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**MIAMI UNIVERSITY
 BOARD OF TRUSTEES
 Oxford Campus
 Minutes of the Board of Trustees Meeting
 Marcum Conference Center, Rooms 180-186
 Friday, December 4, 2015**

The Secretary to the Board of Trustees confirms that as specified in the Regulations of the Board of Trustees of Miami University, and in compliance with Section 121.22 of the Ohio Revised Code, due notice had been given prior to the holding of this meeting of the Board of Trustees.

The meeting was called to order at 9:00 a.m. in the Marcum Conference Center, on the Oxford Campus with the Board Chair, Mr. David Budig, presiding. The roll was called with a majority of Trustees present, constituting a quorum. In addition to the Board members; President David Hodge, Provost Phyllis Callahan, Senior Vice President David Creamer, and Vice Presidents Jayne Brownell, Thomas Herbert, Michael Kabbaz and J. Peter Natale were also present; as were; Robin Parker, General Counsel; and Ted Pickerill Secretary to the Board of Trustees. Members of the faculty, staff, student body and community were also in attendance.

Present: John W. Altman (National Trustee) Jagdish K. Bhati David H. Budig C. Michael Gooden (National Trustee) Terry Hershey (National Trustee) Ciara Lawson (Student Trustee) Mary Adeline Lewis (Student Trustee)	Dennis Lieberman Sharon J. Mitchell Diane Perlmutter (National Trustee) Mark E. Ridenour Robert W. Shroder Stephen P. Wilson
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Absent: Robert E. Coletti (National Trustee)

Public Study Session

Amendment to the Agenda

The meeting began with a proposal to amend the agenda to consider a resolution approving a new Bachelor of Science degree in Applied Social Research, and to adjust the order in which the Finance and Audit Ordinances and Resolutions were to be considered. Trustee Shroder moved, Trustee Mitchell seconded and by unanimous voice vote, the agenda was amended.

Regional Campus Implementation

Provost Callahan updated the Board on the progress to date in implementing changes to enable the Regional Campuses to become a semi-autonomous unit, better able to meet the needs of students and the region.

The update highlighted the proposed new departments, and the associated University Senate vote (SR 16-03) to approve the following new departments at the Regional Campuses:

- Social and Behavioral Sciences
- Education and Society
- Biological Sciences
- Mathematical and Physical Sciences
- Humanities and Creative Arts
- Languages, Literatures, and Writing

SR 16-03 passed with 43 in favor, 1 opposed and with 1 abstention.

Provost Callahan then highlighted the bachelor degrees approved to date, which number more than ten, with another to be considered during the public business session and five more in process or in preparation.

Provost Callahan informed the Board that committees would be reviewing a Regional Senate and Curriculum approval, as well as Governance. She then thanked those who have contributed to the process.

Provost Callahan's presentation is included as Attachment A.

Public Business Session

Comments from the Public

There were no requests to address the Board.

Approval of the Minutes of the Prior Meeting

Trustee Bhati moved, Trustee Shroder seconded, and by voice vote the minutes of the September, 2015 meeting of the Board of Trustees were unanimously approved.

Consent Calendar

Trustee Lieberman moved, Trustee Mitchell seconded, and by voice vote the resolution presented on the Consent Calendar was unanimously approved.

Designation of Emerita/Emeritus

RESOLUTION R2016-10

BE IT RESOLVED: that the Board of Trustees hereby approves the following for the rank of Distinguished Professor Emerita effective on the formal date of retirement:

Susan R. Ewing
Art

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emeritus effective on the formal date of retirement:

Eric Goodman
English

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emerita effective on the formal date of retirement:

Gail A. Campbell
eLearning

Janet L. Cox
Office of the Provost

Comments by the Chair

Chair David Budig relayed the following information:

Good morning and welcome to this meeting of the Miami University Board of Trustees. Thank you again Phyllis for your update on the Regional Campuses.

I'd like to begin by commenting briefly on the progress of the Presidential search. I'd first like to thank the members of the search committee for their hard work to date, and the work still to come. Their experience, perspectives, collegiality and exceptional devotion to Miami University help assure us all that the search is in good hands.

The prospects are strong, and the committee may have difficulty arriving at a small handful for the Board of Trustees. While the quality may make narrowing the field difficult, it gives me great confidence that we will identify an academic and scholar with proven leadership experience in higher education to lead Miami University as our next president. The search is progressing well, and we expect to stay on track for an introduction of the finalist this spring.

I would now like to highlight some recent accomplishments by our alumni.

Let's begin with Wil Haygood, class of 1976. You are all likely aware, that it was Wil's

article, “A Butler Well Served by This Election” which became the most significant civil rights film of our time, the popular and critically acclaimed “Lee Daniel’s The Butler.”

Wil is Miami’s Karl and Helen Wiepkung Visiting Distinguished Professor, and he recently published “Showdown, Thurgood Marshall and the Supreme Court Nomination That Changed America.” Wil came to campus this fall and treated us all to a discussion of his latest work, where many also learned that Columbus, Ohio now has a street named Wil Haygood Way.

Wil expressed his passion for telling stories that haven’t been told before, and his choice of the nomination and confirmation of the first African American member of the United States Supreme Court, brings to life the great Thurgood Marshall and tells the tale of those times and the struggle for his confirmation.

Miami is proud to have amongst our Alumni the author of this and his many other important works. We are deeply grateful that Wil has returned to the classroom at Miami to inspire a new generation of Miami students.

Let us now turn to Paul Brown, class of 1930. Paul was recently featured during NFL Thursday night football, when football great Jim Brown, arguably the greatest football player of all time, traveled to Miami University to highlight the success of Paul Brown and his ties to NFL football in Ohio.

Interestingly, Jim Brown’s visit would have never occurred had Ohio State seen the spark and talent of an undersized future quarterback and coach. Because Paul first enrolled at Ohio State with the dream of playing football, and was told that he was too small and not allowed to try out. Paul later transferred to Miami, where he lead Miami as quarterback to a 6-2 finish his junior year and 7-2 as a senior.

Paul Brown went on to coach many teams to greatness, at the high school, college and professional level. He was instrumental in integrating modern, post World War II, professional football; he invented the playbook, the facemask, and the draw play; he introduced helmet radios; with Bill Walsh, they developed the West Coast offense; and he was the first coach to use hand signals to call plays.

Paul Brown’s story is the story of the spirit of Miami – persevering to overcome obstacles, respecting others, and applying creativity to achieve innovation.

The spirit of Miami also fosters service, and we now highlight Paul Ryan, class of 1992. On October 29th, Congressman Ryan was elected Speaker of the House of Representatives. With that election he not only became the youngest Speaker since Ulysses S. Grant was President, but also now holds the highest position of national leadership by any Miamian since Benjamin Harrison, class of 1852, served as President of the United States.

As we will hear in a resolution later today recognizing this achievement, Paul is a Wisconsin native who travelled to Oxford to major in Economics and Political Science.

After graduation he departed for Washington D.C. to begin his career in public service. In Washington, he worked as an aide to Senator Bob Kasten of Wisconsin on the Senate Small Business Committee; as a policy analyst with Empower America for former Congressman Jack Kemp; and as legislative director to then Congressman Sam Brownback of Kansas.

Interestingly, as an aside, there is another Miami connection in this, Jack Kemp was a Miami Dad, whose daughters Jennifer and Judith are Miami Alumnae, and Secretary Kemp was also Miami's Commencement speaker in 1985.

In 1998 a 28 year old Paul Ryan, only six years out of Miami, was first elected to the House of Representatives. Since then he has served as chairman of the House Budget Committee, was his party's nominee for vice president of the United States, was chairman of the House Ways and Means Committee; and on October 29th was elected Speaker of the House of Representatives.

Miami is also a place where we value the views of others, where we engage and challenge each other respectfully, and where our culture is such, that regardless of personal politics, we can all recognize the significance that it is a Miamian who has been elected to this important national leadership position.

It has been a great and exciting start to the year! We congratulate those who will be graduating next week, and we look forward to the winter and spring terms!

Reports, Ordinances and Resolutions

President's Report

Miami University President Hodge relayed the following:

Thank you. It's my delight to offer a few thoughts and reflections of what's happened and just as importantly, what's about to happen for Miami University.

Let me start by echoing the sentiments about the accomplishments that the regional faculty have put forward this semester. To have a change of this magnitude can be a very unsettling process to say the least; but I think it's especially appropriate in this year of creativity and innovation that the regional faculty and staff have stepped up in such an extraordinary way, to create a vision for the future and to create the foundations by which success can be achieved. So we have just an enormous amount of appreciation for the effort that the regionals have put forward.

Later on in this meeting we will also address the issue of guaranteed tuition — our new program that will set a single tuition figure for students arriving next fall — that will remain with them for four years. This is a tremendous opportunity for the University to help address the issues of affordability in college and also predictability. And the predictability as we found in our conversations with parents, is that it is a very important aspect of looking at the college experience. Also, the benefit of having scholarship dollars that will keep pace with the tuition

will make it more likely that we will have even higher degrees of retention at Miami University. So I'm very excited about this. One point that I'd like to add; and the inside story, is that this is a program that was really the result of student initiative! I think there were many of us (I certainly say "us" including myself), who were, shall we say, skeptical that this could be a workable model as we went forward. But now we have become staunch advocates of the program. I want to salute our students' insight, effort and energy to help us get to this point. I think it's a tremendously positive feature for Miami going forward.

A couple of weeks ago I was asked by the Chancellor and the Governor to co-chair the commission for the capital budget. As you know, every two years we hope there is a capital budget, during the recession we missed a couple which was difficult, and after the recession we were challenged by the Governor to come up with a plan whereby we would present a consensus capital budget coming from the Presidents' themselves that would reflect the priorities of the state. We've gone through this process twice and now we're about to enter it a third time; so Roy Church, the president from Loraine Community College, and I, have been asked to co-chair this committee. The reason I mention it mostly is that this represents a high degree of confidence in Higher Education on both the Governor's part and the legislature's part; they look to us to offer solutions to the challenges we have and to find ways to make sure that we're even better aligned with the states priorities. So it's a very, very positive statement of confidence in our ability to move forward and we'll do that with great enthusiasm.

I think everyone here knows that I also sent a letter to the campus regarding a meeting; an event I should say, that was planned by many of our students in solidarity with many of the issues that have been raised at the University of Missouri and elsewhere around the nation. These are important issues; these are terribly important issues to our society as a whole and to every one of our campuses. In this letter I certainly wanted to go on record for all of us, for the University, of asserting the importance of having an inclusive, welcoming environment for everybody. This is absolutely critical to having a successful university. Diversity remains one of our highest priorities because we know number one that it is impossible to have a first class education without having a diverse experience and bringing a diverse class is central to that. We also know that we have an obligation as a public university to be part of encouraging more people from more backgrounds to have the success that we all aspire to. And in this nation sadly; very sadly, we still have enormous gaps in achievement and opportunity that we must overcome. So this letter was meant to be a recommitment on the part of the University to solving these problems and to making our campuses and our university a more inclusive and welcoming environment.

Since that time we've had meetings with student leaders which have gone in a very productive and encouraging way, as we've all brought more attention and more creativity to thinking about how we can overcome obstacles to make sure we have greater levels of achievement for all. So I point to that as a terribly important aspect as we go forward.

I've had the great pleasure this fall, Valerie and I have, of participating in a number of alumni events and this year the alumni events are organized around the theme of creativity and innovation. We started out in New York City at Lincoln Center. Todd Stoll, one of our alums, talked to us about "Its Deeper than Notes", that was the title of it, which is about the overall

aesthetic used in the innovative teaching of jazz at Lincoln Center with Winton Marsalis and so forth. It was a really dynamite evening as we got insights into what was happening there. In Cleveland we went to the 78th Street Studios where it's basically a redesigned historical building that has attracted many artists and art shops. It's become part of a renaissance of the western part of Cleveland. This was a building that was originally used to build parts of automobiles - so it's an old brick building that you can imagine in an industrial part of the city - and then it was used by American Greetings Cards for a set of offices. And now our alum, Dan Bush, took this over and literally with his own hands helped to rebuild parts of it to make it available for this new use. This was one of our most successful alumni events ever; we had over 200 people who attended the event and we had a waiting list and couldn't even accommodate the total number of alums who wanted to come there. It was really quite a great event as we celebrated the changes that were occurring there. Lastly, was in Atlanta (Georgia) and we were at the Ponce City Market in an area called the General Assembly. The General Assembly is a meeting area that's next door to another open area where they have entrepreneurs who come in during the day and work with experts in trying to build their businesses and then make presentations at the end of the night trying to promote their ideas to people who can support them. Our speaker was Rebecca Messina. Rebecca is the Senior Vice President at Coca Cola for their new markets division and her job is to look into these new products and figure them out and promote them; and she was fantastic, we just had a fabulous time!

But there was one other part to this I thought was really interesting. Earlier that day, I was able to attend, along with a few other colleagues from Miami University, an event celebrating the 20th anniversary of the Dayton Peace Accords. The Dayton Peace Accords, as you may recall, provided the general framework for Bosnia and Herzegovina; a framework terribly important in bringing a close to this extraordinarily difficult period of history in Europe. President Clinton was the keynote speaker so we had the opportunity to listen to his reflections about this event. The previous day we'd a similar conference here on the Miami campus as we welcomed Ambassador Ken Merten who had been the Ambassador to Croatia. He had also previously been the Ambassador to Haiti, shortly after the earthquake that happened in Haiti; and as many of you may recall, he was the commencement speaker a few years ago. So all of that happened around noon and then we flew in the university plane arriving in time for the alumni event in Atlanta that evening. The day before this I realized that normally we have multiple people going with us, but because of the complexities involved it was just Valerie and myself that were going to be on the plane. So I got this crazy idea: what if I tweet out an invitation to our Miami students or anybody from the Atlanta area who might want to fly down in the plane and participate in the alumni event. It ended up we had two students that we took with us. One was a senior Strategic Communications major; and I had the opportunity to make sure everyone there knew she was a *senior* who was looking for a job. The other was a University Studies major with a business interest and a first-year student, so we had those two. We got them on the plane and they were all excited, looking around, and I said, "By the way, if you'd like to return with us (to Oxford) you have speak at the event tonight! Which they did! They each talked for two or three minutes and it was beautiful, because one was looking at it in the perspective of a senior who had been a Miami for all this time and the other one as a first year student who is just beginning this process. They were just outstanding; it was one of our best events ever, it was absolutely terrific!

Well at all of these alumni events then, the ones that we have attended and the ones that we still have planned, one of the things we are trying to do, is to focus on this whole idea of creativity and innovation by featuring one of our alums who has demonstrated a capacity for this, and featuring, if we can, some of our students or faculty at the same time. We also, under Deedie Dowdle's leadership, created another video this year to capture the spirit of creativity and innovation and I'd now like to play it (<https://www.youtube.com/watch?v=IFK4L7An3ws>). The video gives a good sense of the excitement around this and the many ways on campus that people have picked up and run with this theme of creativity and innovation. As we've said many times as we've introduced this topic before, our objectives are not simply to celebrate creativity and innovation; but *to become* more creative and innovative; to produce graduates who have that capacity; and as a university to embrace that capacity, so it's an exciting time with all the changes that are occurring.

In a little bit we're going to hear an excellent report about our admissions for this coming year. We have lots of applications; with a very strong growth in total applications and a continued growth in academic accomplishment, as well as in overall numbers. But one thing that I think is terribly important as we recruit prospective students is that fire in the belly, it's that gumption, or a term that's become quite popular now is "grit." That is, there's more to it than simply being able to be an accomplished scholar, it's about being able to use that in creative ways; and we certainly emphasize this as well in our Bridges program, which is our highly successful program of bringing students who are interested in diversity to campus to give them a first-hand experience, to let them touch it, feel it and experience it, and we know that has an enormous impact on their understanding of what's possible here and their likely attendance.

I received a copy of an email that Brett Smith, of our Entrepreneurship Program, sent to one his students, and it will explain itself in just a moment. But I think it gets really right to the heart of these other qualities that we're looking for in Miami students who encourage each other to be so successful. This is the note:

I just wanted to drop you a note and let you know how impressed I was with you yesterday. (And I'm leaving out a little bit of the email). After playing an overtime game that ended close to 3:00 p.m. you still made it to class; a class than met from 4:00 - 6:00 p.m. on the last day of classes before Thanksgiving break, a class than many of your peers by the way, didn't attend. Not only did you show up to class but you were also so actively engaged in the class of more than 75 people, that you stood out among your classmates and I came to put the pieces of the puzzle together of whom you are.

(This is as he notes, an intro class where each professor teaches for a week, so it's a little bit harder to know all of the students that way.)

While your athletic performance has been incredible, your performance in the classroom, especially immediately following a tough game, was even more impressive! I suppose it should not come as a surprise given your grit as an athlete, to see such grit in the classroom as well, it is truly an incredible example of what it means to be a student athlete.

I thought this was a really nice letter which captures both the specifics about student athletes, and the incredible success rates of our student athletes in terms of graduation rates, and GPA - those qualities are so important! I've been with so many alums where they're talking about what makes our graduates stand out and they keep coming back to these kinds of qualities that set them apart in addition to all or their academic accomplishments.

So finally I would like to talk about an email I received from a finalist for the Rhodes scholarship. Now he wasn't selected, but he was a finalist which is pretty rarified atmosphere to say the least. And what I think is critical about this is how much he reflects on the whole package that is the Miami graduate; an individual who has seized those opportunities to broaden their knowledge, perspective and skills; and especially, as he points out, the important role of faculty in all of this:

Dear President Hodge,

..... I'm a 2015 graduate from the College of Arts and Science, writing to inform you that I've been selected as a finalist for the Rhodes Scholarship. I'm writing to you to express my sincere gratitude to Miami University as a whole. Although I will be the only individual sitting in front of a panel of seven interviewers, the lessons I've learned, the relationships I've formed and intellect I cultivated while at Miami will be guiding my words. I also want to express my love for the community at Miami and the value and respect this community has for undergraduate education. Without the numerous mentors and professors I have had over the years, whether in a research laboratory, a classroom or while studying abroad, I would not be the young man I am today. I am happy to say that being selected as a finalist is a reflection of the education I've received over the last few years.

As I move forward with this interviewing process, there is one phrase that I will be sure to carry with me: Love and Honor! For me, love is about loving what you do, loving the relationships I have formed with students and professors; loving long nights at King Library (especially appropriate at this time of the semester) as much as a weekly dinner at Krishna with friends. Love is about being unequivocally passionate about trying to use my education to fight for something in which I wholeheartedly believe. Honor on the other hand, is not about the recognition or awards that come from such a wonderful education, but more about the integrity and the growth of moral character that Miami instills in her students. Honor is about respecting those alumni who have come before me and paving the way for those who have yet to walk under Upham Arch. It is about being a person of honor; it is about using the lessons I learned in every facet of my education to be a dependable, just and fair individual both inside and out of the classroom.

I thought that was a very eloquent statement of what it means to embrace the full Miami education. One thing in there and what stood out as I emphasized before, is his appreciation of the tremendous impact that faculty had on him. And as we all know at the heart of every great university are the faculty; these are the individuals whose passion, whose commitment and whose engagement make all the difference in the world!

Sadly, we lost one of our very best faculty members unexpectedly yesterday. Dr. Augustus “Gus” Jones died unexpectedly at his home; he was 62 years old. Dr. Jones received his B.A. in 1974, magna cum laude, from Clark University in Atlanta, Georgia, and took his PhD at Washington University in St. Louis, Missouri in 1980. After starting his career at the University of Florida, he joined the Miami faculty in 1987 and made Oxford and the Political Science Department his home. He authored *Law, Bureaucracy and Politics: The Implementation of Title VI of The Civil Rights Act of 1964* and other publications as well as many articles and books reviews. His research and teaching on American Civil Liberties and Constitutional Law had a profound impact on thousands of students at Miami University and beyond, and on scholars and colleagues around the country. We know this personally Valerie and I do, and our daughter Meriem; he was one of her favorite teachers, so we know personally the impact he had in individuals. Dr. Jones was an extremely popular and rigorous teacher. He was selected Outstanding Educator by the Miami University Alumni Association in 1999 and was named the Distinguished Educator by the College of Arts & Science in 2002. He was regularly nominated for teaching awards by Miami students, by student government and by Miami alumni. He served Miami students as a Pre-law advisor for nearly thirty years and served the department and University in innumerable ways in his time at Miami. Gus Jones was a beloved professor, an outstanding university citizen and he will be deeply missed.

Report of the Chair of University Senate Executive Committee

Dr. Yvette Harris, Chair of the Senate Executive Committee reported the following:

Good morning everyone. You’ve had the opportunity to read our full report, so what I’d like to do is just take a few minutes and provide you some highlights. Since the last Board of Trustees meeting in September, the University Senate has had six meetings and we have one more scheduled on December 7.

On October 26 Senate approved a proposed Bachelor of Science Degree in Applied Social Sciences with an Applied Social Research major. This brings the total to eleven for number of degrees offered at the Regional Campuses. The Regional Campuses Implementation Process Coordinator, Dr. John Skillings, along with the Regional Campus Dean and Associate Deans has updated Senate on several occasions. On November 30 Senate approved the creation of six new departments that will be operational July 1, 2016 as Provost Callahan stated early on.

On October 26, the Office of the Provost and the Vice President for Finance and Business Services provided a videotaped special report to Senate that focused almost entirely on University Budget issues such as faculty salaries and benefits data, unrestricted and restricted funds, and capital projects. It was broadly advertised and well attended; both Senators and guests were invited to ask questions.

