Board of Trustees
February 17, 2017*



*T. O. Pickerill II
Secretary to the Board of Trustees*



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February 17, 2017
 Consent Calendar

RESOLUTION R2017-19

BE IT RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emeritus effective on the formal date of retirement:

Jill E. Courte
 Computer & Information Technology

Michele Gingras
 Music

Patricia Nisbet Klingenberg
 Spanish & Portuguese

Jean L. Langan
 Art

Judith L. Rogers
 Educational Leadership

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emeritus effective on the formal date of retirement:

Stephen D. Berry
 Psychology

Dewitt S. Chandler
 History

Charles L. Dunn
 Statistics

Charles V. Ganelin
 Spanish & Portuguese

John Krafft
 English & Languages, Literatures, & Writing

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emerita effective on the formal date of retirement:

M. Katie Egart
University Honors Program

Deborah A. Mason
Office of the President

Mary H. Poppendeck
Student Health Services

Lois W. Watson
Biology

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emeritus effective on the formal date of retirement:

Gary L. Young
Information Technology Services

John Eric Yung
Housing, Dining Recreation and Guest Services

*Approved by the Board of Trustees
February 17, 2017*



*T. O. Pickerill II
Secretary to the Board of Trustees*



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February 17, 2017
 Consent Calendar

RESOLUTION R2017-20

BE IT RESOLVED: that the Board of Trustees hereby approves the following naming recommendations of the Committee on Naming of Campus Facilities:

Withrow Hall

This new residence hall to open in summer 2018 on the former site of Withrow Court to share the Withrow name in honor of the former building's history.

Dr. Robert Rusbosin Room

122 Schwarm Hall
 Hamilton Campus

Lynn Darbyshire Court

The basketball court at Bennett Recreation Center
 Middletown Campus

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following naming recommendations of the Committee on Naming of Campus Facilities, located within the Academic Performance Center:

Offensive Coordinator's Office

In Honor of John Pont from John and Carrie Hayden

Team Doctor's Office

Tom '77 and Jan '77 Hassfurther

Head Equipment Office

Darrell and Susan Wright

Head Strength Coach's Office

In Honor of Dan Dalrymple from Cory and Heather Reed

Nutrition Area

In Honor of Scott Peterka from Kathie Peterka

Video Room

Dennis and Deborah Lieberman

*Approved by the Board of Trustees
 February 17, 2017*

*T. O. Pickerill II
 Secretary to the Board of Trustees*



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February 17, 2017
 Consent Calendar

RESOLUTION R2017-21

WHEREAS: Resolution R2014-10 addresses the composition, appointment and responsibilities of the Finance and Audit Committee; and Committee on Naming of Campus Facilities and provides guidelines for the naming of buildings, facilities, and programs of Miami University; and

WHEREAS: The Board of Trustees Regulations also addresses the Finance and Audit Committee; and

WHEREAS: Guidelines regarding the Finance and Audit Committee of the Board of Trustees of Miami University are to be consolidated into a single document.

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees approves changes to the Board of Trustee Regulations, Article II, Section 13, as stated in this resolution; and

BE IT FURTHER RESOLVED: that this resolution supersedes Board of Trustees Resolution R2014-10.

ARTICLE II: MEETINGS AND ORGANIZATION OF THE BOARD OF TRUSTEES

Section 13. Finance and Audit Committee.

~~The Finance and Audit Committee serves in an oversight capacity for financial and administrative operations of the University as delegated by the Board of Trustees in the Finance and Audit Committee Charter as approved by the Board. Specifically, the Finance and Audit Committee provides oversight responsibilities for the University's long-term financial plans; the University's financial reporting, internal controls and the independent audit; the general University budget; capital expenditures for facilities and property; investment policies and results; internal audit activities; processes for monitoring compliance with University policies and state and federal laws; and the University's risk assessment process. It is the responsibility of the Finance and Audit Committee to review and recommend to the full Board of Trustees ordinances, resolutions, and other related items proposed by the administrative staff. The Committee serves as the Investment Committee required by Ohio Revised Code Section 3345.05.~~

~~At the annual meeting in December of each year, the Chair of the Board shall appoint the members and Chair of the Finance and Audit Committee, to serve from January 1 to December~~

~~31 of the succeeding calendar year. The principal liaison to the Finance and Audit Committee is the Senior Vice President for Finance and Business Services. Additional staff members will be called upon as needed for specific reports to the Committee.~~

OBJECTIVES

The Finance and Audit Committee (the “Committee”) is appointed by the Chair of the Board of Trustees, with the primary function of assisting the Board of Trustees with its oversight responsibilities in the following areas:

- The University’s long-term financial plans.
- The University’s financial reporting, internal controls and the independent audit.
- The University’s budget.
- The University’s capital expenditures for facilities and property.
- The University’s investments.
- The University’s internal audit activities.
- The University’s processes for monitoring compliance with University policies, including ethical conduct requirements and applicable state and federal laws and regulations.
- The University’s risk assessment process.

COMMITTEE MEMBERSHIP

The Committee shall be appointed by the Chair of the Board of Trustees and shall consist of no fewer than four members. The members of the Committee shall meet the independence requirements of the New York Stock Exchange rules and regulations. At least one member of the Committee shall be a “financial expert,” as that term is defined by the Securities and Exchange Commission. One-third of the Committee, but not less than two members, shall constitute a quorum for the transaction of business.

At the annual meeting in December of each year, the Chair of the Board shall appoint the members and Chair of the Finance and Audit Committee, to serve from January 1 to December 31 of the succeeding calendar year.

MEETINGS

The Committee shall meet as often as it determines necessary, but no less than four times per year. The Committee shall meet from time to time with the University’s senior administrators, the internal auditors, and the independent auditors. The Committee shall maintain written minutes of its meetings.

OVERSIGHT OF THE UNIVERSITY'S STRATEGIC FINANCIAL PLANNING OVER A MULTI-YEAR TIME FRAME

The Committee shall review at least annually, the long-term financial plans of the University. These plans will include future projections of annual operating and capital requirements of the University and the related funding sources. As part of the review of the long-term financial plans, the Committee shall review the current and projected debt levels of the University, including consideration of impacts on debt ratings, annual cash flows and liquidity.

OVERSIGHT OF FINANCIAL REPORTING, INTERNAL CONTROLS AND THE INDEPENDENT AUDIT

The Committee shall be responsible for recommending to the Auditor of the State of Ohio (the "Auditor") the selection and appointment of the independent auditor. The Committee, together with the Auditor, shall be responsible for the compensation and oversight of the work of the independent auditor. The independent auditor shall report directly to the Committee and to the Auditor as required.

The Committee shall review all auditing services and pre-approve permitted non-audit services (including the fees and terms thereof) to be performed for the University by the independent auditor. Unless specifically directed to do so by the Auditor, the independent auditor is prohibited from performing any non-audit services that are specifically prohibited by independence rules set by the Securities and Exchange Commission and by the General Accounting Office (GAO). The Committee may delegate pre-approval authority to the Chair subject to later review and approval by the Committee.

The Committee shall have the authority, to the extent it deems necessary or appropriate, to retain independent, legal, accounting or other advisors to the extent that such services are permissible under the laws and regulations governing the University. The University shall provide for appropriate funding, as determined by the Committee, for payment of compensation to the independent advisors.

The Committee shall meet with representatives of the independent auditor to review the annual audit plan and results of the audit.

The Committee shall review and discuss reports from the independent auditor and University administrators on:

- (a) All significant accounting principles and judgments used in the preparation of the audited financial statements.
- (b) Any significant changes in the selection or application of accounting principles.
- (c) All significant alternative treatments of financial information within generally accepted accounting principles that have been discussed with University administrators, the

ramifications of the use of such alternative treatments, and the treatment preferred by the independent auditors.

- (d) Significant issues relating to the adequacy of the University's internal controls.
- (e) Other material written communications between the independent auditor and University administrators.

The Committee shall discuss with the independent auditor the matters required to be discussed by professional auditing standards relating to the conduct of the audit, including any difficulties encountered in the course of the audit work, any restrictions on the scope of activities or access to requested information, and any significant disagreements with University administrators.

The Committee shall review and recommend the annual audited financial statements to the Board of Trustees.