In response to the State mandates received over the summer, the Executive Committee charged the Academic Policy Committee to consider the feasibility and implications of revising Miami’s graduation credit hour requirement from 128 hours to 120 hours. APC is being asked now to work with departments that exceed that number a create revised curricular requirement that would bring the University in compliance with Ohio Department of Higher Education and

develop a rationale for those departments for which reducing credit hours would negatively impact their professional accreditation and licensure requirements.

A written report is included as Attachment B.

Report of the Student Body President

Joey Parizek, Student Body President, relayed the following:

It is great to see all of you on campus again. The Associated Student Government has had a busy but very productive fall semester. I am extremely pleased with the effort and high level of passion I have seen from our students working on a number of issues affecting our campus and the Miami community. I want to highlight some of the major initiatives that students have undertaken this semester.

The Student Senate has passed several critical pieces of legislation already this year. One is a resolution that passed supporting the renovation of Pearson Hall. Over 5,100 students take courses in Pearson each year. Additionally, over 96,000 hours of research is conducted in Pearson each year. Built in 1986, Pearson has become outdated and urgently needs renovations in order accommodate the 21st century needs of our students and the incredible research they are producing.

The ASG Alumni Relations Council as well as our Secretary for Advancement and Alumni Affairs have planned several networking events for students and alumni for the spring semester in an effort to provide additional high quality networking opportunities for Miami Students.

In order to connect more international alumni with our students, ASG is working towards launching a WeChat page called "One Miami". WeChat is an international alternative to Facebook. Anyone affiliated with the University will be able to follow the "One Miami" page. The page will serve as an avenue to help students and international alumni to network.

Last month, I was approached by an exceptional student, who happens to have a physical disability. She shared her story of her experience thus far at Miami, which has unfortunately been extremely negative due to the University being slow to accommodate many of her essential learning and accessibility needs. In response to this, I worked with her to create a Director position on my executive board dedicated towards solving many of the various issues our students with disabilities community face on a daily basis. Withstanding her past negative experiences, she is extremely passionate and invested in working with myself, ASG and the administration on making sure the needs of our students with disabilities are met and know that they are a valued members of the Miami student body. I expect that those conversations to be welcomed by the University and appropriate actions will be made in a timely manner.

Last month, ASG hosted its annual "It's On Us" Week of Action. The "It's On Us" campaign is a White House initiative with the goal of reducing sexual assault and interpersonal violence on college campuses. We saw great success throughout the week, with over 40 students

volunteering to help promote awareness across campus on this important issue. Last year, ASG created a new cabinet position to promote political involvement on campus, serve as the liaison between ASG and the Office of Institutional Relations, and advocate on the local, state and federal level for legislation that supports Miami University students and higher education as a whole. The Secretary for Governmental Relations, Kyle Mortimer has undertaken several initiatives this semester and has done an exceptional job at shaping the roles of the position.

First, ASG hosted a voter registration drive during which over 120 students were able to register to vote. Second, a group of students traveled to Columbus in order to advocate for Pearson Hall renovations via the capital budget, and Miami's Tuition Guarantee plan, which we are very pleased to see going into effect next year. That is a prime example of the level of work that can be done when students and the University work together. Additionally, I have been working with the Governmental Relations committee to investigate open container legislation and the possibility of having the City of Oxford designate an open container area in tailgating locations for football games. This will go hand in hand with our continued effort towards conversations pushing for the implementation of alcohol sales at Yager stadium. All with the goal of combating high-risk drinking uptown and creating a better game day experience for everyone.

As we move towards next semester, ASG anticipates another productive spring session and hope to build upon the progress made this semester. One last point I would like to add in regards to progress. Given this is the year coined the year of Creativity and Innovation, I would like to strongly encourage the Trustee's and the administration to take bold stances and really come up with innovative solutions to solving the various issues facing our campus and the Miami community. It is great to bench mark other Universities for suggestions, but all too often we tend to be followers in many realms of decision-making. I think it is critical to improving the value of our degree and the long-term success of Miami University that we start becoming more of a nation-wide leader when making policy changes affecting the student body and our community. Sometimes, that implies taking bold risks, having tough conversations and not always making the most initially favorable decisions but as the saying goes "the greater the risk, the greater the reward". I view our students, faculty and administration as top-tier as it gets around the country and I greatly believe in our ability to become a nationally recognized leader in every facet of our University.

Thank you for your continued support and dedication to student's success at Miami. We look forward to working with you and the administration throughout the year to continually improve our exceptional university. As always, please reach out to me at any time with any questions or concerns.

Chair Budig thanked Mr. Parizek for his comments, stating that the Board listens and places great importance on the input and views of Miami's students. He stated that indeed, the Miami University Tuition Promise, level tuition plan, to be considered later in the day was a student initiative, brought forward to the Board of Trustees and championed by Miami students.

Provost's Remarks

Provost Callahan relayed the following:

We continue to increase the number of Tenured/Tenure Track hires after the economic downturn in 2008-09 and I am happy to report we have welcomed 58 new Tenured/Tenure Track faculty to Miami University this fall. We also welcomed 12 new Lectures/Clinically Licensed faculty members.

In addition to increasing the number of Tenured/Tenure Track faculty, I am also happy to report that, after only one year of the market adjust salary increment, the average Associate Professor salaries at Miami, Oxford are above the Ohio public doctoral and 4 year public institutions averages. The average full professor salary increased by approximately \$4,700 as a result of just one year of market adjustments. At this time next year, when national salary data will again be reported, we will know the impact of the second year of the market adjustment.

Shideler Hall, the 90,000 sq.ft., newly renovated, high-tech, LEED-certified green building will open in January. It will house the Department of Geology and Environmental Earth Science, the Department of Geography as well as the Institute for the Environment and Sustainability. This renovated building will provide innovative, state-of-the-art facilities for faculty and students. Shideler Hall will feature a geospatial analysis center, redesigned geology museum, and a 3D digital globe with interactive capabilities - one of the stand-out features of Shideler.

Miami University celebrated International Education Week (November 16-20) with the news from the Institute of International Education that Miami is now ranked number 19 in the total number of students who study abroad (up from number 25 in the previous year). We continue to hold the number two ranking for the percentage of undergraduates who study abroad by the time of graduation at 42% (up from 38% in the previous year).

With the co-sponsorship of multiple units across campus, The Department of Media, Journalism, and Film hosted the Dayton Peace Accords 20th Anniversary conference at Miami University to commemorate the signing of the accords ending the ethnic fighting in the Balkans in 1995. The panel discussions and presentations featured policy experts, journalists and witnesses. Approximately 1,270 people attended MU's conference sessions or had panelists visit their classrooms. Former U.S. Ambassador to Croatia Kenneth Merten (Miami '83) delivered the keynote address at the conference.

Recently, several departments and programs have undergone accreditation reviews, including:

- Family Studies and Social Work: The MA in Social Work that is jointly offered with Wright State University received full accreditation from the Council on Social Work Education.

- The BFA in Interior Design was re-accredited from the Council for Interior Design Accreditation (CIDA), thus continuing national accreditation for degree programs in all College of Creative Arts Departments.
- The University Art Museum also achieved re-accreditation this fall by the American Alliance of Museums (AAM), the highest national recognition for any Museum

Other program news:

- The Miami University Dietetic Program was able to successfully “match” 100% of internship-seeking students to a post-baccalaureate internship in dietetics, including very selective and competitive medical centers, research centers and community centers. This 100% match rate compares with a national matching rate of 50%.
- Faculty are developing a new major in Public Health and it has received approval at the state level. Currently faculty in EHS and CAS are working to make the Public Health major a truly interdisciplinary one.
- The Miami Symphony Orchestra celebrated its 100th anniversary this fall with a wonderful concert in Hall Auditorium (11/23/2015).
- Global Rhythms, the world music ensemble, celebrated its 20th anniversary with a special concert on October 17th. World-renowned Indian composer/musician A.R Rahman was the guest of honor at the concert. He also gave a workshop for Miami student and faculty performers.
- With the support of Dean Jerome Conley and the University Libraries, we have formed a committee, led by two librarians, to develop a strategy to implement Open Educational Resource (OER) high impact courses.

Our faculty continue to gain recognition for their teaching and research, and here are just a very few examples:

- Dean and Associate Provost, Professor Jim Oris was named a Fellow of the Society of Environmental Toxicology and Chemistry (SETAC). Less than 2% of the society membership receive this recognition of excellence and contributions to the sciences embraced by SETAC.
- Seven faculty members on the regional campuses; Helane Androne (English), Karen Brentley (Black World Studies), D. J. Ferguson (Microbiology), Janet Marshall (Chemistry), Ann Rypstra (Biology), Cathy Shackson (Teacher Education & Educational Leadership), and Jennifer Yamashiro (Art), are recipients of the 2015 Southwestern Ohio Council for Higher Education (SOCHE) *Faculty Excellence Award*.

We'd like to thank and recognize Assistant Provost Janet Cox who is retiring after many years of service to Miami University. We'd also like to thank the deans for their leadership and support, and our faculty and staff for their deep commitment and devotion to our students.

Academic and Student Affairs Committee

Report of the Committee Chair

Committee Chair Bob Shroder relayed the following information:

The Academic and Student Affairs Committee met yesterday in Garland Hall. There was one resolution for consideration, the Bachelor of Science in Applied Social Science, which the Committee recommends for approval today.

The Committee heard from student leaders, and from the Vice Presidents of the Divisions of Academic Affairs, Student Affairs, and Enrollment Management and Student Success. The Committee received presentations on several topics, and also reviewed written reports, which will be available in the meeting's minutes.

Christina Carrubba-Whetstine, Director, Rinella Learning Center, and Andrew Zeisler, Director, Student Disability Services provided information on the staff, mission, services and programs within their offices, and the plan for co-location in the Shriver Center in 2017. The new location will have increased testing space, greater seminar room capacity, enhanced tutoring facilities, and a flexible meeting and learning space for students with diagnosed disabilities.

Susan Schaurer, Assistant Vice President and Director of Admissions, provided final enrollment information for the fall 2015 entering class. The class profile showed continued growth, with domestic diversity, the international student population, the average ACT score, and high school GPA and curriculum rigor all increasing. She then reviewed the goals for the fall 2016 entering class, and provided an update on applications to date, which show us 10% ahead of last year's record numbers. The office has more than doubled their visits to high schools over the past five years and is also making solid progress in enhancing Miami's position relative to other quality institutions.

Vice President Kabbaz reviewed retention and graduation rates. Recent retention rates have shown steady improvement since 2010. He highlighted the work of the Student Success Committee, and the collaboration between the divisions of; Enrollment Management and Student Success, Academic Affairs, and Student Affairs. He also discussed the many areas which focus upon enhancing student success; including partnerships with the Education Advisory Board and Civitas, which bring software systems to assist in achieving the success of every Miami student.

Provost Callahan provided an update on preparing a low enrollment course report to be submitted in January, in accordance with new State requirements. Provost Callahan then outlined University procedures to promote and verify student safety while studying abroad. She also spoke of academic advising efforts which are also a key to promoting student success.

Dean Marek Dollár updated the Committee on the College of Engineering and Computing. He discussed student enrollment and faculty recruitment, the budget, challenges facing the division, and the opportunities for experiential learning. Following the presentation, Dean Dollár hosted the Committee on a tour of the College's facilities.

Resolutions

Bachelor of Science Degree in Applied Science, Major in Applied Social Research

Provost Callahan spoke in support of the resolution, which would create a new Bachelor Degree to be offered on the Regional Campuses. Trustee Mitchell then moved, Trustee Bhati seconded and by unanimous voice vote, the resolution was approved.

RESOLUTION R2016-11

BE IT RESOLVED: that the Board of Trustees hereby approves the establishment of a new Bachelor of Science degree program; the Bachelor of Science Degree in Applied Science with a Major in Applied Social Research, within the College of Professional Studies and Applied Sciences.

Finance and Audit Committee

Report of the Committee Chair

Committee Chair Mark Ridenour relayed the following information:

The Finance and Audit Committee met yesterday in 104 Roudebush Hall. The Committee considered two ordinances and five resolutions at the meeting. All five resolutions and both ordinances are recommended for approval by the Board of Trustees.

At each fall meeting, the Committee meets with the University's independent and internal auditors. Both of these discussions were informative yesterday and are helpful to the Committee in carrying out its fiduciary responsibility for the university's finances and its financial operations.

The independent auditors had no management letter comments to report and were very complimentary of this year's audit process. While the reports from both auditors were generally positive, this is the first year that the University's financial statements were required to include the pension liability associated with Ohio's retirement systems. The effect of this new accounting standard was to reduce the University's net assets by about \$276 million so its impact on our financial statements was significant. While there are no immediate consequences expected from this reporting change, the Committee will continue to follow this issue and any implications since the liability is expected to increase significantly in 2018 for the unfunded health care benefits provided by both retirement systems.

In addition to meeting with the university's auditors, the balance of yesterday's meeting was largely devoted to the cost of higher education and how the Trustees and the University can assist families with planning for the cost of attending Miami. Most of the ordinances and resolutions you will consider later in this meeting are intended to advance our goals of improved transparency, predictability and affordability regarding the cost of attending Miami.

Following several discussions over the last two years, a resolution is being advanced today to approve the Miami University Tuition Promise. This is a significant step towards improved predictability about our costs. While the Miami University Tuition Promise must still be approved by the Chancellor of the Ohio Department of Higher Education, we are confident that this will occur shortly and this new approach to tuition will be in place for all first time students on the Oxford Campus next fall.

In addition to advancing the Tuition Promise proposal, the Committee also considered ordinances for undergraduate tuition and room and board on the Oxford Campus. Both of these ordinances include the first tuition and room and board guarantees under the Tuition Promise program. Reflected in both the resident undergraduate tuition for returning students and the Tuition Promise is the zero increase made possible by an increase in the state appropriation. On behalf of the entire Board of Trustees, I want to publically express our gratitude to Governor Kasich, Senate President Faber, Speaker of the House Rosenberger and the entire Ohio General Assembly for working with Ohio's college and university presidents to craft a budget bill that is making higher education more affordable for our students.

While the Tuition Promise is a major step towards Miami's commitment to make the cost of attending Miami more predictable and transparent, it isn't the only action you will consider at this meeting towards advancing these objectives. We also considered at yesterday's meeting recommendations made by a university committee on affordability and efficiency towards the goal of providing additional opportunities for students to lower the cost of attending Miami by at least 5%. Thanks to the committee co-chaired by Chris Makaroff and Amit Shukla, Miami's plan exceeded the legislated goal and is another important step towards improving affordability for current and future Miami students.

One of the recommendations made by this Committee is to lower the cost of taking online summer courses by 20%, and I am pleased to note that the tuition ordinance you will consider in just a few minutes will adopt this change for this summer. As this action reflects, elements of the efficiency and affordability recommendations are already being advanced by the university's administration. Again, these recommendations are important to improving affordability for our students, and I want to take this opportunity to thank the entire committee on behalf of the Board of Trustees for devoting much of your summer to this task and the excellent ideas that were advanced through your report.

Finally, the committee also received its regular updates on construction and the current year's budget and endorsed the proposed expansion of how the endowment administrative fee can be used to advance fundraising at the University.

Ordinances and Resolutions

Note: All Finance and Audit ordinances and resolutions, along with any applicable accompanying or supporting information, are included as Attachment C.

Tuition Promise

Dr. Creamer spoke in support of the resolution, which would set a level tuition rate and fees, for four years of study, for entering students beginning fall 2016. Trustee Ridenour then moved, Trustee Bhati seconded and by unanimous voice vote, the resolution was approved.

RESOLUTION R2016-12

WHEREAS, the Ohio General Assembly appropriated additional funding for public higher education in Ohio for the explicit purpose of freezing tuition for resident undergraduate students for academic year 2015-6 and academic year 2016-17; and

WHEREAS, the Miami University Board of Trustees (Board) intends to adopt an ordinance freezing tuition at the fall 2014 level for all returning resident undergraduate students on all campuses and first time resident undergraduate students on the regional campuses; and

WHEREAS, the Board desires to offer resident undergraduate students enrolling on the Oxford Campus for the first time the effect of the same tuition freeze while also providing them greater certainty about the cost of tuition for all four years they are expected to enroll on the Oxford Campus; and

WHEREAS, Ohio law (Ohio Revised Code §3345.48) authorizes universities to establish an Undergraduate Tuition Guarantee Program (Program) by adopting a rule for the governance of the Program; and

WHEREAS, such rule must be submitted to the Chancellor of the Ohio Department of Higher Education for approval; and

WHEREAS, the Board believes that a tuition guarantee program when combined with guaranteed room and board rates and other instructional fees will provide students and their families with the certainty that the cost of their education will not increase over the four academic years of their Miami experience; and

WHEREAS, the Board is convinced that by holding these costs constant, the Miami Tuition Promise will provide the confidence and certainty that families need to more effectively plan for the cost of a college education; and

WHEREAS, in establishing the initial price for tuition under the Program the Board intends that the cost of tuition be no more than the effect of a tuition freeze in the first year of the four year guarantee and annual increases of 2% for the remaining three years of the guarantee;

NOW THEREFORE BE IT RESOLVED, that the Board of Trustees adopts the Miami University Tuition Promise attached hereto as Exhibit A for the governance of the Program; and

BE IT FURTHER RESOLVED, that the President and the Senior Vice President for Finance and Business Services are authorized to submit the Miami University Tuition Promise to the Chancellor of the Ohio Department of Higher Education for approval as required by Ohio Revised Code 3345.48 and are further authorized to modify the Program as may be appropriate to obtain the approval by the Chancellor; and

BE IT FURTHER RESOLVED, the Miami University Tuition Promise shall become effective with the approval of the Chancellor of the Ohio Department of Higher Education and shall be implemented beginning with the 2016-2017 academic year.

Note: See Attachment C for accompanying/supporting material.

Opportunities to Reduce the Cost of a Degree

Dr. Creamer spoke in support of the resolution, which responds to a State request that public universities examine cost, and create and identify opportunities for savings. Trustee Wilson then moved, Trustee Mitchell seconded and by unanimous voice vote, the resolution was approved.

RESOLUTION R2016-13

WHEREAS, House Bill 64 Section 369.600 required all public colleges and universities, in Ohio to prepare plans that offer students the opportunity to lower their cost of earning a degree by at least five (5) percent; and

WHEREAS, President Hodge appointed a committee chaired by Amit Shukla and Christopher Makaroff to draft a plan for Miami University; and

WHEREAS, the plan prepared by the committee has been shared with the University Senate and through university forums for further input; and

WHEREAS, the plan was reviewed with the Finance and Audit Committee of the Board of Trustees at their September meeting prior to being submitted to the Chancellor of the Ohio Department of Higher Education on October 15, 2015; and

WHEREAS, the Chancellor has requested that the boards of trustees at Ohio's public colleges and universities formally adopt the plans that have been developed;

NOW THEREFORE BE IT RESOLVED, the Miami University Board of Trustees adopts the plan attached hereto "Opportunity to Lower the Cost of Attending Miami University;" and

BE IT FURTHER RESOLVED, that the Miami University Board of Trustees directs the university's administration to proceed to implement the plan; and

BE IT FURTHER RESOLVED, that the Miami University Board of Trustees directs that the Chancellor of the Ohio Department of Higher Education be informed of the adoption of the plan.

Note: See Attachment C for accompanying/supporting material.

Undergraduate Tuition
2016-2017 Academic Year

Dr. Creamer spoke in support of the ordinance. Trustee Ridenour then moved, Trustee Shroder seconded and by roll call vote, the ordinance was unanimously approved, with seven in favor, and none opposed.

ORDINANCE 2016-01

WHEREAS, the Ohio General Assembly appropriated additional funding for public higher education in Ohio for the explicit purpose of freezing tuition for resident undergraduate students for academic years 2015-16 and 2016-17; and

WHEREAS, the Miami University Board of Trustees recognizes the difficult budget choices that this action required and expresses its gratitude to the Governor, the President of the Senate, the Speaker of the House and members of the Ohio General Assembly for its investment in Ohio's future and improving affordability for our students; and

WHEREAS, through this ordinance tuition will be frozen for all returning Ohio undergraduate students at the fall 2014 level for s second consecutive year; and

WHEREAS, predictability in the cost of higher education is another important step to improving affordability for students and families; and

WHEREAS, tuition predictability has historically been difficult to provide since legislation governing the setting of tuition only covered a two year period precluding Ohio's public colleges and universities from setting tuition beyond each biennium; and

WHEREAS, Ohio Revised Code 3345.48 now authorizes universities to establish an Undergraduate Tuition Guarantee Program that sets tuition for each new entering cohort for four years; and

WHEREAS, the Miami University Board of Trustees has adopted the Miami University Tuition Promise in accordance with Ohio Revised Code 3345.48 and intends to submit the rules governing the plan to the Chancellor of the Ohio Department of Higher Education for approval; and

WHEREAS, to assist prospective students and their families in their planning for attending Miami University beginning with the fall of 2016, the University desires to set tuition

for degree-seeking students covered by the Miami University Tuition Promise and continuing students who will continue to have tuition set annually; and

WHEREAS, the Ohio General Assembly has directed that Ohio's public universities not to increase tuition (instructional and general fees) for Ohio resident undergraduate students for the 2015-16 and 2016-2017 academic years and the University intends to include the effect of the tuition freeze for Ohio resident undergraduate degree-seeking students under the Miami University Tuition Promise; and

WHEREAS, the Miami University Tuition Promise will cover four academic years with the rate of increase for undergraduate students who are Ohio residents being a zero increase for the first year (2016-2017) and a 2% increase in years two, three and four resulting in a weighted overall increase of 2.74% for the four year period to be applied in year one with no further increase in tuition for the remaining three years of the guarantee; and

WHEREAS, for non- Ohio resident undergraduate students a 2.0% increase was assumed for all four years resulting in a 4.87% increase over the current, overall non-resident tuition rate; and

WHEREAS, for continuing students who are Ohio residents there will be no tuition increase for fall 2016 and for nonresident continuing students the basic instructional and general fee will increase by 2%; and

WHEREAS, for continuing students the fall 2016 tuition rates are subject to increases in future years;

NOW THEREFORE BE IT ORDAINED: that the Miami University Board of Trustees adopts the accompanying schedule for Tuition for undergraduates on the Oxford Campus, effective Fall Semester 2016; and

BE IT FURTHER ORDAINED: that the accompanying schedule for tuition for summer and winter terms for resident undergraduates on the Oxford campus shall be discounted by 20% for online courses taken during these academic terms in accordance with the plan to "lower their cost of attendance by at least five (5) percent;" and

BE IT FURTHER ORDAINED: that the guaranteed Tuition and Fees under the Miami University Tuition Promise are contingent on the approval of Miami University's Guaranteed Tuition Program by the Chancellor of the Ohio Department of Education.

Note: See Attachment C for accompanying/supporting material.

Room and Board
2016-2017 Academic Year

Dr. Creamer spoke in support of the ordinance. Trustee Bhati then moved, Trustee Wilson seconded and by roll call vote, the ordinance was unanimously approved, with seven in favor, and none opposed.

Ordinance O2016-02

Returning Students

BE IT ORDAINED: that the Board of Trustees hereby establishes the following charges to be levied and collected for returning undergraduate students beginning with the first semester of the academic year 2016-2017 unless otherwise indicated; and

I. Residence Halls (per semester per student)

	<u>2015-16</u>	<u>2016-17</u>	<u>% change</u>
A. Fall/Spring Semesters-			
Traditional Halls (Non-renovated)			
<i>(A rate deduction of \$150 per room per semester will be provided for non-air conditioned rooms)</i>			
Single	\$4021	\$4021	0.00%
Double	\$2924	\$3150	7.73%
Triple	\$2879	\$3100	7.68%
Quad	\$2879	\$3100	7.68%
 Renovated Halls			
Single	\$4275	\$4275	0.00%
Double	\$3150	\$3550	12.70%
Triple	\$3014	\$3200	6.17%
 New Halls			
Single	\$4813	\$4813	0.00%
Double	\$3724	\$3900	4.73%
Modified Double	\$3150	\$3250	3.17%
Modified Triple	\$3150	\$3250	3.17%
 Miami Inn	\$3961	\$3961	0.00%
 Heritage Commons	\$4982	\$4982	0.00%

II. Meal Plans (per semester per student)

A. Diplomat Meal Plan	<u>2015-16</u>	<u>2016-17</u>	<u>% change</u>
Most Common Declining Balance Meal Plan	\$1200	N/A	N/A
Minimum	N/A	\$1850	N/A
Standard	N/A	\$2350	N/A
Premium	N/A	\$2850	N/A
B. Summer			
Envoy Account Meal Plan	\$100 min. initial deposit	\$100 min. int. dep.	N/A

III. Residential Fee	<u>2015-16</u>	<u>2016-17</u>	<u>% change</u>
Fall and Spring Residents	\$1625	\$400	(-75.4%)

IV. Residence & Meal Plan Comparison

(Common Experience)	<u>2015-16</u>	<u>2016-17</u>	<u>% change</u>
Traditional Double + Board + Fee	\$5749	\$5900	2.63%
Renovated Double + Board + Fee	\$5975	\$6300	5.44%
New Double + Board + Fee	\$6549	\$6650	1.54%
Miami Inn + Board + Fee	\$6786	\$6711	-1.11%

V. Summer Housing Weekly

Double Occupancy	\$117	\$122	4.27%
Single Occupancy (double as single)	\$173	\$179	3.47%

VI. Winter Term Housing Block Rate (24 days)

(Available for students enrolled in class)	\$466	\$466	0.00%
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VII. Sorority Suites

Less than 800 sq. ft.	\$2999	\$2999	0.00%
800-1,200 sq. ft.	\$5243	\$5243	0.00%
1,200-1,300 sq. ft.	\$5677	\$5677	0.00%
1,300-1,400 sq. ft.	\$6253	\$6253	0.00%
1,400-1,500 sq. ft.	\$7046	\$7046	0.00%
More than 1,500 sq. ft.	\$7503	\$7503	0.00%

Miami Tuition Promise Students

BE IT FURTHER ORDAINED: that the Board of Trustees further establishes the following charges to be levied for the fall and spring 2016-2017 cohorts the following charges to be collected beginning first semester of the academic year and to remain in effect for four (4) years as part of the Miami Tuition Promise unless otherwise indicated.

I. Residence Halls (per semester per student)

	<u>2015-16</u>	<u>2016-17</u>	<u>% change</u>
A. Fall/Spring Semesters-			
Traditional Halls (Non-renovated)			
<i>(A rate deduction of \$150 per room per semester will be provided for non-air conditioned rooms)</i>			
Single	\$4021	\$4021	0.00%
Double	\$2924	\$3230	10.47%
Triple	\$2879	\$3175	10.28%
Quad	\$2879	\$3175	10.28%
Renovated Halls			
Single	\$4275	\$4275	0.00%
Double	\$3150	\$3650	15.87%
Triple	\$3014	\$3275	8.66%
New Halls			
Single	\$4813	\$4813	0.00%
Double	\$3724	\$4000	7.41%
Modified Double	\$3150	\$3300	4.76%
Modified Triple	\$3150	\$3300	4.76%
Miami Inn	\$3961	\$4000	0.98%
Heritage Commons	\$4982	\$4982	0.00%

II. Meal Plans (per semester per student)

A. Diplomat Meal Plan	<u>2015-16</u>	<u>2016-17</u>	<u>% change</u>
Most Common Meal Plan	\$1200		
Minimum	N/A	\$1900	
Standard	N/A	\$2400	
Premium	N/A	\$2925	
B. Summer			
Envoy Account Meal Plan	\$100 min. initial deposit	\$100 min. int. dep.	N/A

III. Residential Fee	<u>2015-16</u>	<u>2016-17</u>	<u>% change</u>
Fall and Spring Residents	\$1625	\$400	(-75.4%)

IV. Residence & Meal Plan Fall/Spring Increase

(Common Experience)	<u>2015-16</u>	<u>2016-17</u>	<u>% change</u>
Traditional Double + Board + Fee	\$5749	\$6030	4.89%
Renovated Double + Board + Fee	\$5975	\$6450	7.95%
New Double + Board + Fee	\$6549	\$6800	3.83%
Miami Inn + Board + Fee	\$6786	\$6800	0.21%

V. Summer Housing Weekly

Double Occupancy	\$117	\$122	4.27%
Single Occupancy (double as single)	\$173	\$179	3.47%

VI. Winter Term Housing Block Rate (24 days)

(Available for students enrolled in class)	\$466	\$466	0.00%
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VII. Sorority Suites

Less than 800 sq. ft.	\$2999	\$2999	0.00%
800-1,200 sq. ft.	\$5243	\$5243	0.00%
1,200-1,300 sq. ft.	\$5677	\$5677	0.00%
1,300-1,400 sq. ft.	\$6253	\$6253	0.00%
1,400-1,500 sq. ft.	\$7046	\$7046	0.00%
More than 1,500 sq. ft.	\$7503	\$7503	0.00%

All Students**VII. Residence Halls Room Refund Policy**

The refund policy for room rent and residential fee for first and second semester will be as follows:

(1) Withdrawal during the first five days of the term	100 % of room rent
(2) Withdrawal during the sixth through eighth days of the term	90 % of room rent
(3) Withdrawal during the ninth through twentieth days of the term	50 % of room rent
(4) Withdrawal during the twenty-first through thirtieth days of the term	35 % of room rent
(5) Withdrawal during the thirty-first through the fortieth days of the term	25 % of room rent
(6) Withdrawal after fortieth day of the term	No Refund

The refund policy for room rent for the summer terms will be as follows:

(1) Withdrawal during the first three days of the term	100% of room rent
(2) Withdrawal during the fourth through eighth days of the term	50% of room rent
(3) Withdrawal during the ninth through fifteenth days of the term	25% of room rent
(4) Withdrawal after the fifteenth day of the term	No Refund

Provided further that no room rental charges will be returned upon withdrawal until thirty days have elapsed from the date of withdrawal. In the event of an emergency, the Vice President for Finance and Business Services or his designee is authorized to make exceptions to the above stated refund policy.

An advance Oxford Campus enrollment deposit of \$330.00 and an admission fee of \$95.00 are charged to all incoming first year resident students. The \$330.00 fee would be applied retroactively toward the student's final term fees.

VIII. Meal Plan Change and Refund Policy

Diplomat dollars remaining at the end of each semester roll forward to the next semester. When a student moves off campus, any remaining Diplomat dollars are converted to the Express Meal Plan for off campus students. Upon graduation or withdrawal, any remaining Express Meal Plan or Diplomat declining balance dollars are forfeited. Meal Plan holders who withdraw from the university on or before the fortieth day of the term will receive a refund of 80% of any remaining Express Meal Plan or Diplomat declining balance dollars.

Diplomat Meal Plan holders are permitted to change their selected level until the 1st day of class during each semester. Meal plan holders may continue to add additional money at any time, but are not permitted to lower their plan level after the 1st day of class.

North Quad Residence Hall

Dr. Creamer spoke in support of the resolution, and stated that previously issued bonds would fund the construction. Trustee Mitchell then moved, Trustee Bhati seconded and by unanimous voice vote, the resolution was approved.

RESOLUTION R2015-14

WHEREAS, the 2009 Housing Master Plan called for 7100 beds on the Oxford campus upon completion of the plan; and

WHEREAS, on-campus housing demand has continued to grow during implementation of the Housing Master Plan's first and second phases creating overflow conditions and leasing of off-campus housing in excess of 300 beds; and

WHEREAS, a recent Housing Master Plan update anticipates a demand of 8000 beds by 2017 generating a shortfall of up to 500 beds on campus; and

WHEREAS, construction of a new residence hall is needed to provide sufficient housing options for students; and

WHEREAS, the New North Quad Residence Hall project will provide approximately 340 beds on the existing site of the Inter-Collegiate Athletics varsity tennis courts for occupancy in fall semester 2018; and

WHEREAS, the relocation of the varsity tennis courts to the west side of Yager Stadium will support the Athletic Master Plan and is necessary to complete this project; and

WHEREAS, Miami University has determined that reduced costs, speed of implementation, and coordination may be gained by using the Design Build project delivery method; and

WHEREAS, Miami University has identified bond funds in the amount of \$3,500,000 to

advance the design, cost estimating, early site development needs, and other preconstruction services required to develop a Guaranteed Maximum Price (GMP) for the new residence hall; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible design builder;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of a contract for the preconstruction phase of the New North Quad Residence Hall project which is to include planning, design, estimating and all related preconstruction services necessary to prepare the Guaranteed Maximum Price (GMP) for a budget not to exceed \$3,500,000.

Executive Summary
for the
New Residence Hall
December 3, 2015

The 2009 Housing Master Plan included the construction of new residence halls on campus providing swing space for renovating existing residence halls, replacement beds for buildings not continued and replacement beds for the loss of beds from renovation projects. Upon completion of the multi-year plan, the housing capacity was expected to provide 7100 beds – essentially the same capacity prior to the master plan. At the time this was considered an aggressive bed count given the incoming class had declined significantly over the previous year. Success in enrollment goals since then, improved student retention, growth of new international programs, and continued interest of upper-class students in living in on-campus housing has required modification to the original bed count plan as enrollment on campus has reached a record level.

Throughout the implementation of the earlier phases of the Housing Master Plan, additional beds have been designed into the projects. For the recent East Quad Renovations, nearly 100 additional beds were added beyond the original Housing Master Plan estimates. The Board of Trustees also approved an addition to Hahne Hall as part of the North Quad Renovation project adding another 100 beds.

Efforts have also been made to reduce the need for new beds by creating triples where appropriate sized rooms are available (approximately 75 were incorporated into the three new residence halls on Western Campus).

Availability of on-campus housing for upper-class students has also been reduced over time to accommodate the growing demand by freshmen and sophomores. Finally, modest use of off-campus apartments has enabled the increased demand to be accommodated but leasing beds next to campus was not possible for this fall requiring some students to be housed almost 2 miles from campus.

Several potential building sites have been evaluated for constructing a new residence hall to meet the anticipated demand. The site of the Inter-Collegiate Athletics tennis courts allows for the construction of an approximately 340-bed facility. The proposed site is adjacent to the North Quad, which is currently off-line for renovations. Necessary utility improvements to accommodate a new residence hall are now being made and will not require further disruption. The site offers close proximity to Martin Dining Hall (currently under renovation with The North Quad Renovations project) and the Garden Commons dining facility. The Campus Planning Committee has approved this location for a new residence hall.

Funding for this project will be from bond funds for the Long Range Housing Master Plan.

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Consulting Services:	\$3,100,000	Bond Series 2014
Est. Cost of Work:	\$30,000,000	Bond Series 2014
Est. Owner's Costs:	\$1,300,000	Bond Series 2014
Owner's Contingency:	\$2,100,000	Bond Series 2014
Total:	\$36,500,000	Bond Series 2014

Endowment Administrative Fee

Dr. Creamer spoke in support of the resolution, and stated that this change would allow use of the fee to fund Advancement activities beyond Development. Trustee Wilson then moved, Trustee Ridenour seconded and by unanimous voice vote, the resolution was approved.

RESOLUTION R2016-15

WHEREAS: Miami University incurs certain expenses related to advancement and investment management costs of the Miami University endowment fund; and

WHEREAS: Resolution R2011-65 currently authorizes the Miami University endowment to reimburse Miami University for development and investment management expenses incurred on its behalf by establishing an annual Administrative Fee to be calculated against the previous fiscal year's March 31st value of the endowment's assets; and

WHEREAS: Resolution R2011-65 also charged the Miami University Finance and Audit Committee with the responsibility of annually reviewing the administrative fee plan and rate; and

WHEREAS: The Miami University Finance and Audit Committee met and discussed broadening the description of how the fee should be used to include any advancement related expenses along with investment management related expenses; and

WHEREAS: The Miami University Finance and Audit Committee has determined certain amendments to the Administrative Fee Plan are necessary to broaden the description of the use of the fee; and

WHEREAS: The proposed Administrative Fee Plan is hereby attached;

NOW THEREFORE BE IT RESOLVED: The Miami University Board of Trustees adopts the amended Administrative Fee Plan; and

BE IT FURTHER RESOLVED: Resolution R2011-65 is hereby rescinded.

MIAMI UNIVERSITY
Administrative Fee Plan
December 2015

OBJECTIVE

The objective of the Administrative Fee Plan is to reimburse Miami University to support certain expenses related to the advancement and investment of the Miami University endowment fund and annual fund.

REVENUE

An administrative fee of 1.00 percent will be calculated against the market value of the Miami University endowment investment pool as of March 31st (in conjunction with the annual spending distribution calculation). This amount will be distributed to the University Education & General Fund before the end of the fiscal year and used to offset certain costs incurred in that fiscal year as described below.

EXPENSES

The administrative fee revenue shall be used to offset expenses as follows:

- **Advancement:** A portion of the Administrative Fee shall be used to fund advancement related expenses including but not limited to the salaries, operating, travel, and entertainment expenses of university advancement staff as determined by the Vice President for University Advancement
- **Investment:** A portion of the administrative fee shall be used to fund investment related expenses, including but not limited to the salaries of finance and business services staff related to investment and administration of endowment funds, travel and registration expenses related to external investment manager meetings and conferences, external audit fees, and external investment consulting fees as determined by the Senior Vice President for Finance and Business Services

Any Administrative Fee balance not spent in the current fiscal year may be accumulated and carried forward to a future fiscal year.

This plan and the administrative fee rate will be reviewed on an annual basis by the Miami University Finance and Audit Committee.

Bonham Road Easement

Dr. Creamer spoke in support of the easement, which will help facilitate improvements to the Bonham Road Bridge by the County Engineer. Trustee Bhati then moved, Trustee Mitchell seconded and by unanimous voice vote, the resolution was approved.

RESOLUTION 2016-16

WHEREAS, On September 25, 2015 the Board granted a TEMPORARY EASEMENT and the EASEMENT FOR ROAD PURPOSES to the Butler County Board Commissioners (“Butler County”) to allow for planned improvements to Bonham Road that include the replacement of the bridge over Four Mile Creek and the installation of pedestrian walkways from the Miami University east stadium parking lot to Yager Stadium Drive (“Bonham Road Improvements”);

WHEREAS, the Bonham Road Improvements necessitate the relocation of overhead electrical transmission lines, which requires that the University grant a new utility easement to Duke Energy of Ohio, Inc. to construct and maintain these lines, a copy of which is attached to this Resolution and incorporated herein (“Utility Easement”);

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees approves the Utility Easement, subject to the terms and conditions set forth therein.

BE IT FURTHER RESOLVED that the Senior Vice President for Finance and Business Services be authorized to sign the Utility Easement, and perform those acts necessary to carry out and perform the terms thereof.

Note: See Attachment C for accompanying/supporting material.

Student Trustee Reports

Student Trustee Mary Adeline Lewis discussed end of semester activities on campus; students studying for finals, and the centennial concert of Miami’s symphony held this semester. She outlined study abroad opportunities, and synergies with local businesses, which included student teams managing waste water, which saves money and helps the environment. She also highlighted Speaker Paul Ryan’s background and the impact of Miami University.

Student Trustee Ciara Lawson also reported to the Board on recent activities and events, relaying the following:

As the semester comes to a close, there are a great deal of notable moments and achievements that occurred at Miami these past few months. Students are cramming into the libraries and stressing out about finals now, but I believe it is important that everyone just take a second, breathe, and truly think about the amazing impact we have on the world, beyond our GPAs. Miami students, staff, and alum have accomplished so much in volunteering abroad, volunteering at home, identifying problems in their communities, developing original solutions,

and in striving to make the world a better place. I just want to express how proud I am to be a part of this network of doers and thinkers and am excited to see what else the Year of Creativity and Innovation has in the works.

Gender Neutral Bathrooms: Miami continues to work towards becoming a welcoming environment to everyone with the establishment of several gender-neutral restrooms around campus. The “All Gender” or “Gender-neutral” bathrooms are located throughout the school and are mapped out on Miami’s Diversity Affairs webpage. These changes allow for LGBTQ+ students who may not identify or feel comfortable in male and female bathrooms to have a single-stall private space.

Global Rhythms 20th and Winter Concerts: The Center for American and World Cultures hosted very successful 20th anniversary Global Rhythms shows in September and October. Artists, musicians, and dancers from around the world come perform with Miami students leading to beautiful blend of culture for the public. The October performance featured everyone from a German alpine horn player to a virtuoso hand drummer from Uzbekistan to Cincinnati ballet dancers, and of course, Miami students. The beat did not stop as the university hosted a variety of winter concerts this past week featuring the MU choralers and chamber singers on Tuesday, the Wind Ensemble on Wednesday, and the Men’s Glee Club and Collegiate Chorale tonight at 7:30 pm.

Jim Brown visit: We have had quite a few important visitors to the Oxford campus lately. One, a Mr. Jim Brown, legendary running back, filmed a segment in the Farmer School of Business for a Thursday night Browns/Bengals football game. The inspiring segment featured Brown discussing the history of Coach Paul Brown and the impact he had on both teams as well as football history. Early in the evening, students filled the space, eager to hear Jim Brown tell the story of the Pro Football Hall of Famer and 1928 Miami quarterback which later aired on CBS Sports.

Named a Military Friendly School: Miami's Oxford, Hamilton and Middletown campuses have each been named a Military Friendly® School for the upcoming year. This means that the university does a great job of supporting military students through engaging, educating, and tending to the needs of these students. One of approximately 1400 schools to receive the rating, the evaluation criteria included support on campus, admissions and orientation, graduation and retention rates, military student body composition, military spouse policies and tuition assistance, among several others.

Sexual Report Card: Miami has risen in its ranking of sexual health resources provided to students. Condom maker Trojan ranks 140 schools in a “sexual health report card”, based upon quality of sexual health information and resources, contraceptive and condom availability, HIV and STI testing as well as sexual assault programs. The university rose thirteen spots to 70th, 4th out of Ohio schools.

Middletown Forensics Lab Tour: Students from Cincinnati Christian High School got a chance to explore Miami of Middletown’s forensic chemistry labs. A crime scene scenario was provided as students performed Thin Layer Chromatography experiments to determine the killer

pain killer that did it. This is a common synthesis experiment for college level organic chemistry labs, so this was great exposure to the regional campus and insight into a potential career in forensics for students. In addition, the students performed a forensic microbiology lab on blood typing, toured the facilities in Levey Hall, and talked with university admissions officials that day. The Miami leaders and lecturers of this community outreach workshop were Janet Marshall, Steve Feister, and Howard Vail. This group also recently received a grant from the American Chemical Society for one hundred students from local high schools to come visit and explore at a formal Chemistry Education and Career Day next spring.

Top Rank in Student Safety: National Campus Safety Summit, a conference committed to discussing and improving campus safety, ranked Miami University fifth in the U.S. for improvements in student safety. The award comes from a nomination to the conference for MUPD's Digital Forensic Investigative Unit, established with the United States Secret Service in 2009. The unit makes a positive impact by utilizing digital technology to solve cases on campus and in the local region.

The wonderful things Miamians are achieving never ceases to impress, as we push ourselves and each other to better our community, country, and world. Thank you.

Other Business

Nominating Committee

The Nominating Committee was comprised of Mike Gooden, Diane Perlmutter, and Steve Wilson (Chair).