Annually, the Committee shall obtain and review a report from the independent auditor regarding:

- (a) The independence of the independent auditor, including compliance with GAO's independence standards,
- (b) the independent auditor's internal quality-control procedures,
- (c) any material issues raised by the most recent internal quality-control review, or publicly disclosed findings resulting from reviews of public oversight and regulatory bodies or investigations by governmental and regulatory authorities within the preceding five years respecting one or more independent audits carried out by the firm,
- (d) any steps taken to deal with any such issues or findings, and
- (e) all relationships between the independent auditor and the University.

The Committee shall evaluate the qualifications, performance and independence of the independent auditor, including the lead partner, and consider whether the accountants' quality controls are adequate and the provision of permitted non-audit services is compatible with maintaining the auditor's independence, taking into account the opinions of University administrators and internal auditors on these matters. The Committee shall present its conclusions with respect to the recommendation of the appointment or retention of the independent auditor to the Board of Trustees annually.

The Committee shall use its best efforts to ensure the Auditor's appointment of the independent auditor includes the rotation of the lead audit partner having primary responsibility for the audit consistent with rules and regulations of the Securities and Exchange Commission.

The Committee shall recommend to the Board policies for the University's hiring of employees or former employees of the independent auditor who participated in any capacity in the audit of the University or affiliated entities.

OVERSIGHT OF THE UNIVERSITY'S BUDGET

The Committee shall review and recommend the annual operating budget of the University, including the following matters:

- Annual operating budgets, including guidelines and salary pools for faculty and staff.
- Changes in tuition and fees
- Room and board rates.
- Ordinances, resolutions and other items related to the fiscal management of the University that are proposed by the University's senior administrators.

The Committee shall receive periodic reporting of actual results as compared with the budgets for operating activities throughout the year, as appropriate.

OVERSIGHT OF THE UNIVERSITY'S CAPITAL EXPENDITURES

The Committee shall periodically review the University's long-range facilities plan. The Committee shall review and recommend:

- The University's biennial capital budget
- Proposed capital improvements in excess of specified dollar amounts
- Issuance of capital bonds to finance capital projects
- The annual report of gift-funded projects
- Capital improvement contracts, including design and construction
- Real property transactions, including purchase, sale, lease, and easements

The Committee shall receive periodic reporting of actual results as compared with the budget for capital appropriations throughout the year, as appropriate.

OVERSIGHT OF THE UNIVERSITY'S INVESTMENT POLICIES AND RESULTS

The Committee has oversight responsibility for the University's Non-Endowment Investments. The Committee serves as the Investment Committee required by Ohio Revised Code 3345.05.

The responsibilities of the Committee in its role as Investment Committee are:

- A. To review the University's Non-Endowment Funds Investment Policy adopted pursuant to Ohio Revised Code 3345.05 and recommend any proposed changes to the Board of Trustees for approval.
- B. To meet at least quarterly and review periodic investment reports and advise the Board on investments made in accordance with the University's Non-Endowment Funds Investment Policy.
- C. To review the University's Non-Endowment Funds Annual Expenditure Policy and recommend any proposed changes to the Board of Trustees for approval.

- D. To retain the services of an investment advisor who meets the qualifications of Ohio Revised Code 3345.05.
- E. To report to the Board of Trustees at least semi-annually.

The Committee also reviews the University's Endowment. The Committee reviews and recommends any proposed changes to the Endowment Spending Policy and Endowment Administrative Fee to the Board of Trustees for approval. The Committee reviews periodic Endowment investment reports.

OVERSIGHT OF INTERNAL AUDIT ACTIVITIES

The Committee shall review the appointment and replacement of the Director of Internal Audit and Consulting Services (IACS). The Director of IACS shall present to the Committee the annual plan and scope of internal audit activities, budget and staffing for the current year and shall review any significant changes during the year. The Director of IACS shall review all significant issues raised in reports to University administrators, including the administrators' responses to internal audit recommendations. The Committee shall approve the IACS Charter; meet separately on a periodic basis with the Director; ensure there are no restrictions or limitations on the scope of work of IACS; and review the Director's annual performance as part of approving the annual compensation of the Director.

OVERSIGHT OF COMPLIANCE PROCESSES

The Committee shall review annually reports from the General Counsel regarding compliance with University policies, including ethical conduct requirements and other applicable state and federal laws and regulations, including any material reports or inquiries from regulatory or governmental agencies. The General Counsel shall discuss with the Committee any legal, compliance or regulatory matters that may have a material impact on the University's financial statements.

The Committee shall review and approve procedures recommended by the General Counsel regarding the receipt, retention, and treatment of communications received by the University regarding compliance with the University's policies, including ethical conduct requirements and other applicable laws and regulations, accounting, internal controls or auditing matters. The General Counsel shall provide periodic reports to the Committee regarding any such communications received by the University and resolution thereof.

RISK ASSESSMENT

At least annually, the Committee shall review reports from the University administrators regarding risk assessment, which is the University's identification and analysis of relevant risks to the achievement of its objectives, including plans for managing the risk.

OTHER MATTERS

The principal liaison to the Finance and Audit Committee is the Senior Vice President for Finance and Business Services. Additional staff members will be called upon as needed for specific reports to the Committee.

The Committee shall make regular reports to the Board of Trustees. The Committee shall review and assess the adequacy of this regulation annually and shall submit any proposed changes to the Board of Trustees for approval. The Committee shall annually review its own performance.

*Approved by the Board of Trustees
February 17, 2017*



*T. O. Pickerill II
Secretary to the Board of Trustees*



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February 17, 2017
 Other Business

RESOLUTION R2017-22

BE IT RESOLVED: that the Board of Trustees hereby authorizes the Chair of the Board of Trustees to approve the award of the title Distinguished Professor, with such authority to expire at the start of the next meeting of the Board of Trustees, scheduled for April 21, 2017.

*Approved by the Board of Trustees
 February 17, 2017*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', with a long horizontal flourish extending to the right.

*T. O. Pickerill II
 Secretary to the Board of Trustees*



Board of Trustees – February 17, 2017

Jeremy Jones, Men's Glee Club and Professor Indianapolis, January 2017



“You’ve embraced the generations, men and women, young and old;
of all races, from all nations, and your glory will be told.”

Today's Topics



- Brief Updates (Crawford)
 - Faculty, Staff, Students
 - Best College Town
 - MLK Day Celebration
 - Provost Workshops
 - State of the Greek Community
 - Renate's Initiatives
 - Miami Tribe and Daryl Baldwin
 - Listening Tour
 - Travel and the Campaign
 - Diversity Statement
 - Convergence
 - Regionals
 - Nursing
 - Cincinnati
 - Alcohol
 - International Students, Faculty, Staff
 - Sanctuary Petition
- Diversity Statement (Crawford)
- Convergence (Crawford)
- Regionals (Bishop-Clark)
- Climate Survey (Krallman)
- HERI Survey (Krallman)



In Memoriam: Miami Students



We lost two student members of our Miami family recently. Our thoughts are with their families for solace, peace and courage.



Erin Kane Rodriguez ('18)

Junior: Political Science Major,
Tennis Team, A&S Ambassador



Erica G. Buschick ('20)

Freshman: Special Education Major

Faculty Accomplishments



Dr. Banafsheh Seyed-Aghazadeh



*James R. Myers
Assistant Professor*

1st Endowed Professor-Regionals

Dr. Jose Amador



*Associate Professor
Global &
Intercultural Studies*

NHC Residential Fellow

Dr. Michele Navakas



*Assistant Professor
Department of English*

NEH Fellowship winner – \$50K

Dr. Allison Jones-Farmer



*Van Andel Professor
of Business
Analytics,
Director CADS*

Approximately \$750,000 funding

Servant Leadership, Service to Community



Students

Athletes

- *Ronald McDonald House*
- *"Bring Joy to a Child"*
- *Cincinnati Soup Kitchen*

Greeks

- *Toys for Tykes*
- *Giving Tree for CHOICES foster care*

Orgs

- *Nourish International raised over \$2,000 through an ugly sweater sale*
- *English Language Center teamed with the Salvation Army, prepared presents for local families, and rang kettle bells in Middletown*

Faculty & Staff

- *Raised over \$11,000 for the Miami Holiday Project - providing foster children in Butler & Preble counties with essential items as well as gifts for the holidays*

Faculty & Staff Appreciation - #OneMiami



One Miami Day at Millett

- Honored faculty & staff
- Basketball clinic for kids
- Team Love vs Team Honor



"Best College Town in America"



- **Named by WalletHub.com**
- **Reported in Forbes Magazine**



1. Oxford, Ohio

Social Environment Rank: 12

Academic and Economic Opportunities Rank: 4

WalletFitness Rank: 10

Total Score: 71.11



Dr. Martin Luther King, Jr. Celebration



- Keynote speaker: Professor Tammy Kernodle (Music)
- Uplifting and moving event for campus and community.