Committee Chair Wilson reported that the Committee took their job very seriously; they looked at it as not only fulfilling the requirement to nominate officers and committee chairs for the upcoming year, but to think through and look ahead at management succession which is always very important on any Board.

He then reported the nominations for 2016:

Chair, David Budig

Vice Chair, Mark Ridenour

Secretary, Dennis Lieberman

Treasurer, Jagdish Bhati

Chair of the Academic and Student Affairs Committee, Robert Shroder

Chair of the Finance and Audit Committee, Mark Ridenour

Trustee Mitchell then moved that the slate be adopted, Trustee Bhati seconded, and by unanimous voice vote the slate of officers for calendar year 2016 was approved.

Chair Budig thanked the committee and the Board, then named the committee members for calendar year 2016:

Academic and Student Affairs:

Bob Shroder, Chair
 David Budig
 Terry Hershey
 Ciara Lawson (Student, non-voting)
 Mary Adeline Rutter Lewis (Student, non-voting)
 Dennis Lieberman
 Sharon Mitchell
 Diane Perlmutter

Finance and Audit:

Mark Ridenour, Chair
 John Altman
 Jagdish Bhati
 David Budig
 Bob Coletti
 C. Michael Gooden
 Steve Wilson

Representatives to the Foundation Board:

Jagdish Bhati
 David Budig

Foundation Code of Regulations

Vice President Herbert spoke in support of the change, which defines term limits. Trustee Ridenour then moved, Trustee Bhati seconded and by unanimous voice vote, the resolution was approved.

RESOLUTION R2016-17

WHEREAS, the Miami University Foundation desires to amend the Code of Regulations of the Miami University Foundation, Article IV Directors; and

WHEREAS, Articles III and IV of the Code of Regulations of the Miami University Foundation, providing for the selection of Directors and defining Members, shall not be amended without the approval and consent given by the affirmative vote of two-thirds of all voting members of the Board of Trustees of Miami University.

NOW, THEREFORE BE IT RESOLVED: that the Miami University Board of Trustees hereby approves and consents to the amendment of Article IV of the Code of Regulations of the Miami University Foundation as set forth in the changes indicated below:

Note: see Attachment D for the revised Code of Regulations of the Miami University Foundation.

Speaker Paul Ryan Resolution

Chair Budig introduced the resolution. Trustee Wilson then moved, Trustee Ridenour seconded and by unanimous voice vote the resolution was approved.

RESOLUTION R2016-18

WHEREAS, the Honorable Paul Ryan, Speaker of the House of Representatives, was born and raised in the community of Janesville, Wisconsin and is a fifth generation Wisconsin native; and

WHEREAS, Paul Ryan traveled from his native Wisconsin to the State of Ohio, City of Oxford, to attend Miami University; and

WHEREAS, Paul Ryan graduated from Miami University in 1992, having double majored in Economics and Political Science; and

WHEREAS, in 1998 Paul Ryan was elected to Congress to represent Wisconsin's first district in the United States House of Representatives, and has served as; chairman of the House Budget Committee, nominee for vice president of the United States, and chairman of the House Ways and Means Committee; and

WHEREAS, on October 29th of this year Congressman Ryan was elected Speaker of the House of Representatives; and

WHEREAS, Speaker Ryan now holds the highest position of national leadership amongst all living Miamians and the highest ever by a Miamiian since the 23rd president of the United States, Benjamin Harrison, Miami Class of 1852.

NOW, THEREFORE BE IT RESOLVED, that the Miami University Board of Trustees does hereby express the sincerest congratulations to Speaker Ryan for his momentous election to this prominent position of national leadership and legislative responsibility; and

BE IT FURTHER RESOLVED, that the Board of Trustees offers its best wishes for Speaker Ryan to lead the House of Representatives to advance our great Nation and to serve all Americans; and

BE IT FURTHER RESOLVED, that the Board of Trustees also thanks and recognizes Janna, Liza, Charlie, and Sam Ryan, and warmly extends an open invitation for the entire Ryan family to visit Miami University.

Done, by the Miami University Board of Trustees, this fourth day of December, Two Thousand Fifteen, at Miami University, in the City of Oxford, County of Butler, State of Ohio, during the Two Hundred and Sixth year of the University's Charter.

Written Reports

Tom Herbert, Vice President for Advancement submitted a written report which is included as Attachment E.

Executive Session

Trustee Bhati moved, Trustee Ridenour seconded, and by unanimous roll call vote, with seven voting in favor and none opposed, the Board convened to Executive Session to consult with counsel, and discuss pending litigation and personnel matters, the hiring of a public employee; as provided by the Open Meetings Act, Ohio Revised Code Section 121.22.

Adjournment of Meeting

Following executive session, the Board adjourned at 12:00 p.m.



T. O. Pickerill II
Secretary to the Board of Trustees

Regional Campuses Update

Board of Trustees
December 4, 2015

Provost Phyllis Callahan



Regional Campuses Update

Updates to Senate: Following SR 14-01

- August 31
- October 5
- November 9
- November 23
- November 30 – Vote

Process Coordinator John Skillings
with Dean Mike Pratt and
Associate Deans Cathy Bishop-Clarke and Moira Casey

Create Six New Departments

1. Social and Behavioral Sciences
2. Education and Society ***Vote: 12-0***
 - *1 coordinatorship - > 2 Departments*
3. Biological Sciences
4. Mathematical and Physical Sciences ***Consensus***
 - *1 coordinatorship - > 2 Departments*
5. Humanities and Creative Arts ***Vote: 9 - 1***
6. Languages, Literatures and Writing ***Vote: 13 - 0***



University Senate Resolution

SR 16-03

November 30, 2015

BE IT HEREBY RESOLVED that University Senate approve the six new departments at the Regional Campuses:

- Social and Behavioral Sciences
- Education and Society
- Biological Sciences
- Mathematical and Physical Sciences
- Humanities and Creative Arts
- Languages, Literatures, and Writing

SR 16-03 carried by roll call vote: Aye – 43, Nay – 1, Abstentions – 1



Approved Degrees / Majors

1. Bachelor of **Integrative Studies**
Integrative Studies Major
2. Bachelor of Science in **Criminal Justice**
Criminal Justice Major
3. Bachelor of Science in **Applied Science**
Engineering Technology Major
4. Bachelor of Science in **Civic and Regional Development**
Civic and Regional Development Major
5. Bachelor of Science in **Forensic Science and Investigation**
Forensic Science Major
Forensic Investigation Major
6. Bachelor of Science in **Nursing**
Nursing Major
7. Bachelor of Science in **Applied Communication**
Health Communication Major



New Majors / Degrees

Offered Fall, 2015

8. Bachelor of Science in **Commerce**

Small Business Management Major (n=62)

9. Bachelor of Arts in **Liberal Studies**

10. Bachelor of Science in **Liberal Studies**

Liberal Studies Major (n=31)

11. Bachelor of Science in **Information Technology**

Information Technology Major (n=29)

[Since 2012: Health Information Technology Major (n=101)]

Approved, to be offered Fall, 2016

12. Master of Science in **Criminal Justice** – fully approved



New Majors / Degrees

Pending:

13. Bachelor of Science in **Applied Social Research**
Applied Social Research Major

In Process: Undergraduate Curriculum Committee:

14. Applied Communication
15. Psychological Science
16. Community Arts

In Preparation:

- Biological Science
- English Studies

Committee Reports

1. Regional Senate & Curriculum Approval

- Submitted report on November 4, 2015
- Consider representative governing body (Regional Senate)
 - Areas of responsibility
- Proposed curricular review process

2. College and Governance

- Submitted report on November 20, 2015
- Developed Governance Draft
 - Awaiting additional input from Curriculum Committee
- Name for New Division
 - Pending additional survey / feedback from faculty



Thank you

Dr. John Skillings, Process Coordinator

Dean Michael Pratt

Associate Dean Cathy Bishop-Clarke

Associate Dean Moira Casey

Coordinators, Committee Chairs and Faculty

Questions?





EXECUTIVE COMMITTEE of UNIVERSITY SENATE

Yvette Harris, Chair

Andrew Reffett, Chair-elect

University Senate Website: www.miamioh.edu/senate/

December 1, 2015

To: Board of Trustees, Academic and Student Affairs Committee
 From: Yvette Harris, Chair, Executive Committee of University Senate
 RE: University Senate Report to Board of Trustees – September 25, 2015 Meeting

The following summarizes items of University Senate Business conducted since the Executive Committee submitted to the Board of Trustees on September 9, 2015.

- Revisions to existing degrees and University Documents received on the University Senate consent calendars:
 - **September 21, 2015:** EDT – Masters of Arts in Teaching
 - **October 5, 2015:** ENG – Composition and Rhetoric
- Proposed New Degrees
 - Proposed Bachelor of Science Degree in Applied Social Sciences with Major in Applied Social Research (**SR 16-01**)
- Specials Reports delivered at University Senate
 - **September 21, 2015:** Open Educational Resources (OER), Jen Waller and Jen Bazeley, Co-facilitators, Faculty Learning Community Exploring OER
 - **September 21, 2015:** EAB/Student Success Collaborative, Michael Kabbaz, VP Enrollment Management & Student Success and Scott Sportsman EMSS Director of Research and Analysis
 - **September 21, 2015:** **Tuition Promise Proposal**, Phyllis Callahan, Provost and Executive VP for Academic Affairs
 - **October 5, 2015, November 9, 23 and 30, 2015:** Regional Campuses Implementation Update, Michael Pratt, Dean, Regional Campuses and John Skillings, Process Coordinator (**SR16-02**) (**SR16-03**)
 - **October 26, 2015:** University Budget Explained: Reality and Priorities, David Creamer, VP for Finance & Business Services and Phyllis Callahan, Provost and Executive VP Academic Affairs
 - **November 9, 2015:** State Mandates Update, Amit Shukla, Co-chair, Institutional Council
- Senate Resolutions
 - **October 26, 2015, SR 16-01:** Proposed Bachelor of Science Degree in Applied Social Sciences with Major in Applied Social Research

SR 16-01
October 26, 2015

BE IT HEREBY RESOLVED that University Senate adopt the proposed new degree, Bachelor of Science Degree in Applied Science with Major in Applied Social Research, College of Professional Studies and Applied Sciences;

AND FURTHERMORE, that the endorsement by University Senate of the proposed degree will be forwarded to the Miami University Board of Trustees for consideration

SR16-01 carried by voice vote

SR 16-02
November 9, 2015

BE IT HEREBY RESOLVED that the Executive Committee of Senate charge the appropriate committees (or units) to investigate the issues raised in the submitted questions at the October 26, 2015 Senate Meeting and report their conclusions to the Senate and the Board of Trustees. (**Attachment A**)

SR16-01 carried by voice vote

SR 16-03
November 30, 2015

BE IT HEREBY RESOLVED that University Senate approve the six new departments at the Regional Campuses:

- Social and Behavioral Sciences
- Education and Society
- Biological Sciences
- Mathematical and Physical Sciences
- Humanities and Creative Arts
- Languages, Literatures, and Writing

SR 16-03 carried by roll call vote: Aye – 43, Nay – 1, Abstentions – 1

cc: Provost Phyllis Callahan, Chair, University Senate
Yvette Harris, Chair, Executive Committee of University Senate
Sr. Associate Provost, Maria Cronley, Secretary, University Senate

Prepared by: Stacy Kawamura, Recording Secretary, University Senate

Questions for Senate Budget Meeting, October 26, 2015

1. What is the justification for shrinking the tenure-line faculty while growing the number of students and administrators? (In Oxford, NTL faculty have doubled since 2010 while TL faculty have declined by 12.5%.) In what way does the increase in non-tenure-line and non-permanent faculty benefit students? Why aren't we turning VAP positions into tenure-line positions?
2. The university has overshot its Strategic Task Force target for cuts in benefits. At a time when the university has nearly \$1/2 billion in reserves, what is the financial rationale for continuing to shift costs to the staff and faculty to such an extent that there is now no out-of-pocket maximum in our current benefits package for out-of-network care, leading to some members of the faculty and staff incurring tens of thousands of dollars in health costs?*
3. The University has nearly \$1/2 billion in unrestricted reserves. We accept that you have budgeted for their expenditure. But those budgets are choices: plans that can change with conditions and with changes in priorities. Only about 1/4 of all Miami expenditures are on instruction, and the trend is downward. Yet Miami expenditures for senior administrators, non-instructional buildings (including Phase II of Armstrong and another 300-person auditorium in Shriver) and Inter-Collegiate Athletics are up. The argument is often made that cuts in tenure-line hires are necessitated by the desire to keep student tuition costs down. What evidence is there that the university has sought to keep tuition costs and fees down by addressing these other areas?
4. The Athletic Director, in his summer presentation to the Board of Trustees, presented data showing that the average pay raise for staff in the Athletic Department is over 5% while the average pay raise for faculty has been just over 2% and for staff under 2%. This disparity has not been publicly discussed or justified. Especially given the department's \$20+ million annual loss (a loss subsidized primarily by student fees), how can it be defended?
5. At the summer meeting of the Board of Trustees, it was announced that a large number of unrestricted endowments were being stripped and redirected to Stage II of Armstrong. These endowments could have been used for many other purposes. Why did the Board of Trustees decide that, having failed to raise the necessary monies for Stage II, using these endowment funds for Stage II was a higher priority than, say, using them for scholarships?
6. We now have a much higher number of Visiting Assistant Professors than we did ten years ago (a 98% jump since 2010), and fewer tenure-line faculty (a 10% drop). We must be very close to the MUPIM cap on lecturers. Our lecturers, clinical faculty and VAPs are valuable colleagues, and many are qualified for tenure-line appointments: what can we do to allow more opportunities for them?
7. What method have the Fiscal Priorities Committee and Dr. Creamer established to learn about faculty and students' views on the university's financial priorities? Does the input of the Fiscal

Priorities Committee have an influence on final budget recommendations, or is its role simply to report decisions downward to Senate? Assuming reliable information on faculty and student priorities is gathered, is that information communicated to the Board of Trustees when budget recommendations are made? If not, why not? Can communication be improved?

8. What research has been done that suggests the university needs another auditorium in Shriver Center as opposed to, say, another real theater, or a dedicated faculty space like the old 1809 Room? How much are faculty, staff, and students being consulted as these decisions are made?

9. To what extent is a competitive effort to make Miami look posh interfering with the core educational mission and experience? The \$2 million directed toward raises last year is chump change compared to the surplus (\$136.5 million in 2014, \$85.5 million in 2013) and to what is being poured into reserves. Could we reprioritize to allow the percentage of funds directed toward instruction to increase beyond a quarter of the total budget, or consider reducing spending elsewhere, so that we can (1) reduce a dependence on contingent faculty that is widely understood to be detrimental to students and (2) provide a more serviceable benefits package to faculty and staff?

Move that the Executive Committee of Senate charge the Fiscal Priorities and Academic Policy Committees to investigate the nine issues raised above and to report their conclusions to the Senate and the Board of Trustees.

*Note shared with AAUP leadership by Prof. David Walsh (MGT, FSB), former chair of Faculty Welfare Committee:

There are out-of-pocket maximums for in-network benefits. However, there are no out-of-pocket maximums for out-of-network benefits. Thus, if one of us gets treatment from a doctor or hospital that is not within United Healthcare's established network of providers, the bills are potentially unlimited. This goes well beyond just providing an "incentive" to use providers that have agreed with United Healthcare to charge less for their services.

The established network of providers is reasonably large, and plan participants can avoid problems by verifying whether providers are in the network. But it is not that simple. You or a family member might have an unusual condition and the acknowledged expert on treating that condition not happen to be in the network. Your choice then is to go to a less competent person or accept unlimited liability. Or, since the providers included in the network are subject to change, you might have an established relationship with a doctor and that doctor suddenly no longer be in the network. Your choice then is to end the relationship and go with an unknown quantity or, again, accept open-ended financial responsibility. Last, and most insidious, you might be taken to an in-network hospital, but be treated there by contract physicians who are not part of the network. You might not even be aware that this has happened until after the fact. The New York Times ran an interesting piece on this problem about a year ago (Elisabeth Rosenthal. 'Costs Can Go Up Fast When E.R. is in Network, But the Doctors Are Not.' New York Times (September 29, 2014), A17).



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December 4, 2015
Finance and Audit

RESOLUTION R2016-12
Miami Tuition Promise

WHEREAS, the Ohio General Assembly appropriated additional funding for public higher education in Ohio for the explicit purpose of freezing tuition for resident undergraduate students for academic year 2015-6 and academic year 2016-17; and

WHEREAS, the Miami University Board of Trustees (Board) intends to adopt an ordinance freezing tuition at the fall 2014 level for all returning resident undergraduate students on all campuses and first time resident undergraduate students on the regional campuses; and

WHEREAS, the Board desires to offer resident undergraduate students enrolling on the Oxford Campus for the first time the effect of the same tuition freeze while also providing them greater certainty about the cost of tuition for all four years they are expected to enroll on the Oxford Campus; and

WHEREAS, Ohio law (Ohio Revised Code §3345.48) authorizes universities to establish an Undergraduate Tuition Guarantee Program (Program) by adopting a rule for the governance of the Program; and

WHEREAS, such rule must be submitted to the Chancellor of the Ohio Department of Higher Education for approval; and

WHEREAS, the Board believes that a tuition guarantee program when combined with guaranteed room and board rates and other instructional fees will provide students and their families with the certainty that the cost of their education will not increase over the four academic years of their Miami experience; and

WHEREAS, the Board is convinced that by holding these costs constant, the Miami Tuition Promise will provide the confidence and certainty that families need to more effectively plan for the cost of a college education; and

WHEREAS, in establishing the initial price for tuition under the Program the Board intends that the cost of tuition be no more than the effect of a tuition freeze in the first year of the four year guarantee and annual increases of 2% for the remaining three years of the guarantee;

NOW THEREFORE BE IT RESOLVED, that the Board of Trustees adopts the Miami University Tuition Promise attached hereto as Exhibit A for the governance of the Program; and

BE IT FURTHER RESOLVED, that the President and the Senior Vice President for Finance and Business Services are authorized to submit the Miami University Tuition Promise to the Chancellor of the Ohio Department of Higher Education for approval as required by Ohio

Revised Code 3345.48 and are further authorized to modify the Program as may be appropriate to obtain the approval by the Chancellor; and

BE IT FURTHER RESOLVED, the Miami University Tuition Promise shall become effective with the approval of the Chancellor of the Ohio Department of Higher Education and shall be implemented beginning with the 2016-2017 academic year.

*Approved by the Board of Trustees
December 4, 2015*



T. O. Pickerill II
Secretary to the Board of Trustees

MIAMI UNIVERSITY TUITION PROMISE

A. TUITION PROMISE

1. The Miami University Tuition Promise is an Oxford campus, cohort-based, guaranteed undergraduate tuition program adopted in accordance with Ohio Revised Code §3345.48. Miami University's Tuition Promise provides all First-Time Students and their families the certainty that Tuition, Special Purpose and Course Fees and Room and Board charges will not increase over the ensuing four academic year period from their first enrollment as a degree seeking student. The Tuition Promise will apply to all First-Time, degree-seeking undergraduate students enrolling on the Oxford campus. Tuition and fees will be set annually for returning students on the Oxford Campus, Miami's regional campuses, Luxembourg campus and for the Voice of America Center. Participation in the program is required for all First-Time, degree-seeking undergraduate students enrolling on the Miami University Oxford campus for the first time in fall semester of 2016 or later.
2. The four academic years of the Tuition Promise includes eight consecutive semesters, four (4) winter and four (4) summer terms. The four academic year term is guaranteed regardless of the student's enrollment status (full- or part-time or not enrolled) during that time.
3. Tuition is set by the Board of Trustees each academic year and guaranteed for eight consecutive semesters for each entering Cohort. Winter and summer terms are charged separately based on the guaranteed Cohort per-credit-hour rate.

B. TERMS

1. First-Time Student

A First-Time Student is any undergraduate, degree-seeking student enrolled on Miami University's Oxford campus for the first time on or after fall 2016. First-Time Students include students who enroll at Miami after graduating from high school, transfer students who enroll from another college or postsecondary institution, and non-traditional students who enroll on the Oxford campus for the first time. First-Time Students do not include non-degree-seeking students or conditionally admitted students such as students enrolled in the American Culture and English (ACE) Program, College Credit Plus or Advanced High School; exchange students; and other students participating in other pre-enrollment or postsecondary option programs.

2. Returning Students

Students enrolled at the Miami University Oxford campus prior to summer term 2016 and who are enrolled in fall term 2016 or later are considered Returning Students for purposes of assessing tuition and other fees and are not covered by the Miami Tuition Promise. Tuition and other fees are set annually by the Board of Trustees for these students.

3. Cohort

- a) First-Time Students are assigned to a Cohort (group) based on the semester in which the student first enrolls as a degree-seeking student. Each academic year contains one fall semester Cohort and one spring semester Cohort.
- Any Oxford campus degree-seeking, undergraduate student who is registered for classes for the first time as of the fifteenth day of the fall or spring term will be assigned to that Cohort year for purposes of determining Tuition, Special Purpose and Course Fees and Room and Board for the four academic years covered by the guaranteed Cohort price. Each Cohort commences with the first semester of enrollment and the pricing remains constant for four academic years (e.g., fall 2016 through summer 2020 or spring 2017 through winter 2021).
 - Students may complete as many undergraduate degrees, majors, minors, and/or certificates as they choose within their Cohort period.
 - Students may enroll in graduate-level coursework for programs offered on the Oxford campus at their guaranteed tuition rate until their Cohort period expires..

4. Tuition (Instructional and General Fee)

Tuition is the sum of the Instructional Fee and General Fee. For non-Ohio-resident students, Tuition also includes a tuition surcharge. Under the Tuition Promise, Tuition is set each academic year for eight consecutive semesters for each entering fall and spring Cohort. Winter and summer terms are charged separately based on the guaranteed Cohort per-credit-hour rate.

a) Instructional Fee

These are the guaranteed instructional costs that First-Time, degree-seeking students will pay. Non-Ohio-resident students also pay a tuition surcharge. Each incoming Cohort is charged its unique, guaranteed resident or non-resident rate for eight consecutive semesters. Full-time students pay no additional Tuition regardless of the number of hours enrolled. Part-time students pay Instructional Fees on a pro-rated, per-credit-hour basis.

b) General Fee

These are campus fees charged to all students for non-instructional services and programs on campus, such as orientation, health education and services, recreation, athletics, transportation, access to technology, graduation, the Armstrong Student Center, other student-life facilities and student activities.

5. Room and Board Charges

Room and Board charges are the guaranteed rates for Miami's housing and meal plan options. Students pay a fee based on the housing and meal plan selected. The schedule of fees and options are guaranteed for each Cohort for eight consecutive semesters. Miami University requires first- and second-year students to reside in University-provided housing and to purchase a meal plan.

6. Additional Tuition Promise Guaranteed Fees

a) Special Purpose Fees

Special Purpose Fees are additional per-semester charges that vary by college within the University and support specialized academic programs and instruction in that specific college (i.e., the College of Engineering and Computing major fees and the Architecture, Interior Design and Music major fees in the College of Creative Arts). These fees are charged as applicable and are guaranteed for each Cohort.

b) Course Fees

Course Fees are per-credit-hour charges for certain courses or course-related costs and vary based on the course (e.g., the per-credit-hour Farmer School of Business course fee, laboratory fees). These fees are charged as applicable and are guaranteed for each Cohort.

7. Charges and Fines Not Included in the Tuition Promise

a) Service Charges and Fines

These are charges and fines incurred by students such as vehicle registration and library and parking fines. These charges and fines will vary from year to year and are not included in Miami's Tuition Promise.

b) Workshops, student health insurance, textbooks and supplies are not included in the Tuition Promise.

C. DISSEMINATION

The terms of the Tuition Promise, along with Miami University Board of Trustees' approved guaranteed Cohort prices, will be widely disseminated including publication on the Miami University Admission, One Stop for Student Success Services and other student service websites and in the Miami University Policy Library.

D. ADDITIONAL PROVISIONS

1. Summer/Winter Term Start

Students whose first enrollment is a summer or winter term will pay the continuing student/non-degree-seeking student tuition rate for the initial term, but will be assigned to the entering semester Cohort that immediately follows. Summer start students are typically students who have confirmed their enrollment and will be matriculating for the first time for the fall semester immediately following the summer term. By being assigned to the following semester Cohort, these students will receive the benefit of guaranteed tuition for four full years after completing the initial term.

2. Students Enrolled on Both Oxford and Regional Campuses

In addition to students who take all of their credit hours during an academic year (fall, winter, spring or summer) on either the regional campuses or the Oxford campus, some students take classes at the regional campuses and the Oxford campus during the same semester or academic year. Historically, these students have been assessed the tuition applicable to the “campus of the student” for all credit hours taken. Miami University will continue to use the “campus of the student” to determine the tuition applicable for all hours enrolled by the student during an academic year.

3. Exception for Relocating Students and Students Transferring from Ohio’s Public Community and Technical Colleges

When a student transfers from one of Ohio’s public community or technical colleges or relocates from one of Miami University’s regional campuses to the Oxford campus, the student will be assigned to the lowest unexpired Cohort for the duration of that Cohort. The Cohort will be assigned based on the earliest date of enrollment as a full-time undergraduate student at the qualifying institution. When the assigned Cohort expires the student will automatically be placed into the Cohort that went into effect the year after their assigned Cohort (Cohort +1). The student will remain in that Cohort for up to one year and if still enrolled after that Cohort expires, will be placed into the next Cohort (Cohort +2) for the next year and so on until the student is no longer enrolled. (Students admitted for College Credit Plus or other conditional admissions are not considered to be fully admitted).

If four (4) or more academic years have elapsed since the student’s first date of enrollment as a full-time undergraduate student at the qualifying institution, then the student transferring from one of Ohio’s public community or technical colleges or relocating from one of Miami University’s regional campuses will be assigned to the oldest unexpired Cohort on the Oxford campus.

For Oxford campus students relocating to the regional campuses, these students will pay the current tuition and other fees in effect on the regional campuses. These students may relocate back to the Oxford campus at any time and pay tuition and other fees associated with their original Cohort.

4. Non-Degree Students

Students admitted or enrolled as non-degree-seeking students (students who are not pursuing an undergraduate degree or have not been admitted as a degree-seeking student at Miami University) are not covered by the Tuition Promise and will not be assigned to a Cohort unless the student is subsequently admitted and enrolls as a degree-seeking student. Tuition for these students will continue to be set annually by the Board of Trustees. This includes non-degree-seeking students or conditionally admitted students such as students enrolled in the American Culture and English (ACE) Program, College Credit Plus or Advanced High School; exchange students, and other students participating in other pre-enrollment or postsecondary option programs. Once a student is admitted as a First-Time, degree-seeking student, the student will be assigned to the Cohort based on the semester in which the student first enrolled as a degree-seeking student.

5. Re-Enrolling Students

Re-enrolling students who were admitted in a degree-seeking program prior to fall 2016 are not covered by the Tuition Promise and will pay tuition and other fees associated with Returning Students.

When a student originally assigned to a Cohort seeks to re-enroll after any period of non-attendance and not more than four (4) academic years have elapsed since the student's initial degree-seeking enrollment, then the student will be assigned to the student's original Cohort for the balance of the Cohort period. If four (4) or more academic years have elapsed, then the re-enrolling student is assigned to the oldest unexpired Cohort on the Oxford campus.

E. EXCEPTIONS TO STANDARD LENGTH OF COHORT

The Miami University Tuition Promise is for four (4) academic years commencing with either the fall or spring semester. Some students may require additional academic periods beyond the four (4) academic years to complete their baccalaureate degree and will continue to attend the Oxford campus beyond their Cohort period. When certain exceptions are met (as described in Section L of this document) students may extend their guaranteed Cohort price beyond their guaranteed Cohort period. A student must apply for an exception no later than one semester prior to the expiration of their Cohort. Students with approved exceptions will be granted additional courses at their guaranteed Cohort price. The specific courses or length of the exception will be determined as part of any approval.

F. ACADEMIC COSTS INCLUDED IN THE MIAMI UNIVERSITY TUITION PROMISE

1. Tuition (Instructional and General Fee)

Tuition is the sum of the Instructional Fee and General Fee. For non-Ohio resident students, Tuition also includes a tuition surcharge. Under Miami's Tuition Promise, Tuition is set each academic year and guaranteed for eight consecutive semesters for each entering Cohort. Winter and summer terms are charged separately based on the guaranteed Cohort per-credit-hour rate.

a) Instructional Fee

These are the guaranteed, instructional costs that all First-Time, degree-seeking students will pay. Non-Ohio resident students will also pay a tuition surcharge. Each incoming Cohort is charged its unique, guaranteed resident or non-resident rate for eight consecutive semesters. Full-time students pay no additional Tuition regardless of the number of hours enrolled. Part-time students pay instructional fees on the Cohort pro-rated, per-credit-hour basis. The Tuition Promise does not include workshops.

b) General Fee

These are campus fees charged to all students for non-instructional services and programs on campus, such as recreation, athletics, transportation, technology, the Armstrong Student Center, other student-life facilities and student activities.

c) Special Purpose Fees

Special Purpose Fees are additional per-semester fees that vary by college within the University and support specialized academic programs and instruction in that specific college (i.e., the College of Engineering and Computing major fees and the Architecture, Interior Design and Music major fees in the College of Creative Arts). These fees are charged as applicable and are guaranteed for each Cohort.

d) Course Fees

Course Fees are per-credit-hour fees for certain courses or course-related costs and vary based on the course (e.g., the per-credit-hour Farmer School of Business course fee, laboratory fees). These fees are charged as applicable and are guaranteed for each Cohort.

G. OTHER STUDENT COSTS INCLUDED IN THE MIAMI UNIVERSITY TUITION PROMISE

The goal of the Tuition Promise is to provide a comprehensive set of costs for completing an undergraduate degree at Miami University. The following costs are also included in the Miami University Tuition Promise:

1. Housing Rates (Room)

The Tuition Promise includes a guaranteed price schedule for housing that represents the various housing options available to undergraduate students. The rate charged to the student is based upon the student's selected or assigned residence type, (e.g., single room, double room, triple occupancy, new construction and renovated hall). If a student changes from one room or hall type to another during the Cohort period, the housing rate charged to the student will be adjusted based on the guaranteed price schedule that is in effect throughout the student's Cohort period.

Student requests to reside in on-campus housing beyond the second year are subject to room availability. If space is available for a student who has already met the residency requirement, the established Cohort rate schedule for student rooms continues throughout the period covered by the guaranteed Cohort price.

2. Meal Plan Rates (Board)

The Tuition Promise includes a number of meal plan options from which the student may choose depending on whether the student is residing on- or off- campus. A meal plan is required for students residing in university housing. A Cohort menu of meal plans and rates is included as part of the Cohort pricing and the actual meal plan cost will be based on the meal plan selected by the student. While the meal plan price will remain guaranteed during the Cohort period, individual meal items and merchandise in retail locations are subject to

price changes.

H. OTHER STUDENT COSTS NOT INCLUDED IN THE MIAMI UNIVERSITY TUITION PROMISE

All other fees, fines, and costs related to attending Miami University not specifically identified as part of the Tuition Promise are excluded from the guaranteed Cohort price and are subject to price changes. These exclusions include credit workshops, student health insurance and textbooks. While such costs are excluded, Miami University will seek to limit increases to the extent feasible.

I. COHORT PRICING BEYOND THE INITIAL YEAR

1. Once the initial Cohort Tuition is established, subsequent Cohort increases in Tuition will be based on:
 - a) The average rate of inflation, as measured by the consumer price index prepared by the Bureau of Labor Statistics of the United States Department of Labor (all urban consumers, all items), for the previous sixty-month period; and
 - b) The percentage amount the Ohio General Assembly restrains increases on in-state undergraduate Instructional and General Fees for the applicable fiscal year. If the General Assembly does not enact a limit on the increase of in-state undergraduate instructional and general fees, then no limit shall apply under this section for the Cohort that first enrolls in any academic year for which the General Assembly does not prescribe a limit.
 - c) This rate of increase will be benchmarked against other State of Ohio four-year residential research institutions' four-year rolling cost averages to account for the impact of the Cohort pricing model on tuition changes. If Miami University's Cohort Tuition for Ohio residents falls significantly below these institutions, Miami University may elect to submit for approval by the Chancellor of the Department of Higher Education an increase in the forthcoming Cohort Tuition pricing in excess of the stated limitation for Ohio residents.
2. Other increases in Cohort pricing, including the Non-Resident Tuition Surcharge, Special Purpose Fees, Course Fees and Room and Board charges are not subject to the pricing formula set forth above and will be determined by the Miami University Board of Trustees.

J. STUDENTS WHO STOP OUT/WITHDRAW AND RETURN

If a student takes a leave, withdraws, or is judicially suspended from the University for one or more academic semesters, the four (4) academic year period covered by the guaranteed Cohort price will not be extended. As a result, the student will lose the term(s) of eligibility while absent within the four (4) academic year Cohort period. When the student re-enrolls, if four (4) academic years have not lapsed since the student's initial degree-seeking enrollment, then the student will be charged the guaranteed rate based on his or her original Cohort for the balance of the Cohort

period. If four (4) or more academic years have passed, then the re-enrolling student is assigned to the oldest unexpired Cohort on the Oxford campus (as defined in section K).

K. STUDENTS WHO REQUIRE LONGER THAN THEIR COHORT PERIOD TO GRADUATE

Students who do not complete their undergraduate degree requirements and are not eligible for an exception (as defined below) by the end of their assigned Cohort term, will automatically be placed into the Cohort that went into effect the year after their assigned Cohort (Cohort +1). The student will remain in that Cohort for up to one year and if still enrolled after that Cohort expires, will be placed into the next Cohort (Cohort +2) for the next year and so on until the student is no longer enrolled.

L. EXCEPTIONS FOR STUDENTS WHO REQUIRE LONGER THAN THEIR COHORT PERIOD TO GRADUATE

There will be some students who will take longer than their guaranteed Cohort period to graduate due to circumstances beyond their control. No later than one semester prior to the expiration of their guaranteed Cohort term, a student may request, an extension of their guaranteed Cohort price. Each case will be evaluated on its own merits to determine whether an extension should be granted and if so, the nature and duration of any extension.

1. A Tuition Promise Appeals Committee will evaluate requests for exceptions. The appeal must fall within extenuating circumstances established by the Appeals Committee as described below.
 - a) If the Appeals Committee finds that the student cannot complete the degree program within the four (4) academic years of the student's Cohort due solely to a lack of available classes or space in classes provided by the University, the University will provide the student with an opportunity to take the necessary course or courses without requiring the payment of tuition.
 - b) Other circumstances will be considered for an extension of the guaranteed Cohort price beyond the four academic years depending on the validity and impact of the circumstances including:
 - Enrollment in a degree program requiring more than 128 hours to graduate
 - Illness or Injury
 - Disability that necessitates a reduced course load as a reasonable accommodation
 - Medical Leave of Absence
 - Victim of Interpersonal Violence or Crime while enrolled
 - c) If the Appeals Committee determines that the student has provided sufficient documentation of extenuating circumstances that were outside the control of the student and prevented the student from completing the student's program of study during the assigned Cohort period, the Committee will determine the appropriate period of time or number of courses to extend the guaranteed Cohort price.

- d) Any student called to active duty in the United States Armed Services will be given an automatic extension of their guaranteed Cohort price based upon the number of academic terms impacted by the student's active duty absence.

M. GRADUATE COURSES

Students may enroll in graduate-level coursework for designated programs offered on the Oxford campus at their guaranteed tuition rate until their Cohort period expires. Students pursuing this option must meet all university requirements for admission to the program or to enroll in such courses. Following the expiration of their original Cohort, tuition for graduate level coursework will be assessed at the current Oxford campus graduate student rate applicable to the program of study.



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December 4, 2015
Finance and Audit

RESOLUTION R2016-13

WHEREAS, House Bill 64 Section 369.600 required all public colleges and universities, in Ohio to prepare plans that offer students the opportunity to lower their cost of earning a degree by at least five (5) percent; and

WHEREAS, President Hodge appointed a committee chaired by Amit Shukla and Christopher Makaroff to draft a plan for Miami University; and

WHEREAS, the plan prepared by the committee has been shared with the University Senate and through university forums for further input; and

WHEREAS, the plan was reviewed with the Finance and Audit Committee of the Board of Trustees at their September meeting prior to being submitted to the Chancellor of the Ohio Department of Higher Education on October 15, 2015; and

WHEREAS, the Chancellor has requested that the boards of trustees at Ohio's public colleges and universities formally adopt the plans that have been developed;

NOW THEREFORE BE IT RESOLVED, the Miami University Board of Trustees adopts the plan attached hereto "Opportunity to Lower the Cost of Attending Miami University;" and

BE IT FURTHER RESOLVED, that the Miami University Board of Trustees directs the university's administration to proceed to implement the plan; and

BE IT FURTHER RESOLVED, that the Miami University Board of Trustees directs that the Chancellor of the Ohio Department of Higher Education be informed of the adoption of the plan.

*Approved by the Board of Trustees
December 4, 2015*

T. O. Pickerill II
Secretary to the Board of Trustees

Opportunity to Lower the Cost of Attending Miami University

Name of Institution: Miami University

Legislative Requirements

House Bill 64 Section 369.600 requires all public colleges and universities in Ohio to develop and implement a plan to provide in-state, undergraduate students the opportunity to reduce their cost of earning a degree (or cost of attendance) by five percent.

Plans are due to the Chancellor by October 15, 2015. The following is the Miami University plan.

Miami University Background and Student Profile

Miami University and the State of Ohio have enjoyed a successful partnership for 206 years. Miami's vision is to provide the best undergraduate experience in the nation, enhanced by superior, select graduate programs. Students are immersed in high-quality academic and co-curricular experiences. Miami is a residential university with faculty who are dedicated to learning and discovery. A liberal education core provides the foundation for the more specialized major studies. Miami offers bachelor's degrees in 120 areas of study.

Miami University, *on its Oxford campus*, attracts a highly motivated and driven student body that has an average ACT score of 28 with 33% of the entering class scoring a 30 or higher. About 37% of Miami's entering first year students already have college credit with the average credit hours completed exceeding 17 or slightly more than one semester. Entering freshmen enroll for an average of 15.7 credit hours, and 91% of our first year students are retained into their sophomore year. Miami's four-year graduation rate of 68.3% ranks 13th among all public colleges and universities in the U.S. and 1st among public universities in Ohio.

Miami is one of 11 Ohio colleges and universities sharing a five-year, \$3.5 million National Science Foundation grant to help increase underrepresented student success in science, technology, engineering, and mathematic (STEM) disciplines. The Miami Access Initiative ensures that academically competitive students from an Ohio Family with an income of \$35,000 or less pay no tuition and fees. For the fall 2015 class all entering students with financial need received offers of financial aid.

The average time to a degree for an entering first year student at Miami is 4.1 years or the shortest for any public university in Ohio. Students also pay no additional tuition for credit hours

enrolled beyond 12 per semester, making their degrees more affordable and attainable in a shorter time period.

Miami students not only graduate faster but also actively participate in study abroad, undergraduate research and other activities, including double majors and minors. The average number of credit hours completed at graduation is 153. With about 38% of Miami undergraduate students studying abroad by the time they graduate, Miami is ranked 2nd among public doctoral institutions nationwide. Approximately 64% of Miami students are involved in internships, field work or co-ops and 39% are engaged in independent research.

In other words, Miami's students accomplish a great deal in their four years which makes them extremely attractive to prospective employers, as well as to professional and graduate schools. Nearly twice as many employers recruit at Miami as at other universities its size. PayScale.com ranked Miami 41st in the nation for mid-career salary potential. Miami graduates applying to medical school are accepted 62% of the time as compared to 45% nationally. Acceptance to law school is 94% compared to an 83% national average.

Reducing Cost of Attendance: Our Approach

As already noted, Miami's student profile differs from most other public colleges and universities. Our students are academically better prepared than at most other public universities; they arrive with more college credit already completed; they enroll in a larger course load each semester; they graduate with more credit hours and accomplishments that include multiple majors, minors and other experiences, and they graduate within four years at a rate faster than almost all other public universities and faster than any other Ohio public university. As ideas for accomplishing the mandate legislated by House Bill 64 were considered, ideas that aligned best with the goals of students enrolling at Miami were adopted and included in this proposal.

The plan developed in response to the legislative mandate has been divided into two components: options for students that directly lower the cost of attending Miami and options that enable a student to graduate within three (3) years or 3.5 years. Both components individually exceed the target that was legislated and greatly exceed the target collectively. The added advantage of the changes that will better enable students to graduate one or two semesters early is that these students will not only lower their cost of attendance but accelerate their employment and earnings opportunities. The improved earnings from early graduation further enhance the financial benefit of this option for students. This outcome also provides enhanced benefits for the State of Ohio as those students who graduate earlier become contributors to Ohio's economy faster.

Because the second part of this proposal, which is a shortened time to graduation, is not as easily summarized under the form developed by the Department of Higher Education for presenting an institution's proposal, the following is provided to better explain the options for accelerating graduation and the financial benefits that would accrue to students achieving early graduation.

Already over 60% of all majors offered at Miami include a 3-year path to degree completion. Better advising and other support services identify these pathways and help students stay on a course to graduate within a shortened time frame. Effective, proactive and personalized advising is a key to student success, and our approach is to provide opportunities for student success based on their goals and aspirations.

Three pathways already exist at Miami University for graduating in a shorter time frame: no tuition for credit hours enrolled above 12, significant college credit earned before enrolling at Miami and the completion of far more hours towards graduation than the minimum required. In addition to these existing pathways, the following improvements will be provided to students to better communicate these options and to better support students who desire to graduate in less than four years, or the 4.1 years that is the average time to a degree today.

1. Utilize data-driven, predictive modeling programs in conjunction with more intentional/proactive and personalized advising to better ensure students are on a timely path to graduate. These advising sessions will assist students in selecting an appropriate major and path to graduation including options for accelerated graduation. Students “at risk” to graduate or to stay on an accelerated path to graduation will benefit from being identified early and offered additional resources and support to assist them in achieving their graduation goal.
2. Offer highly demanded and bottleneck courses during nonstandard terms, such as winter and summer. These critical courses will be available in multiple formats including hybrid or online modes. The increased availability and flexibility of these key courses will provide an alternate path for students to graduate early. Additionally, this will help those students who get off a timely graduation schedule, perhaps due to a change in major, to get back on schedule and graduate on time. During these terms, courses will be offered at a subsidized or a reduced tuition rate (20%) to encourage participation and make accelerated paths to graduation even more affordable. Also, this will allow Miami to utilize academic resources and university facilities more efficiently throughout the summer and during periods between semesters.
3. Improve student familiarity with existing options that offer them the opportunity to graduate earlier. Miami is one of only two public colleges and universities in Ohio that assesses no fee for credit hours enrolled above twelve (12). Students enrolling in 18 credit hours per term can graduate one semester early, which lowers their cost of attendance by at least 12%. By enrolling in just one course (3 credit hours) during each of the “nonstandard” terms, a Miami student can also reduce their time to graduation by a full semester; this lowers the cost of attendance by about 12% as well. About 37% of Miami’s entering first year students have an average of more than 17 hours of college credit already earned. These students, through utilization of either or both overload credit and nonstandard terms, have the potential to reduce

their time to graduate by an entire year lowering their cost of attendance by 24% or more.