Inclusion Series Workshop #1: February 1, 2017



"Free Speech & the Path to a more Perfect Union"

Co-Hosts



Mike Curme
(Prof. & Dean, Economics)



Patrick Haney
(Prof. & Chair, Political Science)



John Forren, Assistant Professor
Department of Justice and Community Studies



Bruce Petrie, J.D. Partner at Graydon
Department of Political Science



Rodney Coates, Professor
Department of Global & Intercultural Studies

Panelists

Rachel Blum, Assistant Professor
Department of Political Science



Maggie Reilly, Political Science Major
ASG President



Inclusion Series Workshops: Scheduled



March 14

“Am I a Racist? An Exploration of Race and Identity in Today’s Political Atmosphere”

April 11

“Voter Fraud: Political Rhetoric vs. Empirical Reality & Why it Matters”

May 4

“Bias and Misinformation in the Media”

Inclusion Interactive Session: February 9, 2017



Dr. Shaun Harper



Interactive sessions throughout the day involving faculty, staff, and students:

- *“Racial Literacy as an Essential Skill for Student Affairs Professionals*
- *”Racially Responsive Leadership”*
- *“Reducing Racism in the Classroom: Actions for Faculty Members”*
- *Evening Forum on “Black and Latino Male Student Success” co-lead by Miami Asst. Prof. David Perez (w/student panel)*

Founder and /Executive Director of the Center for the Study of Race and Equality in Education; *Education Week*: One of the 12 most influential professors in education; most recent book: *Race Matters in College*, Johns Hopkins University Press

State of the Greek Community



Don't Be
The Same.
Be Better.

- Greek student leaders provided honest, open assessment of Greek Community
- Shared their plans and aspirations for the future.
 - Visited all Fraternity houses
 - Met with all leaders.





Renate's Initiatives

Health and Wellbeing of Students



The Miami Community

Women in STEM and Leadership



Renate's Initiatives



Health and Wellbeing of Students



- **Crawford BootCamp** Sunday morning runs (trails as a resource)
- Collaborating with REC on creation of **MOVE** (Miami & Oxford Value Exercise)-free outdoor bootcamp backyard LP
- Collaborating with REC on **Spin-In Movies** w/ Crawfords (Late Night)
- **Team Miami**: support Health & Wellness Initiative's on campus
- Incorporating of **REC** into other campus activities (ex. Spin-a-Thon for fundraiser: Love.Honor.Care.)
- Work with students and dining on “**healthy options**” in campus dining

Renate's Initiatives



The Miami Community

- Campus Culture Committee
- Town/Gown Integration Team
- Town/Gown Summit Planning Committee
- Oxford Community Foundation Board member

Renate's Initiatives



Women in STEM and Leadership



- Starting an inventory of all **K-12 STEM** Initiatives on campus (goal to place on website avail. e.g. Website).
- Starting to meet with faculty, advisors, students clubs etc. involved in these **STEM pipeline** initiatives.
- Working with students (**ASG & Student teachers-EHS**) who are interested in creating additional STEM Outreach Programs
- Met with to look at possible collaborations
- Involved with **SWE**, Kode to Learn (Hour of Code)
- Collaborating with **Engineering & Cincinnati Museum Center** on their programs to recruit/retain female students.
- Provided opening presentation for CIQS conference (Careers Involving Quantitative Skills)
- Panelist on STEM for M.I.A.M.I. Women conference (March 30)

Renate's Initiatives



Additional Areas

- Cincinnati **Women's Luncheon** for Sorority Alumnae (with Jenny Levering-Greek Life)
- Collaborating with **Athletics** (WBB in particular) on Love.Honor.Care fundraiser to support the financial needs of Women battling cancer.
- Collaborating with **Student Activities & Greek Life** (campus culture)

Love.Honor.Care Collaboration



LOVE.HONOR.CARE SPIN-A-THON

Thursday, February 16

Miami Rec Center

7 p.m. - 11 p.m.

Minimum Donation Per Hour:

\$10 Students; \$20 Non-Students

Register at RecMiamiOH.maxgalaxy.net
under FIT Special Events

HOCKEY BASKET SILENT AUCTION

Friday, February 17

Goggin Ice Center

Miami Hockey vs. Denver • 7:35 p.m.

Auction of basket with Miami prizes

LOVE.HONOR.CARE GAME

Saturday, February 18

Miami Women's Basketball

vs. Bowling Green

Millett Hall • 2 p.m.

Silent auction, t-shirt sales, reception
honoring survivors and more!

RWC Reception • Doors open at 11:30 a.m.

For tickets, access MiamiRedHawks.com or call
(513) 529-4295

T-SHIRT SALES/DONATIONS

SquareUp.Com/Store/LoveHonorCare

Visit this website to purchase t-shirts on-line
or to make donations



*All proceeds from the events are part of the
Miami women's basketball Love.Honor.Care. initiative and
benefit Luna Cares. For more information, visit MiamiRedHawks.com.*

Miami Tribe Visit – Miami, Oklahoma



Commencement Speaker – May, 2017



Recommended by the multi-divisional, multi-campus
Commencement Speaker Advisory Committee

Daryl Baldwin *Director of the Myaamia Center*



- Recently named a 2016 MacArthur Fellow (the “genius grant”), Miami’s first ever
- National Breath of Life Archival Institute for Indigenous Languages
- Smithsonian Recovering Voices program
- National Science Foundation grants

Internal & External Listening Tour



- Goals:**
- Understand strengths, needs, aspirations, and concerns of units/divisions (curriculum, scholarship)
 - Prepare for future
- Meeting with units (too ambitious, more visits Spring)
 - External (P&G, Mercy, Chambers)





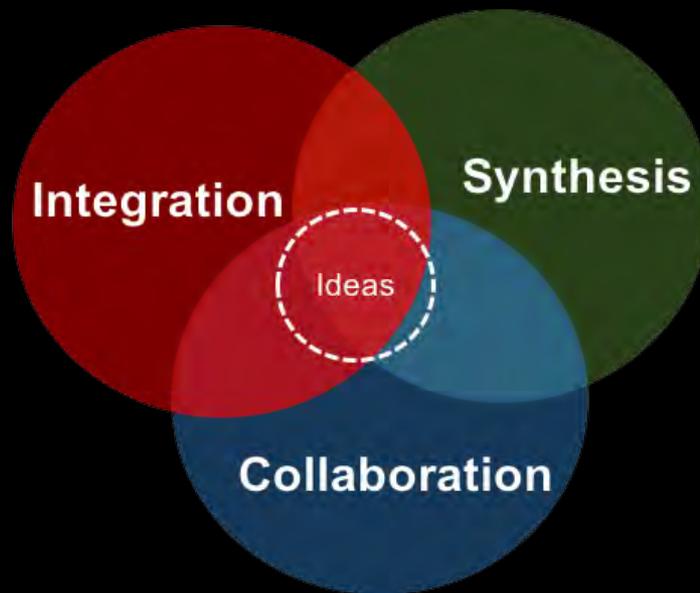
Campaign Update

Need to Set Priorities

Possible Categories:
(engage constituencies)

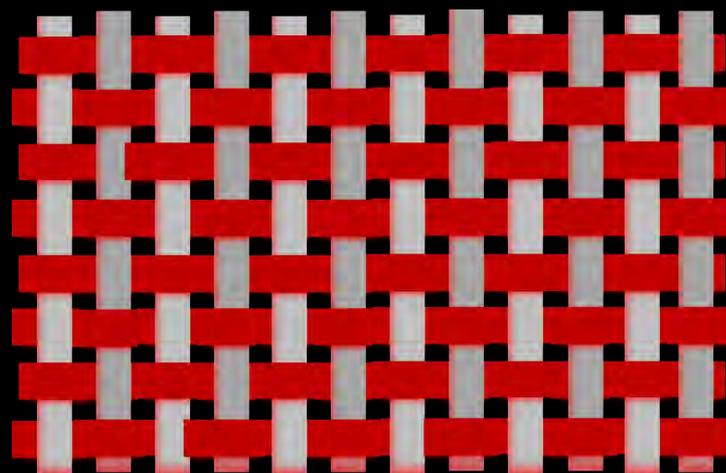
- Scholarships
- Academy/Faculty
- Capital/Infrastructure
- Big Ideas

Enhance engagement with corporations, foundations, mission-fits, divisions/units



Divisions/Units

Big Ideas





Travel this semester

Since the end of the fall semester:

- *Dec 14 St. Louis donor visits*
- *Jan 6 Cincinnati corporate alumni event*
- *Jan 11-12 Florida donor visits*
- *Jan 13 Indianapolis alumni event*
- *Feb 3-8 Florida donor visit*

Major upcoming trips this spring:

- *Feb 21 Atlanta alumni event*
- *Mar 2-5 California Foundation Board/Winter College*
- *Mar 18-22 Washington DC donor visits, alumni event*
- *Mar 22-24 NYC donor visits, alumni event*
- *Apr 1-2 Phoenix (ICA campaign meeting)*
- *Apr 2-4 San Francisco donor visits, BAC meeting*
- *Apr 19 Chicago donor visits, alumni event*
- *May Luxembourg travel (conference, donor visits, alumni activities)*

Diversity Statement



“develop a clear unified University policy statement on diversity and inclusion”...that “links its mission with student body diversity and the educational benefits it provides”....“Once the statement is complete, it can serve as an important communications tool and foundation for action in a range of efforts across campus and beyond”...



Bennyce Hamilton,
Regional Director,
Office of Diversity and
Multicultural Services,
and member of CODI

Dr. Ron Scott, Professor of
Media, Journalism & Film,
Associate Vice President for
Institutional Diversity and
Co-Chair of CODI



President's Task Force to Develop a Policy Statement on Diversity and Inclusion



Dr. Kelley Kimple, Director,
Multicultural Affairs, and
member of CODI

Dr. Liz Wardle, Professor of
English and Director, Howe C
for Writing



Academic Convergence Planning Committee



Platt (AIMS)



Melley (HUM)



Baszile (EHS)



Farmer (FSB)



Carpenter (PROV)



Weigand (CCA)

Smith (FSB)



Co-Chairs



Oris (OARS)



Seibert (PFD)

Kuznekoff (CLAAS)



Robert Bell (PFD)

Shrimplin (LIB)



Applebaum (CAS)



Morman (CEC)



VanKuren (CEC)



Lowery Bretz (CAS)



Academic Convergence



Converge multiple disciplines

Business, Engineering, Creative Arts,
Education, Applied Science, Science,
Social Science, Humanities, etc.

Transdisciplinary Approaches

Advance mission & scholarship

Competition

Solve global challenges & make progress
on enduring & fundamental questions

Collaboration

Cooperate with colleagues, students,
cross-fertilization, scholarship &
novel curriculum

Advance Ideas

Processes to advance academic
disciplines & multidisciplinary approaches

Comprehensive Plan / Ideas

- Oversight Structures
- Faculty Development
- Curriculum & Training
- Policies
- Recognition
- Infrastructure
- Value Creation
- Knowledge Transfer
- Space
- Facilities
- Funding

Miami Regionals Update



Beginning with the 2016-17 academic year, Miami Regionals:

- Began as the *College of Liberal Arts and Applied Science*
 - 12 departments (six of them NEW)
 - 16 bachelor's degrees
 - First-ever master's degree
- Has seen a 21% increase in students transferring into the College
- Continues to expand on-line offerings
 - Approximately 20% of courses offered are online
 - 4 bachelor's degrees, 4 associate degrees and one master's degree are fully online

In February:

- Miami Hamilton played Miami Middletown in basketball (both teams were 13-2) for the ORCC (Ohio Regional Campus Conference). Miami Hamilton won the division.

Nursing Program Review – Provost's Office



Review Team: Investigate and advise on issues relating to:

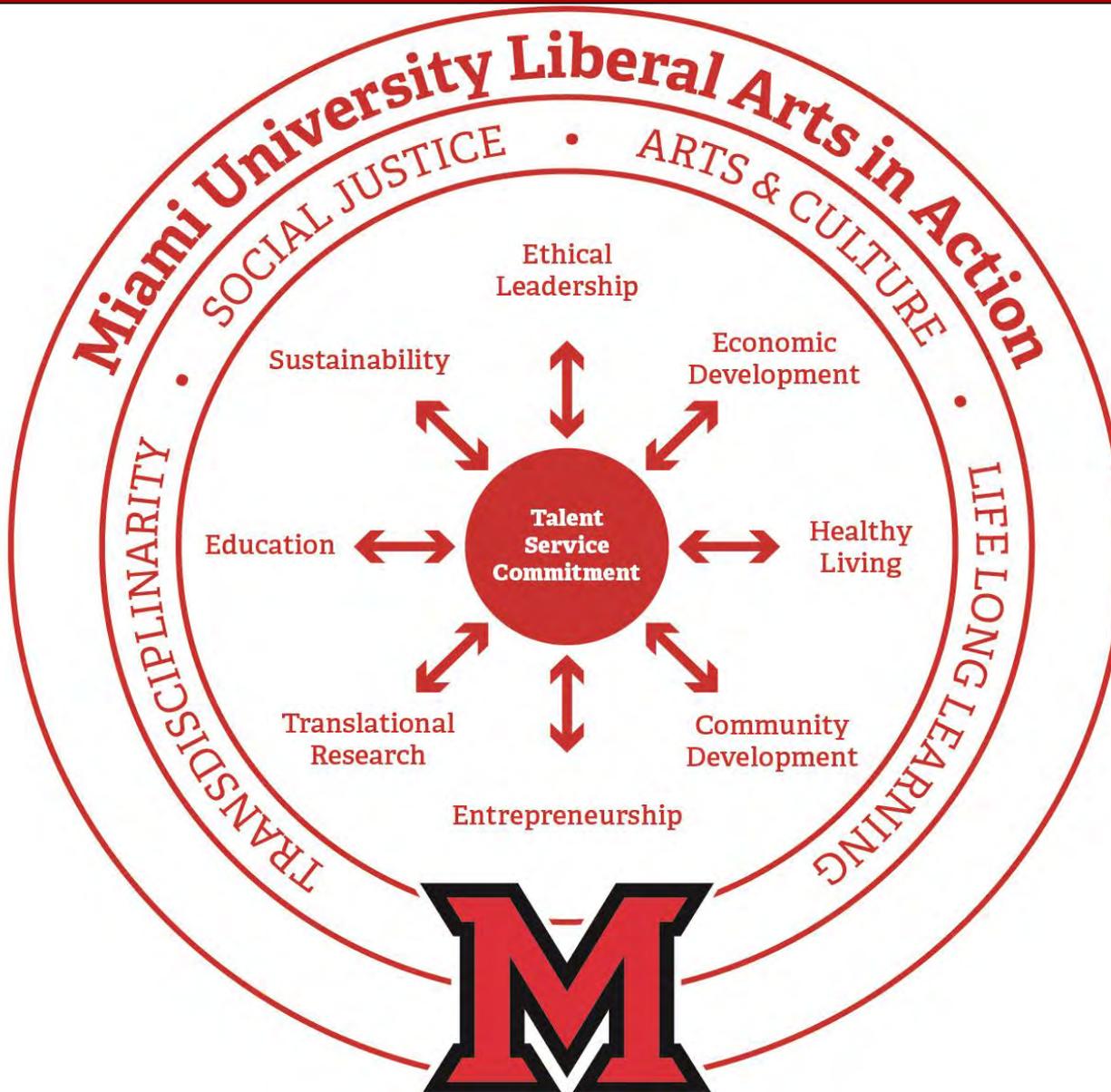
- Capacity
- Admission
- Marketing
- Curriculum
- Advising
- Other relevant issues

Charge: Determine best practices for recruiting, admitting, advising, and graduating Oxford students who are interested in obtaining a BSN. More broadly medical.

Due date for report: April 15, 2017

Projected implementation date (goal): Fall, 2018

Cincinnati Efforts



International Students, Faculty, and Staff



Letter to campus voicing concern for the January 27, 2017 Executive Order on Immigration, and expressing support for our international faculty, staff and students.