Additionally, college affordability can be further improved if State of Ohio can incentivize student behavior by reforming Ohio College Opportunity Grant to reward those students who enroll for enough credit hours to reflect graduation in four years or less. At the institutional level, Miami University will implement a comprehensive suite of loan counseling tools to assist and inform students of their overall loan indebtedness. Some examples of these tools include:

- Clear, bi-annual presentation of students' total loan debt to-date and estimated monthly repayment costs.
- Display of loan indebtedness prior to accepting their loans for the school year.
- Data-driven, targeted outreach to students who have borrowed in excess of "standard" or "normal" limits in their first and second years.

While the changes just summarized will better enable Miami to support students who desire to graduate faster, it is important to remember that many students prefer to stay for all four years than graduate sooner because of the enhanced value these added educational experiences offer them. However, options that expand the pathways for students to graduate earlier also can provide improved scheduling flexibility for students who prefer to enrich their educational experience in other ways. In other words, all students will benefit by these improvements whether they use them to accelerate graduation or to further enrich their educational experience.

Total Cost of Attendance at Institution

Please provide a breakdown of average tuition, fees, room, board, textbooks, etc, for a full-time student, living on campus. (Add explanation as necessary)

Type of Cost	Average Cost (Dollar Amount)
Total Cost of Attendance	
Tuition and Fees	\$14,288
Books and Supplies	\$1,140
Room and Board	\$11,644
Transportation and Miscellaneous	\$2,342
	<i>Total</i>
	\$29,414
Time to Graduation (First-Time, Full-Time)	4.1 years
	Total:
	\$120,597

Outline Options for reducing costs:

(1) Reducing the credit hours required to complete a baccalaureate degree offered by the institution

Option offered by the institution	Cost savings to student (Dollar Amount)	Percentage of total cost of attendance
Reduce hours to graduate by four (4).	\$1,786	1.5%

(2) Offering a tuition discount or rebate to any student that completes a full load of coursework, as determined by the board of trustees. ("Tuition" means the instructional and general fees charged by a state institution of higher education.)

Option offered by the institution	Cost savings to student (Dollar Amount)	Percentage of total cost of attendance
No options recommended since students already enroll for an average of 15.7 credit hours in their freshman year	N/A	N/A

(3) Offering a tuition discount or rebate or reduced tuition option to students enrolling in a summer or winter term (nonstandard term). ("Tuition" means the instructional and general fees charged by a state institution of higher education.)

Option offered by the institution	Cost savings to student (Dollar Amount)	Percentage of total cost of attendance
Reduce summer and winter term online tuition by 20% (assume 18 credit hours completed).	\$1,928	1.6%

(4) Offering online courses or degrees

Option offered by the institution	Cost savings to student (Dollar Amount)	Percentage of total cost of attendance
Make highly demanded and bottleneck courses available for summer and winter terms in online, flexible format.	See Summary Table B	See Summary Table B

(5) Reducing the cost of textbooks using cost-saving measures identified and implemented by the board of trustees

Option offered by the institution	Cost savings to student (Dollar Amount)	Percentage of total cost of attendance
Shift textbook sales from on-campus store to online provider.	\$701	0.6%
Move 10% of course sections to open educational resources.	<u>\$467</u>	<u>0.4%</u>
<i>Total</i>	\$1,168	1.0%

(6) Incorporation of remediation in the coursework and curriculum of credit-bearing courses

Option offered by the institution	Cost savings to student (Dollar Amount)	Percentage of total cost of attendance
Remedial coursework is not offered by Miami at its Oxford Campus.	N/A	N/A

(7) Offering a fixed rate of instructional and general fees for any additional credits taken by students above a full course load, as determined by the board of trustees

Option offered by the institution	Cost savings to student (Dollar Amount)	Percentage of total cost of attendance
All credit hours above 12 are at no additional cost.	See Summary Table B	See Summary Table B

(8) Offering fast-track degree completion programs

Option offered by the institution	Cost savings to student (Dollar Amount)	Percentage of total cost of attendance
Over 60% of all undergraduate degrees can be completed in three (3) years.	See Summary Table B	See Summary Table B

(9) Eliminating, reducing or freezing auxiliary fees ("Auxiliary fees" mean charges assessed by a state institution of higher education to a student for various educational expenses including, but not limited to, course-related fees, laboratory fees, books and supplies, room and board, transportation, enrollment application fees, and other miscellaneous charges. "Auxiliary fees" do not include instructional or general fees uniformly assessed to all students.)

Option offered by the institution	Cost savings to student (Dollar Amount)	Percentage of total cost of attendance
Provide a tuition guarantee to all degree seeking students.	See Summary Table B	See Summary Table B
Provide reduced room costs to students during summer and winter terms.	See Summary Table B	See Summary Table B

(10) Increased participation in the college credit plus program

Option offered by the institution	Cost savings to student (Dollar Amount)	Percentage of total cost of attendance
Average credit hours completed grew from 16.9 to 17.4 in fall 2015.	See Summary Table B	See Summary Table B

(11) Offering programs to reduce or eliminate the need for remediation coursework

Option offered by the institution	Cost savings to student (Dollar Amount)	Percentage of total cost of attendance
Students do not enroll in remediation coursework on the Oxford campus.	N/A	N/A

(12) Other options offered by the institution - Increase student scholarships with an emphasis on need based student financial aid.

Option offered by the institution	Cost savings to student (Dollar Amount)	Percentage of total cost of attendance
Additional (new) student financial aid offered to students entering in fall 2015.	\$1,344 (per student)	1.1%

Options offered in previous academic years:

Please be sure to quantify savings as they roll forward into the current academic year. (For instance, a tuition freeze last year would result in \$X and Y% cost avoidance to students in this academic year). Add additional fields and details as necessary.

(13) Academic Year 2013-2014

Option offered by the institution	Cost savings to student (Dollar Amount)	Percentage of total cost of attendance
Additional (new) student financial aid offered to students entering in fall 2013	\$4,119 (per student)	3.4%

(14) Academic Year 2014-2015

Option offered by the institution	Cost savings to student (Dollar Amount)	Percentage of total cost of attendance
Additional (new) student financial aid offered to students entering in fall 2014	\$31 (per student)	0.03%

Total Possible Cost Savings for Students Without Early Graduation Option

Summary Table A
Recommendations Leading to Direct Reductions in the Cost of Attendance

Option offered by the institution	Cost savings to student (Dollar Amount)	Percentage of total cost of attendance
1. Reduction in credit hours to graduate.	\$1,786	1.5%
2. Rebate for full load.	N/A	N/A
3. Tuition discount for nonstandard terms.	\$1,928	1.6%
4. Online courses and degrees.	N/A*	N/A*
5. Reducing the costs of textbooks.	\$1,168	1.0%
6. Remediation coursework.	N/A	N/A
7. Reduction for course overload.	N/A*	N/A*
8. Fast-track degree completion.	N/A*	N/A*
9. Eliminating, reducing or freezing auxiliary fees.	N/A*	N/A*
10. Increased participation in College Credit Plus program.	N/A*	N/A*
11. Reduce or eliminate need for remediation coursework.	N/A	N/A
12. Increase in student scholarships for students enrolling in fall 2015 and later.	\$1,,344	1.1%
13. Academic Year 2013-2014	\$4,119	3.4%
14. Academic Year 2014-2015	\$31	0.03%
Total	\$10,375	8.6%

*Options for achieving these savings are being made available to help shorten a student's time to degree. The calculation of the dollars and percentage savings from these options are summarized under Summary Table B.

**Total Possible Cost Savings for Students (continued)
Early Graduation Option****

**Summary Table B
Pathways Leading to Reduced Time to Degree by 1-2 semesters**

Option offered by the institution	Tuition and Fee Savings (Dollar Amount)	Room, Board and Other Savings (Dollar Amount)	Percentage of Cost of Attendance Saved	Additional Earnings*** (Dollar Amount)	Total Dollar Savings (Dollar Amount)	Percentage of Cost of Attendance Saved
No Overload Fee - 16 Cr.Hrs.	\$7,144	\$6,993	11.7%	\$24,850	\$38,987	32.3%
- 32 Cr.Hrs.	\$14,288	\$13,986	23.4%	\$49,700	\$77,974	64.7%
Nonstandard Term- 16 Cr.Hrs.	0	\$6,993	5.8%	\$24,850	\$31,843	26.4%
- 32 Cr.Hrs.	0	\$13,986	11.6%	\$49,700	\$63,686	52.8%
College Credit Plus- 16 Cr.Hrs.	\$7,144	\$6,993	11.7%	\$24,850	\$38,987	32.3%
Blended Path**** - 16 Cr.Hrs.	N/A	N/A		N/A	N/A	N/A
- 32 Cr.Hrs.	N/A	N/A		N/A	N/A	N/A

**The following savings are in addition to the savings summarized in Table A. Each option for early graduation offers a unique cost savings for the student.

***Additional earnings are based on Payscale.com earnings information for Miami student early career earnings.

****The savings achieved per the Blended Path will vary from 26.4% to 65.0% depending on the actual pathway.



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December 4, 2015
Finance and Audit

ORDINANCE 2016-01
Undergraduate Student Tuition
2016-2017 Academic Year

WHEREAS, the Ohio General Assembly appropriated additional funding for public higher education in Ohio for the explicit purpose of freezing tuition for resident undergraduate students for academic years 2015-16 and 2016-17; and

WHEREAS, the Miami University Board of Trustees recognizes the difficult budget choices that this action required and expresses its gratitude to the Governor, the President of the Senate, the Speaker of the House and members of the Ohio General Assembly for its investment in Ohio's future and improving affordability for our students; and

WHEREAS, through this ordinance tuition will be frozen for all returning Ohio undergraduate students at the fall 2014 level for s second consecutive year; and

WHEREAS, predictability in the cost of higher education is another important step to improving affordability for students and families; and

WHEREAS, tuition predictability has historically been difficult to provide since legislation governing the setting of tuition only covered a two year period precluding Ohio's public colleges and universities from setting tuition beyond each biennium; and

WHEREAS, Ohio Revised Code 3345.48 now authorizes universities to establish an Undergraduate Tuition Guarantee Program that sets tuition for each new entering cohort for four years; and

WHEREAS, the Miami University Board of Trustees has adopted the Miami University Tuition Promise in accordance with Ohio Revised Code 3345.48 and intends to submit the rules governing the plan to the Chancellor of the Ohio Department of Higher Education for approval; and

WHEREAS, to assist prospective students and their families in their planning for attending Miami University beginning with the fall of 2016, the University desires to set tuition for degree-seeking students covered by the Miami University Tuition Promise and continuing students who will continue to have tuition set annually; and

WHEREAS, the Ohio General Assembly has directed that Ohio's public universities not to increase tuition (instructional and general fees) for Ohio resident undergraduate students for the 2015-16 and 2016-2017 academic years and the University intends to include the effect of the tuition freeze for Ohio resident undergraduate degree-seeking students under the Miami University Tuition Promise; and

WHEREAS, the Miami University Tuition Promise will cover four academic years with the rate of increase for undergraduate students who are Ohio residents being a zero increase for the first year (2016-2017) and a 2% increase in years two, three and four resulting in a weighted overall increase of 2.74% for the four year period to be applied in year one with no further increase in tuition for the remaining three years of the guarantee; and

WHEREAS, for non- Ohio resident undergraduate students a 2.0% increase was assumed for all four years resulting in a 4.87% increase over the current, overall non-resident tuition rate; and

WHEREAS, for continuing students who are Ohio residents there will be no tuition increase for fall 2016 and for nonresident continuing students the basic instructional and general fee will increase by 2%; and

WHEREAS, for continuing students the fall 2016 tuition rates are subject to increases in future years;

NOW THEREFORE BE IT ORDAINED: that the Miami University Board of Trustees adopts the accompanying schedule for Tuition for undergraduates on the Oxford Campus, effective Fall Semester 2016; and

BE IT FURTHER ORDAINED: that the accompanying schedule for tuition for summer and winter terms for resident undergraduates on the Oxford campus shall be discounted by 20% for online courses taken during these academic terms in accordance with the plan to "lower their cost of attendance by at least five (5) percent;" and

BE IT FURTHER ORDAINED: that the guaranteed Tuition and Fees under the Miami University Tuition Promise are contingent on the approval of Miami University's Guaranteed Tuition Program by the Chancellor of the Ohio Department of Education.

*Approved by the Board of Trustees
December 4, 2015*



T. O. Pickerill II
Secretary to the Board of Trustees

Oxford Campus
Undergraduate Tuition
Fall 2016
Continuing Students
Ohio Residents

Academic Year Full-Time (12 or more credit hours per semester)

	<u>Semester-On Campus</u>			<u>Semester-Off Campus</u>		
	<u>2015-16</u>	<u>2016-17</u>	<u>% Change</u>	<u>2015-16</u>	<u>2016-17</u>	<u>% Change</u>
Basic Instructional and General Fee	\$6,766.50	\$6,766.50		\$6,766.50	\$6,766.50	
Other General Fees:						
Technology Fee	114.00	114.00		168.00	168.00	
Facilities Fee	60.00	60.00		60.00	60.00	
Transit Fee	66.00	66.00		66.00	66.00	
Armstrong Student Center Fee	<u>110.00</u>	<u>110.00</u>		<u>110.00</u>	<u>110.00</u>	
Tuition	<u>\$7,116.50</u>	<u>\$7,116.50</u>	<u>0%</u>	<u>\$7,170.50</u>	<u>\$7,170.50</u>	<u>0%</u>

Academic Year Part-Time (Per credit hour up to 11 credit hours)

	<u>Semester-On Campus</u>	<u>Semester-Off Campus</u>
	<u>2016-17</u>	<u>2016-17</u>
Basic Instructional and General Fee	\$563.88	\$563.88
Other General Fees:		
Technology Fee	9.50	14.00
Facilities Fee	5.00	5.00
Transit Fee	5.50	5.50
Armstrong Student Center Fee	<u>9.16</u>	<u>9.16</u>
Tuition	<u>\$593.04</u>	<u>\$597.54</u>

Summer and Winter Term- Part Time (Per credit hour)

	<u>2016-17</u>
Basic Instructional and General Fee	\$535.60
Armstrong Student Center Fee	<u>9.16</u>
	<u>\$544.76</u>

Nonresidents**Academic Year Full-Time (12 or more credit hours per semester)**

	<u>Semester-On Campus</u>			<u>Semester-Off Campus</u>		
	<u>2015-16</u>	<u>2016-17</u>	<u>% Change</u>	<u>2015-16</u>	<u>2016-17</u>	<u>% Change</u>
Basic Instructional and General Fee	\$6,766.50	\$6,766.50		\$6,766.50	\$6,766.50	
Other General Fees:						
Technology Fee	114.00	114.00		168.00	168.00	
Facilities Fee	60.00	60.00		60.00	60.00	
Transit Fee	66.00	66.00		66.00	66.00	
Armstrong Student Center Fee	110.00	110.00		110.00	110.00	
Nonresident Surcharge	<u>8349.90</u>	<u>8652.50</u>		<u>8349.90</u>	<u>8652.50</u>	
Tuition	<u>\$15,466.40</u>	<u>\$15,769.00</u>	<u>1.96%</u>	<u>\$15,520.40</u>	<u>\$15,823.00</u>	<u>1.96%</u>

Academic Year Part-Time (Per credit hour up to 11 credit hours)

	<u>Semester-On Campus</u>	<u>Semester-Off Campus</u>
	<u>2016-17</u>	<u>2016-17</u>
Basic Instructional and General Fee	563.88	\$563.88
Other General Fees:		
Technology Fee	9.50	14.00
Facilities Fee	5.00	5.00
Transit Fee	5.50	5.50
Armstrong Student Center Fee	9.16	9.16
Nonresident Surcharge	<u>721.04</u>	<u>721.04</u>
Tuition	<u>\$1,314.08</u>	<u>\$1,318.58</u>

Summer and Winter Term- Part Time (Per Credit Hour)

	<u>2016-17</u>
Basic Instructional and General Fee	\$535.60
Armstrong Student Center Fee	9.16
Nonresident Surcharge	<u>\$721.04</u>
	<u>\$1,265.80</u>

**Oxford Campus
Undergraduate Tuition
Fall 2016
Miami University Tuition Promise**

Academic Year Full-Time (12 or more credit hours per semester)

	<u>Ohio Resident</u>			<u>Nonresident</u>		
	<u>2015-2016</u>	<u>2016-17</u>	<u>% Change</u>	<u>2015-2016</u>	<u>2016-17</u>	<u>% Change</u>
Basic Instructional and General Fee	\$6,766.50	\$6,963.00		\$6,766.50	\$6,963.00	
Other General Fees:						
Technology Fee	141.00	141.00		141.00	141.00	
Facilities Fee	60.00	60.00		60.00	60.00	
Transit Fee	66.00	66.00		66.00	66.00	
Armstrong Student Center Fee	110.00	110.00		110.00	110.00	
Matriculation Fee	28.00	28.00		28.00	28.00	
Nonresident Surcharge	<u>N/A</u>	<u>N/A</u>		<u>8349.90</u>	<u>8909.50</u>	
Tuition	<u>\$7,171.50</u>	<u>\$7,368.00</u>	<u>2.74%</u>	<u>\$15,521.40</u>	<u>\$16,277.50</u>	<u>4.87%</u>

Academic Year Part-Time (Per credit hour up to 11 credit hours)

	<u>Ohio Resident</u>	<u>Nonresident</u>
	<u>2016-2017</u>	<u>2016-2017</u>
Basic Instructional and General Fee	\$580.25	\$580.25
Other General Fees:		
Technology Fee ¹	11.75	11.75
Facilities Fee	5.00	5.00
Transit Fee	5.50	5.50
Armstrong Student Center Fee ²	9.16	9.16
Matriculation Fee	2.33	2.33
Nonresident Surcharge	<u>N/A</u>	<u>742.46</u>
Tuition	<u>\$613.99</u>	<u>\$1,356.45</u>

¹ The technology fee is no longer assessed at a different rate for on-campus and off-campus students. The average cost of the previous fee is unchanged.

² The matriculation fee was previously billed separately as an orientation, alcohol education and graduation fee and not included in tuition. For increased transparency these fees are now being billed as part of tuition but at no increased cost to the student.

Summer and Winter Term- Part Time (Per credit hour)

	<u>Ohio Resident</u>	<u>Nonresident</u>
	<u>2016-17</u>	<u>2016-17</u>
Basic Instructional and General Fee	\$551.25	551.25
Armstrong Student Center Fee	9.16	9.16
Nonresident Surcharge	<u>N/A</u>	<u>\$742.46</u>
	<u>\$560.41</u>	<u>1302.87</u>


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 December 4, 2015
 Finance and Audit

Room and Board Ordinance O2016-02

Returning Students

BE IT ORDAINED: that the Board of Trustees hereby establishes the following charges to be levied and collected for returning undergraduate students beginning with the first semester of the academic year 2016-2017 unless otherwise indicated; and

I. Residence Halls (per semester per student)

	<u>2015-16</u>	<u>2016-17</u>	<u>% change</u>
A. Fall/Spring Semesters-			
Traditional Halls (Non-renovated)			
<i>(A rate deduction of \$150 per room per semester will be provided for non-air conditioned rooms)</i>			
Single	\$4021	\$4021	0.00%
Double	\$2924	\$3150	7.73%
Triple	\$2879	\$3100	7.68%
Quad	\$2879	\$3100	7.68%
Renovated Halls			
Single	\$4275	\$4275	0.00%
Double	\$3150	\$3550	12.70%
Triple	\$3014	\$3200	6.17%
New Halls			
Single	\$4813	\$4813	0.00%
Double	\$3724	\$3900	4.73%
Modified Double	\$3150	\$3250	3.17%
Modified Triple	\$3150	\$3250	3.17%
Miami Inn	\$3961	\$3961	0.00%
Heritage Commons	\$4982	\$4982	0.00%

II. Meal Plans (per semester per student)

	<u>2015-16</u>	<u>2016-17</u>	<u>% change</u>
A. Diplomat Meal Plan			
Most Common Declining Balance Meal Plan	\$1200	N/A	N/A
Minimum	N/A	\$1850	N/A
Standard	N/A	\$2350	N/A
Premium	N/A	\$2850	N/A
B. Summer			
Envoy Account Meal Plan	\$100 min. initial deposit	\$100 min. int. dep.	N/A

	<u>2015-16</u>	<u>2016-17</u>	<u>% change</u>
III. Residential Fee			
Fall and Spring Residents	\$1625	\$400	(-75.4%)

IV. Residence & Meal Plan Comparison

(Common Experience)	<u>2015-16</u>	<u>2016-17</u>	<u>% change</u>
Traditional Double + Board + Fee	\$5749	\$5900	2.63%
Renovated Double + Board + Fee	\$5975	\$6300	5.44%
New Double + Board + Fee	\$6549	\$6650	1.54%
Miami Inn + Board + Fee	\$6786	\$6711	-1.11%

V. Summer Housing Weekly

Double Occupancy	\$117	\$122	4.27%
Single Occupancy (double as single)	\$173	\$179	3.47%

VI. Winter Term Housing Block Rate (24 days)

(Available for students enrolled in class)	\$466	\$466	0.00%
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VII. Sorority Suites

Less than 800 sq. ft.	\$2999	\$2999	0.00%
800-1,200 sq. ft.	\$5243	\$5243	0.00%
1,200-1,300 sq. ft.	\$5677	\$5677	0.00%
1,300-1,400 sq. ft.	\$6253	\$6253	0.00%
1,400-1,500 sq. ft.	\$7046	\$7046	0.00%
More than 1,500 sq. ft.	\$7503	\$7503	0.00%

Miami Tuition Promise Students

BE IT FURTHER ORDAINED: that the Board of Trustees further establishes the following charges to be levied for the fall and spring 2016-2017 cohorts the following charges to be collected beginning first semester of the academic year and to remain in effect for four (4) years as part of the Miami Tuition Promise unless otherwise indicated.