Global Initiatives reaching out to affected students, and General Counsel to affected faculty and staff.

Joined the presidents of all 14 Ohio public universities and the president of Ohio's IUC in advocating for the BRIDGE Act, to support Deferred Action for Childhood Arrivals (DACA) students.

Joined approximately 600 universities in signing a letter to Secretary Kelly expressing concern for the Executive Order and setting forth principles concerning the role of international students, faculty, researchers and staff on our campuses.

Delivering to the Board today the report of a university working group which received a sanctuary petition from approximately 350 faculty, staff, students and alumni. The report provides background on the issues, and restates the University's initial response, provided by Dr. Scott:

Miami University is committed to the development, growth and success of all of our students, without regard to national origin, race, ethnicity or any other characteristic that makes them unique.....

Sanctuary Campus Petition



- Received 11/30/16: >200 institutions received petition to declare Miami a Sanctuary Campus for undocumented & DACA students
- Approximately 350 faculty, students, staff & alumni signed
- Appointed working group to study & make recommendations on how we will continue to support undocumented & DACA students.
- Joined other presidents from Ohio's public university in a letter to U.S. Senators Brown and Portman urging support of our DACA students
- Working group representatives: Institutional Diversity (Scott), OEEO (Ash), General Counsel (Parker), International (Heidemann), Student Affairs (Curme), MUPD (McCandless), & Regional Campuses (Haverkos)

Alcohol Review



In progress:

- Adoption of NIAAA College Aim Matrix: **Focus** -- Strategic approach
- Creation of the Town-Gown Initiatives Team: **Focus** -- Community partnership
- Hosting Ohio ITGA conference, July 2017: **Focus** -- State law; community partnership
- Participation in the ITGA-RRF Alcohol Responsibility Program: **Focus** -- Responsible retailing; community partnership; enforcement
- Involvement of local permit holders: **Focus**: Responsible retailing; enforcement; community partnership
- Regular meetings with OPD, MUPD Chiefs and DoS: **Focus** -- Enforcement coordination; community partnerships
- Modification of Miami student ID (Add birth date and state of residence): **Focus** -- Enforcement; community partnership
- Good Neighbor Policy: **Focus** -- Community partnerships; high-risk house parties
- Party registration (in development): **Focus** -- Social hosting training; high-risk house parties; community partnerships

Alcohol Review (continued)



In progress (continued):

- Good Samaritan Policy: **Focus** -- Health and safety; bystander intervention; enforcement coordination
- StepUp!: **Focus** -- Health and safety; bystander intervention
- UNV 101: **Focus** -- Bystander intervention; institutional values; norms
- Renewal of AlcoholEDU: **Focus** -- Individual education; health and safety
- Late Night Programming every TR, F, S in ASC: **Focus** -- Alcohol-free alternatives
- Creation of a substance free living learning community: **Focus** -- Alcohol-free alternatives; norms; empowering students
- Partnership with The Haven at College, in partnership with Hazelden Betty Ford (Outpatient services and Recovery Housing): **Focus** -- Alcohol-free alternatives; community partnerships
- Review of educational interventions: **Focus**: Health and safety; individual education
- Review of OESCR penalties: **Focus** -- Individual education; enforcement
- Parent Council video series: **Focus** -- Health and safety; stakeholder partnerships

Alcohol Review (continued)



Emerging:

- John Clapp review (Professor/Associate Dean for Research and Faculty Development, OSU): **Focus** -- Strategic evaluation and recommendations
- Social hosting enforcement: **Focus** -- Social hosting; enforcement; community partnership
- Market research with Miami alum: **Focus** -- Norms; address blackout behavior
- Hard alcohol restrictions: **Focus** -- Address blackout behavior; enforcement; norms
- Anti-blackout campaign (IFC/Panhel): **Focus** -- Address blackout behavior; empowering students; norms
- FailSafe (Pilot with IFC/Panhel): **Focus** -- Empowering students; address blackout behavior; norms
- Working with Miami classes and student organizations: **Focus** -- Empowering students; norms; institutional values
- Technology solutions: **Focus** – what is in the “toolbox”

Alcohol Review (continued)



Emerging (Continued):

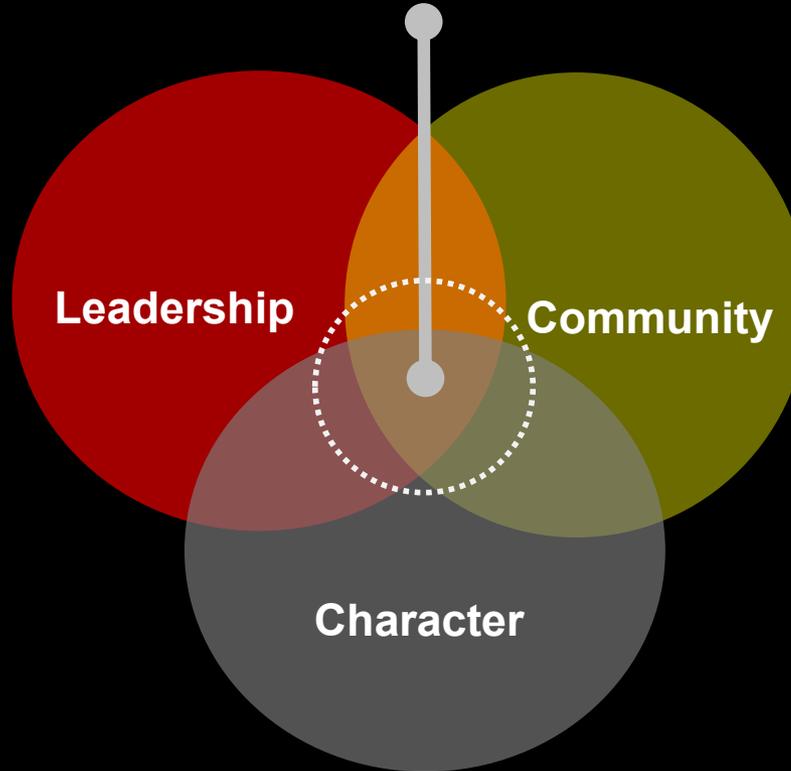
- ASG/Campus culture committee (Pledge; forum): **Focus** -- Empower students; norms; institutional values
- Webinar series with Parents and Friends: **Focus** -- Education; stakeholder partnerships
- Providing retailers with wristbands/stamps: **Focus** -- Public health campaign; norms; institutional values; community partnership; enforcement
- Just call campaign (Good Samaritan): **Focus** -- Public health campaign; health and safety; community partnership
- HAWKS campaign on alcohol and other drugs: **Focus** -- Public health campaign; health and safety; empower students
- City of Oxford Merchant Education (including drivers): **Focus** -- Health and safety; community partnership



Mission & Character

Love & Honor

Life Higher Purpose
Mission above Self
Serving Others
Helping others grow



Academic Excellence
Inclusive & Welcoming
Build Unity
Advance Diversity

Personal responsibility
Courage to think & act bold
Compassion, Empathy, Humility
Intellectual & critical thinker

Love & Honor Profile



Binge Drinking: National & our own campus, endangering well being and lives

Bold: We will act boldly & courageously through this problem

Everything: Everything is on the table, charge to Student Affairs

Model: Model residential campus

Gratitude: Students, Authorities & Health Care Professionals

Team: Students, Authorities & Health Care Professionals, parents, alumni, friends, community, faculty, staff

Conclusions & Thank You



Love & Honor



**EXECUTIVE COMMITTEE of UNIVERSITY SENATE**

Andrew Reffett, Chair

Shelly Jarrett Bromberg, Chair-elect

University Senate Website: www.miamioh.edu/senate/

February 17, 2017

To: Board of Trustees, Academic and Student Affairs Committee
From: Andrew Reffett, Chair, Executive Committee of University Senate
RE: University Senate Report to Board of Trustees – February 16-17, 2017 Meeting

The following summarizes items of University Senate Business conducted since the Executive Committee submitted a report to the Board of Trustees on December 8, 2016.

- New Business, Specials Reports and Updates delivered to University Senate:
 - **December 5, 2016:** Intercollegiate Athletics Report – David Sayler, Director, Intercollegiate Athletics
 - **December 5, 2016:** Sustainability Update – Tom Crist, Chair, Department of Biology
 - **January 23, 2017:** RCM 2.0 – Amit Shukla, Chair, Fiscal Priorities and Budget Planning Committee
 - **January 23, 2017:** Student Affairs Update: alcohol, sexual and interpersonal violence, and mental health challenges – Mike Curme, Associate VP & Dean of Students
- Minors, revisions to existing degrees, name changes and University Policies received and approved on the University Senate consent calendars:
 - **December 5, 2016:** Revision of an Existing Degree, CSE – Master of Science in Computer Science
 - **December 5, 2016:** Revision of an Existing Degree, EDP – M.Ed., Educational Technology
 - **December 5, 2016:** New Major, MFA Experience Design (PDP)
 - **January 23, 2017:** Revision of an Existing Major, CHM – Biochemistry
 - **January 23, 2017:** Revision of an Existing Major, CIT - Health Information Technology
 - **January 23, 2017:** Revision of an Existing Major, CIT – Information Technology
 - **January 23, 2017:** Revision of an Existing Minor, KNH – Coaching
 - **January 23, 2017:** Revision of an Existing Minor, KNH – Sport Management
 - **January 23, 2017:** Revision of an Existing Co-Major, FST – Film Studies

cc: Provost Phyllis Callahan, Chair, University Senate
Associate Provost, Carolyn Haynes, Secretary, University Senate
Shelly Jarrett Bromberg, Chair-elect, Executive Committee of University Senate
Becky Sander, Recording Secretary, University Senate



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February 17, 2017
Academic and Student Affairs

RESOLUTION R2017-23

BE IT RESOLVED: that the Board of Trustees hereby approves the following faculty for promotion and tenure, effective July 1, 2017:

For Promotion to PROFESSOR:

Brown, J. Scott	Sociology and Gerontology
Gillespie, Katherine	English
Hay-Rollins, Cameron	Anthropolgy
Murphy, Patrick	English
Noltemeyer, Amity	Educational Psychology
Roley, Brian	English
Womack Smith, Whitney	English/Languages, Literatures, and Writing
Berg, William	Kinesiology and Health
Saine, Paula	Teacher Education
Boulton, Thomas	Finance
Brunarski, Kelly	Finance
Harman, Yvette	Finance
Lee, Younghwa	Information Systems and Analytics
Reffett, Andrew	Accountancy

For TENURE and PROMOTION to PROFESSOR:

Saul, Justin	Chemical Paper & Biomed Engineering
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For TENURE and PROMOTION to ASSOCIATE PROFESSOR:

DeBiasio, Louis	Mathematics
Edwards, Erin	English
Fisher, Thomas	Statistics
Franklin, Amber	Speech Pathology & Audiology
Garner, Sandra	Global and Intercultural Studies
Manukian, Vahagn	Mathematical & Physical Science
Pradanos, Luis	Spanish and Portuguese
Jones, Jeremy	Music
Geller, Karly	Kinesiology and Health
Timmerman, Kyle	Kinesiology and Health
Li, Jing	Economics

*Approved by the Board of Trustees
February 17, 2017*

*T. O. Pickerill II
Secretary to the Board of Trustees*



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February 17, 2017
Finance and Audit

RESOLUTION R2017-24

WHEREAS, the Pearson Hall Phase One Renovation project involves the installation of new mechanical, electrical, data, and fire suppression systems, safety and functional improvements to teaching and research labs, and modernization of classroom and collaborative learning spaces; and

WHEREAS, Miami University has determined that reduced costs from speed of implementation, improved constructability, and coordination may be gained by utilizing the Design Build project delivery method; and

WHEREAS, Miami University has identified state and local funds in the amount of \$32,630,000 for the Pearson Hall Phase One Renovation project; and

WHEREAS, the receipt of the Guaranteed Maximum Price (GMP) is planned for February 2017; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Design Build firm;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of contract for the Pearson Hall Phase One Renovation project with a total project budget not to exceed \$32,630,000.

*Approved by the Board of Trustees
February 17, 2017*

*T. O. Pickerill II
Secretary to the Board of Trustees*

Executive Summary
For the
Pearson Hall Phase One Renovation
February 16, 2017

This project is for the renovation of Pearson Hall for the biological sciences including the Departments of Biology and Microbiology. This phased, occupied renovation will address deferred maintenance issues with the facility through the installation of new and efficient mechanical, electrical, data, and fire suppression systems. The project also includes lab safety improvements and fully renovated research labs, classrooms and collaborative learning spaces. The project is planned to occur in two phases and will be occupied during both phases.

Phase One is expected to address at least 50% of the necessary heating, cooling, and lab exhaust systems; replace electrical switchgear, modernize the public areas, and modernize approximately 50% of the teaching and research laboratories. A gift has been pledged allowing the infill and fit-out of the existing courtyard. The new atrium space creates collaborative classrooms and student meeting spaces.

Project Component:	Budget:	Funding Source:
Est. Consulting Services:	\$2,702,000	State Funds / Local Funds
Est. Cost of Work:	\$25,800,000	State Funds/ Local Funds/Gifts
Est. Owner's Costs:	\$1,650,000	Local Funds
Owner's Contingency:	\$2,478,000	Local Funds
 Total:	 \$32,630,000	 State Funds \$23,900,000/ Local Funds



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February 17, 2017
Finance and Audit

RESOLUTION R2017-25

WHEREAS, the MacCracken and Richard Halls Renovation project involves the renovation of two existing residence halls; and

WHEREAS, Miami University has determined that reduced costs from economy of scale, speed of implementation, and coordination may be gained by combining the projects into a single Design Build project delivery method; and

WHEREAS, Miami University has identified bond funds in the amount of \$3,750,000 to advance the design, cost estimating, early site development needs, and preconstruction services required to develop a Guaranteed Maximum Price (GMP); and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Design Build firm;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of contract for the preconstruction phase of the MacCracken and Richard Halls project which includes planning, design, estimating and all related preconstruction services necessary to prepare the Guaranteed Maximum Price (GMP) for a budget not to exceed \$3,750,000.

*Approved by the Board of Trustees
February 17, 2017*

*T. O. Pickerill II
Secretary to the Board of Trustees*

Executive Summary
for the
MacCracken and Richard Halls Renovations
February 16, 2017

This project will result in the renovation of MacCracken and Richard Halls as part of the Long Range Housing Master Plan. The project will be delivered using Design-Build methodology to reduce time taken from design through construction, reduce the cost of construction, and minimize the risk to the University.

Renovations will include new windows, ADA accessibility improvements, elevators, insulating of attics, new corridor ceilings, interior lighting, plumbing systems, sprinkler system, electrical distribution, HVAC systems, life safety and fire alarm systems, utility tie-ins, site utilities, selective addition and/or demolition of bedroom walls, and new bedroom finishes. Student life programming elements such as community rooms, group study rooms, and other support spaces will be included.

Renovation also includes modernized sorority suites in the lower level of both Halls. This project will complete the renovation of sorority suites in the Housing Master Plan.

MacCracken Hall is home to MacCracken Market, a highly-utilized convenience market supporting this region of the campus. Changes to the housing meal plan and increased demand for products and services in this area of campus require an assessment of the nature of the facilities required to meet students dining and market needs in this area of campus. The early design will evaluate options and provide guidance for the construction stage of the project.

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Consulting Services:	\$4,720,000	Bond and Local Funding
Est. Cost of Work:	\$46,000,000	Bond and Local Funding
Est. Owner's Costs:	\$2,680,000	Bond and Local Funding
Owner's Contingency:	<u>\$4,600,000</u>	Bond and Local Funding
Total:	\$58,000,000	



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February 17, 2017
Finance and Audit

RESOLUTION R2017-26

WHEREAS, the Minnich and Scott Halls Renovation project involves the renovation of two existing residence halls; and

WHEREAS, Miami University has determined that reduced costs from economy of scale, speed of implementation, and coordination may be gained by combining the projects into a single Design Build project delivery method; and

WHEREAS, the opening of Maplestreet Station dining facility allowed the closure of Scott Dining Hall; and

WHEREAS, the renovation of Scott Hall allows the opportunity to deconstruct end of useful life Dining Hall space improving the residential function of the residence hall, building entry points and supporting green space; and

WHEREAS, the receipt of the Guaranteed Maximum Price (GMP) is planned for February 2017; and

WHEREAS, Miami University has identified funds in the amount of \$55,000,000 for the Minnich and Scott Halls Renovation project; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Design Build firm;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of contract for the Minnich and Scott Halls Renovation project with a total project budget not to exceed \$55,000,000.