I. Residence Halls (per semester per student)

	<u>2015-16</u>	<u>2016-17</u>	<u>% change</u>
A. Fall/Spring Semesters-			
Traditional Halls (Non-renovated)			
<i>(A rate deduction of \$150 per room per semester will be provided for non-air conditioned rooms)</i>			
Single	\$4021	\$4021	0.00%
Double	\$2924	\$3230	10.47%
Triple	\$2879	\$3175	10.28%
Quad	\$2879	\$3175	10.28%
Renovated Halls			
Single	\$4275	\$4275	0.00%
Double	\$3150	\$3650	15.87%
Triple	\$3014	\$3275	8.66%
New Halls			
Single	\$4813	\$4813	0.00%
Double	\$3724	\$4000	7.41%
Modified Double	\$3150	\$3300	4.76%
Modified Triple	\$3150	\$3300	4.76%
Miami Inn	\$3961	\$4000	0.98%
Heritage Commons	\$4982	\$4982	0.00%

II. Meal Plans (per semester per student)

A. Diplomat Meal Plan	<u>2015-16</u>	<u>2016-17</u>	<u>% change</u>
Most Common Meal Plan	\$1200		
Minimum	N/A	\$1900	
Standard	N/A	\$2400	
Premium	N/A	\$2925	
B. Summer			
Envoy Account Meal Plan	\$100 min. initial deposit	\$100 min. int. dep.	N/A

III. Residential Fee	<u>2015-16</u>	<u>2016-17</u>	<u>% change</u>
Fall and Spring Residents	\$1625	\$400	(-75.4%)

IV. Residence & Meal Plan Fall/Spring Increase (Common Experience)	<u>2015-16</u>	<u>2016-17</u>	<u>% change</u>
Traditional Double + Board + Fee	\$5749	\$6030	4.89%
Renovated Double + Board + Fee	\$5975	\$6450	7.95%
New Double + Board + Fee	\$6549	\$6800	3.83%
Miami Inn + Board + Fee	\$6786	\$6800	0.21%

V. Summer Housing Weekly			
Double Occupancy	\$117	\$122	4.27%
Single Occupancy (double as single)	\$173	\$179	3.47%

VI. Winter Term Housing Block Rate (24 days)			
(Available for students enrolled in class)	\$466	\$466	0.00%

VII. Sorority Suites			
Less than 800 sq. ft.	\$2999	\$2999	0.00%
800-1,200 sq. ft.	\$5243	\$5243	0.00%
1,200-1,300 sq. ft.	\$5677	\$5677	0.00%
1,300-1,400 sq. ft.	\$6253	\$6253	0.00%
1,400-1,500 sq. ft.	\$7046	\$7046	0.00%
More than 1,500 sq. ft.	\$7503	\$7503	0.00%

All Students**VII. Residence Halls Room Refund Policy**

The refund policy for room rent and residential fee for first and second semester will be as follows:

- | | | |
|-----|--|--------------------|
| (1) | Withdrawal during the first five days of the term | 100 % of room rent |
| (2) | Withdrawal during the sixth through eighth days of the term | 90 % of room rent |
| (3) | Withdrawal during the ninth through twentieth days of the term | 50 % of room rent |
| (4) | Withdrawal during the twenty-first through thirtieth days of the term | 35 % of room rent |
| (5) | Withdrawal during the thirty-first through the fortieth days of the term | 25 % of room rent |
| (6) | Withdrawal after fortieth day of the term | No Refund |

The refund policy for room rent for the summer terms will be as follows:

- | | | |
|-----|--|-------------------|
| (1) | Withdrawal during the first three days of the term | 100% of room rent |
| (2) | Withdrawal during the fourth through eighth days of the term | 50% of room rent |
| (3) | Withdrawal during the ninth through fifteenth days of the term | 25% of room rent |
| (4) | Withdrawal after the fifteenth day of the term | No Refund |

Provided further that no room rental charges will be returned upon withdrawal until thirty days have elapsed from the date of withdrawal. In the event of an emergency, the Vice President for Finance and Business Services or his designee is authorized to make exceptions to the above stated refund policy.

An advance Oxford Campus enrollment deposit of \$330.00 and an admission fee of \$95.00 are charged to all incoming first year resident students. The \$330.00 fee would be applied retroactively toward the student's final term fees.

VIII. Meal Plan Change and Refund Policy

Diplomat dollars remaining at the end of each semester roll forward to the next semester. When a student moves off campus, any remaining Diplomat dollars are converted to the Express Meal Plan for off campus students. Upon graduation or withdrawal, any remaining Express Meal Plan or Diplomat declining balance dollars are forfeited. Meal Plan holders who withdraw from the university on or before the fortieth day of the term will receive a refund of 80% of any remaining Express Meal Plan or Diplomat declining balance dollars.

Diplomat Meal Plan holders are permitted to change their selected level until the 1st day of class during each semester. Meal plan holders may continue to add additional money at any time, but are not permitted to lower their plan level after the 1st day of class.

*Approved by the Board of Trustees
December 4, 2015*



T. O. Pickerill II
Secretary to the Board of Trustees



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December 4, 2015
 Finance and Audit

RESOLUTION R2015-14

WHEREAS, the 2009 Housing Master Plan called for 7100 beds on the Oxford campus upon completion of the plan; and

WHEREAS, on-campus housing demand has continued to grow during implementation of the Housing Master Plan's first and second phases creating overflow conditions and leasing of off-campus housing in excess of 300 beds; and

WHEREAS, a recent Housing Master Plan update anticipates a demand of 8000 beds by 2017 generating a shortfall of up to 500 beds on campus; and

WHEREAS, construction of a new residence hall is needed to provide sufficient housing options for students; and

WHEREAS, the New North Quad Residence Hall project will provide approximately 340 beds on the existing site of the Inter-Collegiate Athletics varsity tennis courts for occupancy in fall semester 2018; and

WHEREAS, the relocation of the varsity tennis courts to the west side of Yager Stadium will support the Athletic Master Plan and is necessary to complete this project; and

WHEREAS, Miami University has determined that reduced costs, speed of implementation, and coordination may be gained by using the Design Build project delivery method; and

WHEREAS, Miami University has identified bond funds in the amount of \$3,500,000 to advance the design, cost estimating, early site development needs, and other preconstruction services required to develop a Guaranteed Maximum Price (GMP) for the new residence hall; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible design builder;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of a contract for the preconstruction phase of the New North Quad Residence Hall project which is to include planning, design, estimating and all related preconstruction services necessary to prepare the Guaranteed Maximum Price (GMP) for a budget not to exceed \$3,500,000.

*Approved by the Board of Trustees
 December 4, 2015*

T. O. Pickerill II
 Secretary to the Board of Trustees

Executive Summary
for the
New Residence Hall
December 3, 2015

The 2009 Housing Master Plan included the construction of new residence halls on campus providing swing space for renovating existing residence halls, replacement beds for buildings not continued and replacement beds for the loss of beds from renovation projects. Upon completion of the multi-year plan, the housing capacity was expected to provide 7100 beds – essentially the same capacity prior to the master plan. At the time this was considered an aggressive bed count given the incoming class had declined significantly over the previous year. Success in enrollment goals since then, improved student retention, growth of new international programs, and continued interest of upper-class students in living in on-campus housing has required modification to the original bed count plan as enrollment on campus has reached a record level.

Throughout the implementation of the earlier phases of the Housing Master Plan, additional beds have been designed into the projects. For the recent East Quad Renovations, nearly 100 additional beds were added beyond the original Housing Master Plan estimates. The Board of Trustees also approved an addition to Hahne Hall as part of the North Quad Renovation project adding another 100 beds.

Efforts have also been made to reduce the need for new beds by creating triples where appropriate sized rooms are available (approximately 75 were incorporated into the three new residence halls on Western Campus).

Availability of on-campus housing for upper-class students has also been reduced over time to accommodate the growing demand by freshmen and sophomores. Finally, modest use of off-campus apartments has enabled the increased demand to be accommodated but leasing beds next to campus was not possible for this fall requiring some students to be housed almost 2 miles from campus.

Several potential building sites have been evaluated for constructing a new residence hall to meet the anticipated demand. The site of the Inter-Collegiate Athletics tennis courts allows for the construction of an approximately 340-bed facility. The proposed site is adjacent to the North Quad, which is currently off-line for renovations. Necessary utility improvements to accommodate a new residence hall are now being made and will not require further disruption. The site offers close proximity to Martin Dining Hall (currently under renovation with The North Quad Renovations project) and the Garden Commons dining facility. The Campus Planning Committee has approved this location for a new residence hall.

Funding for this project will be from bond funds for the Long Range Housing Master Plan.

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Consulting Services:	\$3,100,000	Bond Series 2014
Est. Cost of Work:	\$30,000,000	Bond Series 2014
Est. Owner's Costs:	\$1,300,000	Bond Series 2014
Owner's Contingency:	\$2,100,000	Bond Series 2014
 Total:	 \$36,500,000	 Bond Series 2014



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December 4, 2015
Finance and Audit

RESOLUTION R2016-15

WHEREAS: Miami University incurs certain expenses related to advancement and investment management costs of the Miami University endowment fund; and

WHEREAS: Resolution R2011-65 currently authorizes the Miami University endowment to reimburse Miami University for development and investment management expenses incurred on its behalf by establishing an annual Administrative Fee to be calculated against the previous fiscal year's March 31st value of the endowment's assets; and

WHEREAS: Resolution R2011-65 also charged the Miami University Finance and Audit Committee with the responsibility of annually reviewing the administrative fee plan and rate; and

WHEREAS: The Miami University Finance and Audit Committee met and discussed broadening the description of how the fee should be used to include any advancement related expenses along with investment management related expenses; and

WHEREAS: The Miami University Finance and Audit Committee has determined certain amendments to the Administrative Fee Plan are necessary to broaden the description of the use of the fee; and

WHEREAS: The proposed Administrative Fee Plan is hereby attached;

NOW THEREFORE BE IT RESOLVED: The Miami University Board of Trustees adopts the amended Administrative Fee Plan; and

BE IT FURTHER RESOLVED: Resolution R2011-65 is hereby rescinded.

*Approved by the Board of Trustees
December 4, 2015*

T. O. Pickerill II
Secretary to the Board of Trustees

MIAMI UNIVERSITY
Administrative Fee Plan
December 2015

OBJECTIVE

The objective of the Administrative Fee Plan is to reimburse Miami University to support certain expenses related to the advancement and investment of the Miami University endowment fund and annual fund.

REVENUE

An administrative fee of 1.00 percent will be calculated against the market value of the Miami University endowment investment pool as of March 31st (in conjunction with the annual spending distribution calculation). This amount will be distributed to the University Education & General Fund before the end of the fiscal year and used to offset certain costs incurred in that fiscal year as described below.

EXPENSES

The administrative fee revenue shall be used to offset expenses as follows:

- **Advancement:** A portion of the Administrative Fee shall be used to fund advancement related expenses including but not limited to the salaries, operating, travel, and entertainment expenses of university advancement staff as determined by the Vice President for University Advancement
- **Investment:** A portion of the administrative fee shall be used to fund investment related expenses, including but not limited to the salaries of finance and business services staff related to investment and administration of endowment funds, travel and registration expenses related to external investment manager meetings and conferences, external audit fees, and external investment consulting fees as determined by the Senior Vice President for Finance and Business Services

Any Administrative Fee balance not spent in the current fiscal year may be accumulated and carried forward to a future fiscal year.

This plan and the administrative fee rate will be reviewed on an annual basis by the Miami University Finance and Audit Committee.



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December 4, 2015
Finance and Audit

RESOLUTION 2016-16

WHEREAS, On September 25, 2015 the Board granted a TEMPORARY EASEMENT and the EASEMENT FOR ROAD PURPOSES to the Butler County Board Commissioners (“Butler County”) to allow for planned improvements to Bonham Road that include the replacement of the bridge over Four Mile Creek and the installation of pedestrian walkways from the Miami University east stadium parking lot to Yager Stadium Drive (“Bonham Road Improvements”);

WHEREAS, the Bonham Road Improvements necessitate the relocation of overhead electrical transmission lines, which requires that the University grant a new utility easement to Duke Energy of Ohio, Inc. to construct and maintain these lines, a copy of which is attached to this Resolution and incorporated herein (“Utility Easement”);

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees approves the Utility Easement, subject to the terms and conditions set forth therein.

BE IT FURTHER RESOLVED that the Senior Vice President for Finance and Business Services be authorized to sign the Utility Easement, and perform those acts necessary to carry out and perform the terms thereof.

*Approved by the Board of Trustees
December 4, 2015*

T. O. Pickerill II
Secretary to the Board of Trustees

GRANT OF EASEMENT

(Pt. Parcel # H4100009000004)

In consideration of the sum of One Dollar (\$1.00) and other good and valuable consideration, the receipt of which is hereby acknowledged, **THE TRUSTEES OF MIAMI UNIVERSITY**, (hereinafter referred to as “Grantor”), hereby grant(s) unto **DUKE ENERGY OHIO, INC.**, an Ohio corporation, with a mailing address of 139 East Fourth Street, Cincinnati, OH 45202 and its successors and assigns (hereinafter referred to as “Grantee”), a perpetual, non-exclusive easement, to construct, reconstruct, operate, patrol, maintain, repair, replace, relocate, add to, modify and remove electric and/or telecommunication overhead line or lines, including but not limited to, all necessary and convenient supporting structures (such as poles), wires, cables, guy wires with anchors, grounding systems, counterpoises, and all other appurtenances, fixtures and equipment (hereinafter referred to as the “Facilities”) for the transmission and distribution of electrical energy, and for technological purposes (including but not limited to telecommunications), in, upon, over, along, under, through and across the following described real estate:

Situate in Section 23, Town 5, Range 1 East of the Miami Meridian, in Oxford Township, Butler County, Ohio, being part of Lot 4 of the Subdivision of Lands of the Miami University as shown on the plat of survey recorded in Plat Volume 54, Page 17, and being that property conveyed to THE STATE OF OHIO, FOR THE USE OF THE PRESIDENT AND TRUSTEES OF THE MIAMI UNIVERSITY OF OXFORD, OHIO from ELSIE B. RIGLING AND RALPH R. RIGLING by deed dated June 26, 1968, and recorded in **Deed Book 896, Page 391** in the Office of the Recorder of Butler County, Ohio (hereinafter referred to as “Grantor’s Property”).

Said easement being that area indicated, relative to landmarks and property lines, as shown on a drawing marked Exhibit “A”, attached hereto and becoming a part hereof, and shall be further evidenced by the Facilities where constructed on Grantor’s Property (hereinafter referred to as “the Easement Area”).

This easement grant shall include, but not be limited to, the following respective rights and duties of Grantor and Grantee:

1. Grantee shall have the right of ingress and egress over the Easement Area, and over the adjoining land of Grantor’s Property (using lanes, driveways, and adjoining public roads where practical as determined by Grantee).

2. Grantee shall have the right to cut down, clear, trim, remove, and otherwise control any trees, shrubs, overhanging branches, and/or other vegetation upon or over the Easement Area. Grantee shall also have the right to cut down, clear, trim, remove, and otherwise control any trees, shrubs, overhanging branches, and/or other vegetation which are adjacent to the Easement Area but only to the extent such vegetation may endanger, as reasonably determined by Grantee, the safe or reliable operation of the Facilities, or where such vegetation is trimmed consistent with generally accepted arboricultural practices.

3. Grantee shall have the right to allow third parties (a) to attach equipment to Grantee's Facilities and (b), to trench with Grantee's Facilities, and with either (a) or (b), any such equipment shall include, but not be limited to, wires, cables, and other fixtures; provided, that Grantor shall pursue any claim with the third party and not Grantee, if any such claim arises out of any third party's attachment.

4. To the best of Grantor's knowledge, the Easement Area and the adjoining land of Grantor's Property, have never been used to release, discharge, generate or store any toxic, hazardous, corrosive, radioactive or otherwise harmful substance or material.

5. Grantor shall not place, or permit the placement of, any obstructions, which may interfere with the exercise of the rights granted herein to Grantee. Grantee shall have the right to remove any such obstruction.

6. Grantee shall have the right to pile dirt and other material and to operate equipment upon the surface of the Easement Area and the adjoining land of Grantor's Property, *but only* during those times when Grantee is constructing, reconstructing, maintaining, repairing, replacing, relocating, adding to, modifying, or removing the Facilities.

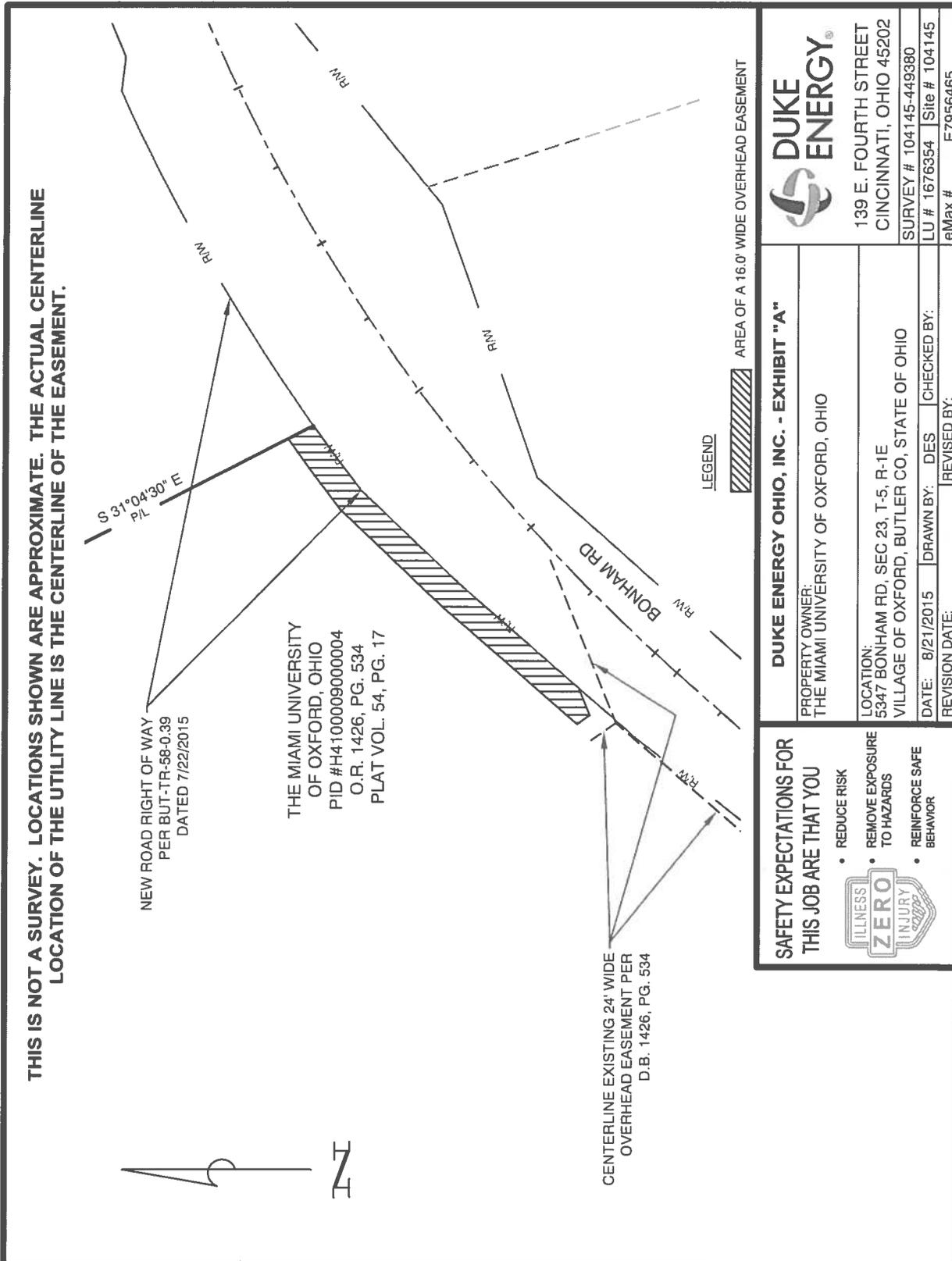
7. Excluding the removal of vegetation and obstructions as provided herein, any physical damage to the surface area of the Easement Area and the adjoining land of Grantor's Property resulting from the exercise of the rights granted herein to Grantee, shall be promptly paid by Grantee, or repaired or restored by Grantee to a condition which is reasonably close to the condition it was in prior to the damage, all to the extent such damage is caused by Grantee or its contractors or employees. In the event that Grantee does not, in the opinion of Grantor, satisfactorily repair any damage, Grantor must, within ninety (90) days after such damage occurs, file a claim for such damage with Grantee at (a) 139 East Fourth Street, Cincinnati, OH 45202 Attn: Right of Way Services, or (b) by contacting an authorized Right of Way Services representative of Grantee.