*Approved by the Board of Trustees
February 17, 2017*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', written over a horizontal line.

*T. O. Pickerill II
Secretary to the Board of Trustees*

Executive Summary
for the
Minnich and Scott Halls Renovations
February 16, 2017

This project will result in the renovation of Minnich and Scott Halls as part of the Long Range Housing Master Plan. The project will be delivered using Design-Build methodology to reduce time taken from design through construction, reduce the cost of construction, and minimize the risk to the University.

Renovations will include new windows, ADA accessibility improvements, elevators, insulating of attics, new corridor ceilings, interior lighting, plumbing systems, sprinkler system, electrical distribution, HVAC systems, life safety and fire alarm systems, utility tie-ins, site utilities, selective addition and/or demolition of bedroom walls, and new bedroom finishes. Student life programming elements such as community rooms, group study rooms, and other support spaces will be included.

The renovation will also include modernized sorority suites in the lower level of both buildings. Minnich Hall currently houses four sorority suites and is expected to have three suites following the renovation. Scott Hall currently does not house any sorority suites, but will house two new suites following the renovation. This work, in conjunction with the work being completed now in Hamilton hall, will create sorority swing space necessary to accommodate future residence hall renovations.

The vacated Scott Hall Dining facility is a one-story east side appendage of the residence hall structure. It will be removed to create a new safe, attractive, ADA accessible entry, improved ingress to interior residence life spaces and similar green space and set back as the other four residence halls on the west side of Maple Street.

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Consulting Services:	\$4,320,000	Bond Series 2017
Est. Cost of Work:	\$44,380,000	Bond Series 2017
Est. Owner's Costs:	\$2,300,000	Bond Series 2017
Owner's Contingency:	<u>\$4,000,000</u>	Bond Series 2017
Total:	\$55,000,000	



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February 17, 2017
Finance and Audit

RESOLUTION R2017-27

WHEREAS, Miami University incurs certain investment costs and expenses for the generation of new gifts that benefit the Miami University endowment fund; and

WHEREAS, the Miami University Board of Trustees previously adopted an Administrative Fee Plan which authorizes the assessment of an annual administrative fee to be used to offset some of the advancement and investment management expenses; and

WHEREAS, adjustments to the Administrative Fee Plan occasionally are necessary to attract major gifts to Miami University; and

WHEREAS, the amended Administrative Fee Plan is hereby attached;

NOW, THEREFORE, BE IT RESOLVED: that the Miami University Board of Trustees adopts the Administrative Fee Plan as amended.

*Approved by the Board of Trustees
February 17, 2017*

*T. O. Pickerill II
Secretary to the Board of Trustees*

MIAMI UNIVERSITY
Administrative Fee Plan
February 2017

OBJECTIVE

The objective of the Administrative Fee Plan is to reimburse Miami University to support certain expenses related to the advancement and investment of the Miami University endowment fund and annual fund.

REVENUE

An administrative fee of 1.00 percent will be calculated against the market value of the Miami University endowment investment pool as of March 31 (in conjunction with the annual spending distribution calculation). The Administrative Fee may be reduced or waived for any endowed gift with the approval of the Vice President for University Advancement and the Senior Vice President for Finance and Business Services. The total Administrative Fee revenue will be distributed to the University's Education & General Fund before the end of the following fiscal year and used to offset certain costs incurred in that fiscal year as described below.

EXPENSES

The administrative fee revenue shall be used to offset expenses as follows:

- **Advancement:** A portion of the Administrative Fee shall be used to fund advancement related expenses including but not limited to the salaries, operating, travel, and entertainment expenses of university advancement staff as determined by the Vice President for University Advancement
- **Investment:** A portion of the administrative fee shall be used to fund investment related expenses, including but not limited to the salaries of finance and business services staff related to investment and administration of endowment funds, travel and registration expenses related to external investment manager meetings and conferences, external audit fees, and external investment consulting fees as determined by the Senior Vice President for Finance and Business Services

Any Administrative Fee balance not spent in the current fiscal year may be accumulated and carried forward to a future fiscal year.

This plan and the administrative fee rate will be reviewed on an annual basis by the Miami University Finance and Audit Committee.

February 17, 2017
Other Business

RESOLUTION 2017-28

Resolution of Appreciation to
Ciara R. Lawson

WHEREAS, Ciara R. Lawson's term as a student member of the Miami University Board of Trustees ends on February 28, 2017.

NOW, THEREFORE BE IT RESOLVED: that the members of the Board of Trustees do hereby express to Ciara Lawson their appreciation for her service to this Board and to the Miami University student body, and offer her their best wishes for good health and good fortune in all future endeavors.

Done, by the Miami University Board of Trustees, this Seventeenth Day of February, Two Thousand Seventeen at Miami University, in the City of Oxford, County of Butler, State of Ohio, during the Two Hundred and Eighth year of the University's Charter.

Approved by the Board of Trustees
February 17, 2017



T. O. Pickerill II
Secretary to the Board of Trustees

Reporting Update
Item 1

Board of Trustees

February 2017



MIAMI UNIVERSITY

University Advancement Report

Tom Herbert, J.D.

Vice President, University Advancement
Executive Director, Miami University Foundation



MIAMI UNIVERSITY

Topics

- » CY'16 and FY'17 Fundraising Update
- » Current Campaigns Update
- » Positioning the President
- » Comprehensive Campaign Planning Update

CY'16 and FY'17 Fundraising Update



CY'16 and FY'17 Fundraising Update

- » Fundraising Progress
 - » CY'16: \$92.0 million
 - » Highest total in Miami history
 - » Next highest: \$73.1 million in CY'05
 - » FY'17 (to date): \$64.2 million

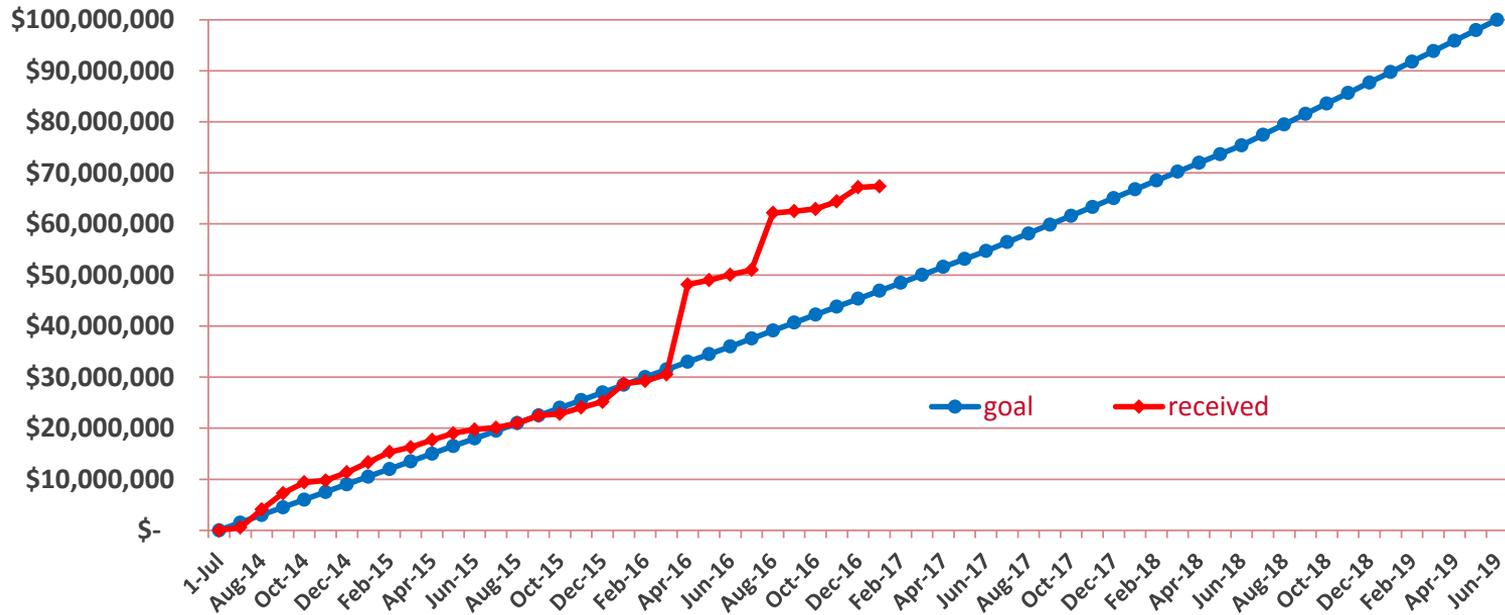
Current Campaigns Update



Miami Promise Scholarship Campaign Goals

- » FY'15: \$18.0 million -- \$19.8 million raised
- » FY'16: \$18.0 million -- \$30.3 million raised
- » FY'17: \$18.7 million -- \$17.4 million raised to date
- » FY'18: \$20.7 million
- » FY'19: \$24.6 million

Miami Promise Scholarship Campaign

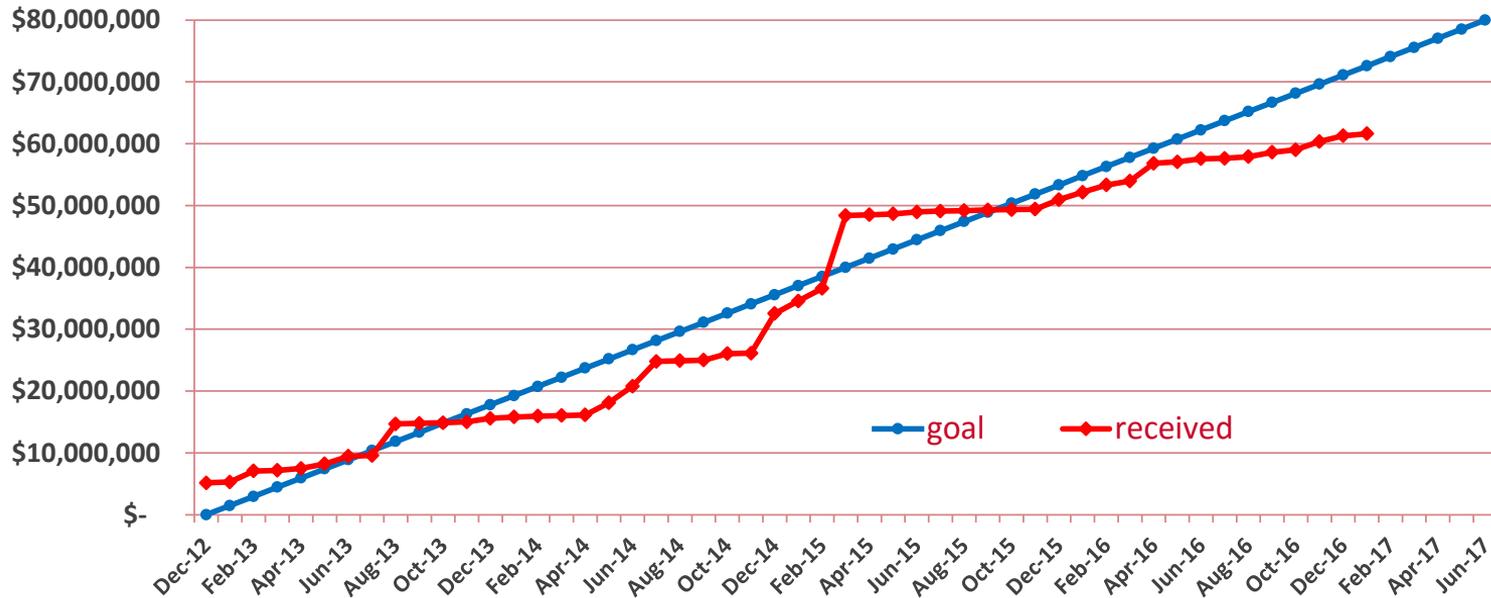


Graduating Champions Campaign

- » \$80 million campaign publicly announced
- » Raised: \$61.6 million to date



Graduating Champions Campaign

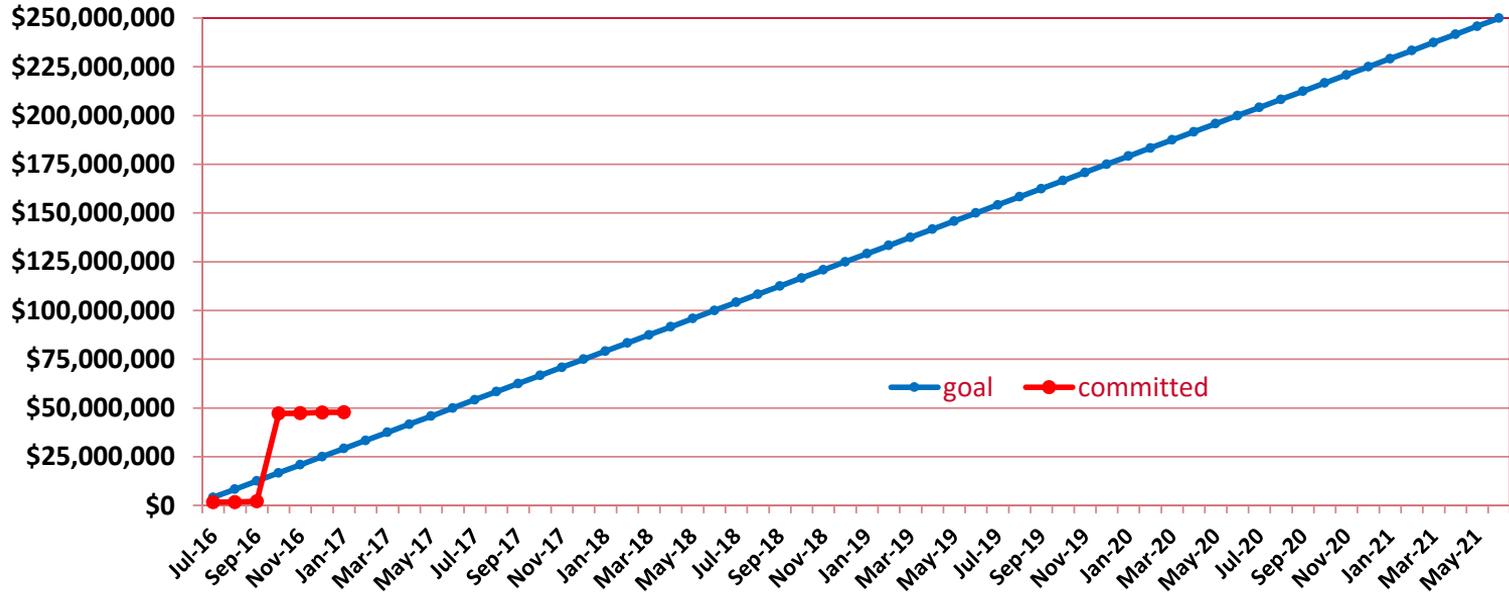


Farmer School of Business Campaign

- » Goal: \$250 million
- » Raised as of 1/30/17: \$47.7 million



Farmer School of Business Campaign



The Humanities Center

- » Fundraising target: \$1.5 million (NEH Challenge Grant, by July '19)
- » Raised \$460,776 in FY'16, for \$150,000 match
- » Have raised \$273,875 in FY'17, toward goal of \$525,000
- » Total raised since challenge began: \$1,055,291

Positioning the President



Positioning the President

- » “Roll Out Plan” is completed
- » Future positioning in four categories
 - » Deepen relationship with key individuals
 - » Connect with newly-discovered top prospects
 - » Continue alumni events around the country
 - » Connect to top prospects for the President’s priorities as they crystalize

Comprehensive Campaign Planning



Comprehensive Campaign Planning

- » Identified initial hires
- » Search firm identified
- » Additional space identified
- » Silent phase commenced on 7/1/16
- » Amount raised to date: \$64.2 million
 - » Aim to reach \$100 million raised in FY'17
 - » Begin FY'18 at \$200 million in campaign count
 - » Includes “reach back” of \$100 million

Cash Private Support: FY'16

Annual Fund:	\$ 3.9 million
Distributions from endowed funds:	\$17.4 million
Pledge Payments (non endowed):	\$18.35 million
Admin Fee distribution to Advancement and CIO:	\$ 4.29 million
Total:	\$43.94 million

Thank you!