8. Grantor shall have the right to use the Easement Area and the adjoining land of Grantor's Property in any manner which is consistent with the rights granted herein to Grantee, and shall comply with all applicable codes when making use of the land near the Facilities.

9. Notwithstanding anything to the contrary contained herein, Grantor shall not without the prior written consent of Grantee (a) construct or install, or permit the construction or installation of any building, house, or other above-ground structure, or portion thereof, upon the Easement Area; or (b) excavate or place, or permit the excavation or placement of any dirt or other material upon or below the Easement Area; or (c) cause, by excavation or placement of material, either on or off the Easement Area, a pond, lake, or similar containment vehicle that would result in the permanent retention of water in any manner within the Easement Area. This Grant does not prohibit Grantor from constructing a paved road, curbs, sidewalks, poured in-place mulch, retaining walls and paved parking surface upon the Easement Area.

10. Grantor warrants that it has the necessary authority and title to Grantor's Property to grant this easement to Grantee, and shall defend and hold Grantee harmless from the claim of any third party that Grantor does not have such authority or title.

11. The respective rights and duties herein of Grantor and Grantee shall inure to the benefit of, and shall be binding upon the respective successors, assigns, heirs, personal representatives, lessees, licensees, and/or tenants of Grantor and Grantee. Easement, Grantor and Grantee, as used herein, shall be deemed to be plural, when required to be so. The exercise of any or all of the rights and privileges of Grantee set forth herein, shall be at the sole discretion of Grantee.



DUKE ENERGY

139 E. FOURTH STREET
CINCINNATI, OHIO 45202
SURVEY # 104145-449380
LU # 1676354 | Site # 104145
eMax # E7956465

DUKE ENERGY OHIO, INC. - EXHIBIT "A"

PROPERTY OWNER:
THE MIAMI UNIVERSITY OF OXFORD, OHIO

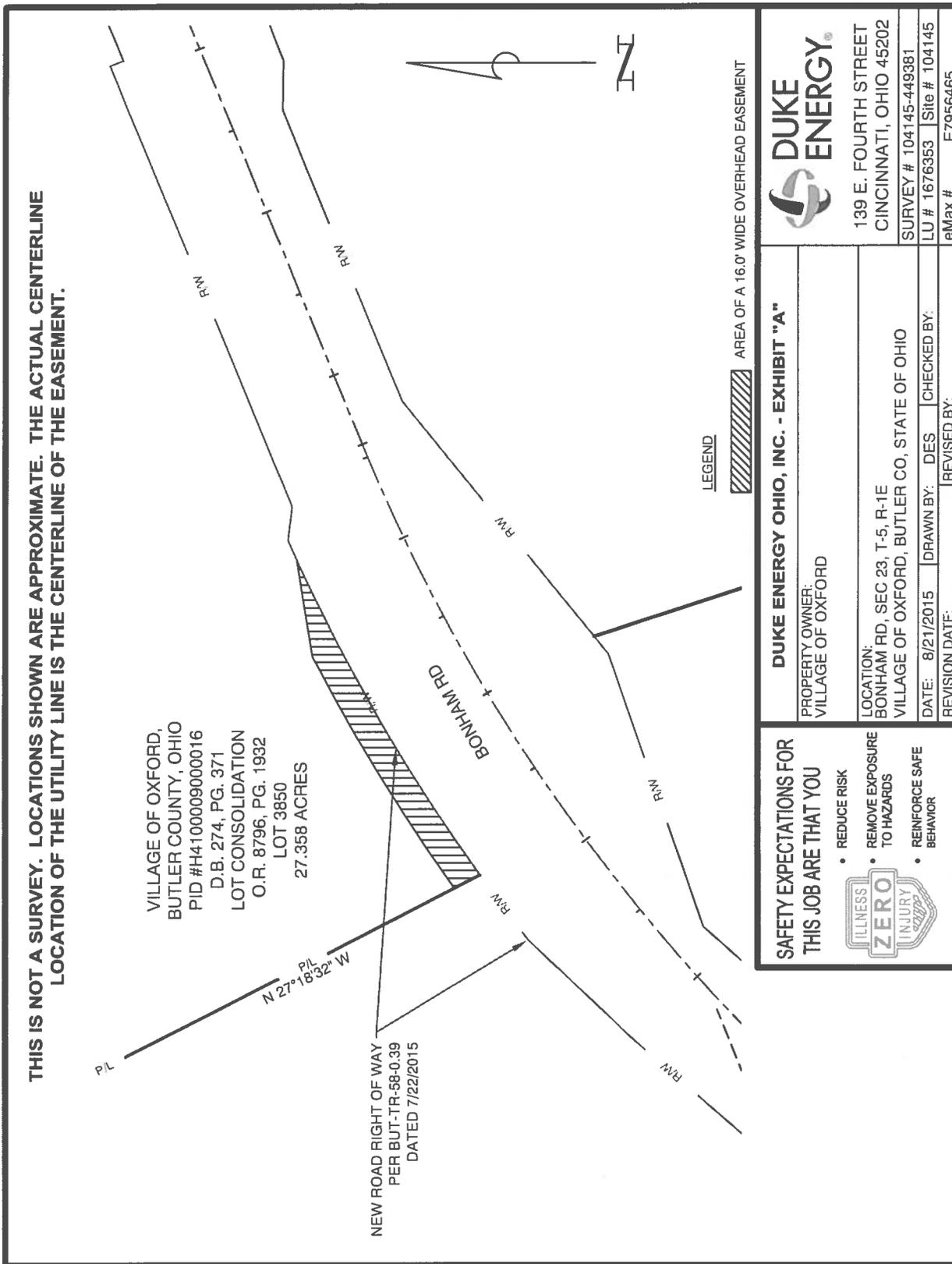
LOCATION:
5347 BONHAM RD, SEC 23, T-5, R-1E
VILLAGE OF OXFORD, BUTLER CO, STATE OF OHIO

DATE: 8/21/2015 | DRAWN BY: DES | CHECKED BY:
REVISION DATE: | REVISED BY:

SAFETY EXPECTATIONS FOR THIS JOB ARE THAT YOU

- REDUCE RISK
- REMOVE EXPOSURE TO HAZARDS
- REINFORCE SAFE BEHAVIOR

ILLNESS
ZERO
INJURY



*Approved by the Board of Trustees
December 4, 2015*



T. O. Pickerill II
Secretary to the Board of Trustees

December 4, 2015
Other Business

RESOLUTION R2016-17

WHEREAS, the Miami University Foundation desires to amend the Code of Regulations of the Miami University Foundation, Article IV Directors; and

WHEREAS, Articles III and IV of the Code of Regulations of the Miami University Foundation, providing for the selection of Directors and defining Members, shall not be amended without the approval and consent given by the affirmative vote of two-thirds of all voting members of the Board of Trustees of Miami University.

NOW, THEREFORE BE IT RESOLVED: that the Miami University Board of Trustees hereby approves and consents to the amendment of Article IV of the Code of Regulations of the Miami University Foundation as set forth in the changes indicated below:

AMENDED AND RESTATED

CODE OF REGULATIONS

OF THE

MIAMI UNIVERSITY FOUNDATION

ARTICLE I: OFFICES

The principal office of Miami University Foundation (the "Corporation") at which the general business shall be transacted and where the records of the Corporation shall be kept shall be located in the City of Oxford, Butler County, Ohio. The Corporation may have such other offices, either within or without the State of Ohio, as the Directors may designate or as the activities of the Corporation may require from time to time.

ARTICLE II: FISCAL YEAR

The fiscal year of the Corporation shall commence on the first day of July in each year and end on the last day of the following June, or be such other period as the Directors designate by resolution.

ARTICLE III: MEMBERS

The Corporation shall have no Members. The Directors shall be considered the Members in accordance with Ohio Revised Code section 1702.14, as it may be amended.

ARTICLE IV: DIRECTORS

4.1 Powers. The Board of Directors (collectively hereinafter referred to as "Directors" or individually referred to as a "Director") shall have the control and management of the business and property of the Corporation. It may adopt by-laws not inconsistent with these Regulations. A Director shall perform his or her duties as a Director of the Corporation, including his or her duties as a member of any committee of the Corporation, in good faith, in a manner he or she reasonably believes to be in, or not opposed to the best interests of the Corporation and with the care that an ordinarily prudent person in a like position would use under similar circumstances.

4.2 Number. The number of Appointed Directors shall be seven (7) and be such persons provided in Section 4.3 of these Regulations. The number of Elected Directors shall not be less than fifteen (15) persons elected as provided in Section 4.4 of these Regulations. The Board of Directors shall determine and fix the exact number of persons to serve as Elected Directors from time to time provided, however, that no decrease in the number of Elected Directors shall have the effect of removing an Elected Director prior to the expiration of such Elected Director's term of office.

4.3 Appointed Directors. The persons holding the following positions shall serve as Appointed Directors:

(a) The Chair of the Board of Trustees of Miami University or a member of the Board of Trustees of Miami University appointed by the Chair of the Board of Trustees of Miami

University;

- (b) The President of Miami University;
- (c) The Executive Vice President for Academic Affairs and Provost of Miami

University;

(d) The Vice President for Finance and Business Services of Miami University (who shall also serve as the Treasurer of the Corporation);

(e) The Vice President for University Advancement of Miami University (who shall also serve as the Executive Director of the Corporation);

(f) The Vice President for Student Affairs of Miami University; and

(g) A representative of the Board of Trustees of Miami University appointed by the Board of Trustees of Miami University.

4.4 Elected Directors.

4.4.1 Election. The Elected Directors shall be elected by the Directors from the slate of candidates nominated by the ~~Governance Nominating~~ Committee (as that term is hereinafter defined). Election shall be by a majority vote of the Directors constituting a quorum at a meeting of the Directors. At least two thirds (2/3) of the Elected Directors shall be alumni or former students of Miami University.

4.4.2 Term. Elected Directors shall serve and hold office for a term of three (3) years commencing at the conclusion of the Annual Meeting at which the Elected Director is elected (or if elected at a meeting of the Directors other than the Annual Meeting then such term shall commence at conclusion of the next Annual Meeting unless filling an Elected Director vacancy or otherwise provided by the Board in the election of such Elected Director) and ending at the conclusion of the third Annual Meeting thereafter, or until such Elected Director's successor is elected and qualified, except in the event of such Director's earlier resignation, removal or death.

4.4.3 Term Limits. Elected Directors may serve a maximum of two (2) consecutive three-year terms. After serving two (2) consecutive three-year terms, an Elected Director again may

be elected to serve as an Elected Director after such Elected Director has not served as a Director for one (1) year. Service as an Elected Director for a ~~period~~~~term~~ of less than three (3) years shall not count as a term for the purposes of the term limits provided in this Section 4.4.3. ~~Nevertheless,~~ ~~if~~ an Elected Director is serving as President of the Corporation and his or her second three-year term as a Director will expire prior to the end of his or her term as President, such Elected Director shall continue to serve as an Elected Director until the expiration of his or her term as President. In no event shall any person serve as an Elected Director or Special Appointee -for more than an aggregate total of -thirteen (13) years (except for a person continuing to serve as President of the Corporation as provided above).

4.4.4 Staggered Terms. The Elected Directors may be divided into three (3) groups or classes consisting of approximately one-third of the then current total number of Elected Directors. The Elected Directors in each group shall be elected for a term of three (3) years such that the term of office of one such group shall terminate each year. To maintain three classes of Elected Directors consisting of approximately the same number of persons, certain Elected Directors may be assigned to and shall serve one-year and two-year terms so as to establish or maintain staggered terms whereby approximately one-third of the Elected Directors' terms expire each year.

4.4.5 Removal of Elected Directors. Any Elected Director may be removed from office upon the affirmative vote of a majority of the total number of Directors then serving.

4.4.6 Vacancies. The Board of Directors may fill any vacancy that may occur in an Elected Director position by election of a successor to hold office during the remaining unexpired term of the vacant Elected Director position. Election shall be by a majority of the Directors constituting a quorum and entitled to vote at such meeting.

4.5 Meetings.

4.5.1 Annual Meeting. The Annual Meeting of the Directors for the election of officers and the transaction of such other business as the Directors determine shall be held at the time and place, within or without the State of Ohio, the Board of Directors designates.

4.5.2. Regular Meetings. The Board of Directors may establish regular meetings of the Board of Directors. Such meetings shall be held at such place or places, within or without the State of Ohio, the Board of Directors designates.

4.5.3 Special Meetings. Special meetings of the Board of Directors may be called by the President, by the Board of Directors or upon the written request of two (2) or more Directors. Such meetings shall be held at such place or places, within or without the State of Ohio, as the Board of Directors designates.

4.6 Notice of Meetings.

4.6.1 Annual and Regular Meetings. Written notice of each annual and other regular meeting of the Board of Directors stating the time and place thereof shall be delivered personally, sent by fax or email, or sent by U.S. mail or courier service with postage and fees prepaid or by means of any authorized communications equipment not less than seven (7) days before the meeting, excluding the day of the meeting, to each Director at his or her address according to the current records of the Corporation, unless notice is waived.

4.6.2 Special Meetings. Written notice of each special meeting of the Board of Directors stating the time, place and purpose thereof shall be delivered personally, sent by fax or email, or sent by U.S. mail or courier service with postage and fees prepaid or by means of any authorized communications equipment not less than seven (7) days before the meeting, excluding the day of the meeting, to each Director at his or her address according to the current records of the Corporation, unless notice is waived. No business shall be transacted at any special meeting other than the business specified in the notice of such meeting.

4.6.3 Waiver of Notice. Notice of any meeting of the Board of Directors may be waived in writing before, at or after such meeting by any Director. Such waiver shall be filed with or entered upon the records of such meeting. Attendance of any Director at any meeting of the Board of Directors without protesting, prior to or at the commencement of the meeting, the lack of proper notice of such meeting shall be deemed to be a waiver of such notice by such Director.

4.7 Attendance. Directors may attend meetings in person, or participate by any authorized communications equipment (as provided in Chapter 1702 of the Ohio Revised Code) including, but not limited to, by telephone conference, video conference or other electronic technology or communications equipment as long as all persons participating in the meeting can contemporaneously communicate with each other. Participation by authorized communications equipment shall constitute presence at such meeting.

4.8 Quorum. The attendance by any means authorized pursuant to section 4.7 above of a majority of the total number of Directors then serving shall be necessary to constitute a quorum for a meeting of the Directors. At all meetings of the Board of Directors, each Director shall be entitled to cast one vote on any question coming before the Board. Unless otherwise provided in these Regulations, a majority vote of the Directors present at any meeting, if there is a quorum, shall be sufficient to transact any business. A Director shall not appoint a proxy for himself or herself or vote by proxy at a meeting of the Board of Directors.

4.9 Written Action. Any action which may be taken at a meeting of the Directors may be taken without a meeting, if authorized in a writing or writings signed by all of the Directors, which writing or writings shall be filed or entered upon the records of the Corporation. Any electronic transmission by authorized communications equipment (as provided in Chapter 1702 of the Ohio Revised Code) that contains an affirmative vote or approval of a Director is a signed writing for such purposes.

4.10 Committees.

4.10.1 Authority. The Directors shall appoint such committees as shall be necessary from time to time and shall designate the duties of such committees. The committee members shall serve at the pleasure of the Directors. No committee shall consist of fewer than four (4) members. At least one member of each committee shall be a member of the staff of Miami University, whether or not such member is also an Appointed or Elected Director. A majority of the members of any such committee may determine its action and fix the time and place of its meetings unless the Board

of Directors otherwise provides. All committees at all times shall be subject to the control and direction of the Board of Directors and shall report all actions taken at the next succeeding meeting of the Board of Directors.

4.10.2 Executive Committee. The Corporation shall have an Executive Committee to help the Miami University Foundation Board of Directors function efficiently and effectively. The Executive Committee shall have the broad authority of the Board of Directors to act on behalf of the full board during the interval between meetings of the Board of Directors on any matters that the Executive Committee determines should not be delayed until the Board's next regularly scheduled meeting, or until a special meeting of the Board is called as specified in these Code of Regulations. The Executive Committee shall be composed of the President of the Corporation, who shall act as the Chair of the Executive Committee, the Executive Director of the Corporation, and such other Directors appointed by the Board of the Corporation upon the recommendation of the President of the Corporation.

4.10.3 Governance Committee: The Corporation shall have a Governance Committee to (a) provide oversight of the Corporation's structure, polices and processes to ensure compliance with the Corporation's mission and general good governance practices and (b) identify, recruit, nominate and educate qualified and diverse candidates to serve as Elected Directors and Officers of the Corporation (unless such persons are otherwise designated or appointed under the terms of these Regulations). The Governance Committee shall be composed of not less than five (5) nor more than seven (7) Directors, including within that number, the Executive Director of the Corporation and at least two members of the Executive Committee of the Corporation. The Governance Committee Chair and the Governance Committee members (other than the Executive Director) shall be appointed by the Board of the Corporation upon the recommendation of the President of the Corporation.

4.11 Special Appointees; Advisory Board. Special Appointees may be appointed by the Directors to an Advisory Board to serve for a term of one (1) year or until their successors are

elected and qualified. Special Appointees may serve more than one (1) term on an Advisory Board. The Directors shall fix the number of Special Appointees, which number may vary from time to time as the Directors shall determine. Special Appointee shall have no voting rights at any meeting of the Board of Directors or any committee meeting. Special Appointees may review and make comments on the general direction in which the Board of Directors proceeds with specific reference to the purposes of the organization as stated in its Articles of Incorporation. Special Appointees shall be advisory only to the Board of Directors, but substantial weight will be given to their suggestions. Special Appointees may meet with the Board of Directors at such times and places as the Directors shall designate.

ARTICLE V: OFFICERS

5.1 Generally. The officers shall be a President, Vice President, Secretary, Board Treasurer, Executive Director, Treasurer of the Corporation, Chief Investment Officer, Chief Development Officer, Chief Administrative Officer and any other officers the Board of Directors designates.

5.2 President. The President shall preside at all meetings and perform such other and further duties as may be from time to time required by the Directors. The President shall be an Elected Director.

5.3 Vice President. The Vice President shall perform all of the duties and have all the authority of the President in case of the latter's absence or disability. In case both the President and Vice President are absent or unable to perform their duties, the Directors may appoint a President pro tempore. The Vice President shall be an Elected Director.

5.4 Secretary. The Secretary shall review and certify all minutes of the Corporation as prepared by the Executive Director. The Secretary shall be an Elected Director.

5.5 Board Treasurer. The Board Treasurer shall review all statements prepared by the Chief Investment Officer or the Treasurer of the Corporation. The Board Treasurer shall be an

Elected Director.

5.6 Executive Director. The Executive Director shall be the Vice President for University Advancement of Miami University as referenced under Section 4.3(e) of these Regulations. The Executive Director shall oversee the hiring of staff personnel and have overall responsibility for the day to day operation of all functions of the organization. The Executive Director shall provide reports on the operation of the organization to the Board of Directors on a periodic basis or as requested by the Board of Directors. The Executive Director shall keep an accurate record of all transactions of the Corporation. The Executive Director shall give all notices required by law or these Regulations. The Executive Director shall keep a proper record book and shall properly record therein all minutes of all corporate meetings and such other matters as shall be proper or necessary. Further, the Executive Director may also advise the Directors with respect to potentially problematic transactions.

5.7 Treasurer of the Corporation. The Treasurer of the Corporation shall be the Vice President for Finance and Business Services of Miami University as referenced under Section 4.3(d) of these Regulations. The Treasurer of the Corporation shall be responsible for the oversight of the financial operations of the Foundation.

5.8 Chief Investment Officer. The Chief Investment Officer (CIO) shall be the Chief Investment Officer of Miami University. Unless otherwise directed or provided by the Directors the CIO shall have the duties and responsibilities provided in this section. The CIO shall oversee the finances and supervise the custody of all monies and investments, financial records and documents of the Corporation unless otherwise determined by the Directors. The CIO shall supervise the annual preparation of the Corporation's financial statements and the external audit of such statements. The CIO shall support such committees as determined by the Directors and the committee chairs. The CIO shall not be an Elected Director nor an Appointed Director of the Corporation and shall have no voting rights.

5.9 Chief Development Officer. The Chief Development Officer (CDO) shall be the manager of the Office of Development within the Division of University Advancement of Miami

University. Unless otherwise directed or provided by the Directors the CDO shall have the duties and responsibilities provided in this section. The CDO shall oversee the donor development activities of the Corporation. The CDO shall support such committees as determined by the Directors and the committee chairs. The CDO shall not be an Elected Director nor an Appointed Director of the Corporation and shall have no voting rights.

5.10 Chief Administrative Officer. The Chief Administrative Officer (CAO) shall be the Director of Advancement Administration of Miami University. Unless otherwise directed or provided by the Directors the CAO shall have the duties and responsibilities provided in this section. The CAO shall oversee the administration of the Corporation and stewardship of gifts to the Corporation. The CAO shall coordinate and schedule the meetings of the Corporation, prepare resolutions, and fulfill such other duties as determined by the Executive Director or the Directors. The CAO shall support such committees as determined by the Directors or Committee chairs. The CAO shall not be an Elected Director nor an Appointed Director of the Corporation and shall have no voting rights.

5.11 Term. Except with respect to the President, Executive Director, Treasurer of the Corporation, CIO, CDO and CAO, each officer of the Corporation shall be elected for a one (1) year term commencing at the conclusion of the day of the Annual Meeting at which the officer is elected and ending at the conclusion on the day of the next Annual Meeting, or until such officer's successor is elected and qualified. Each of these officers may serve two (2) consecutive one-year terms. The President shall serve for one (1) two-year term and shall not be eligible for re-election to such position.

5.12 Removal. Except with respect to the Executive Director, Treasurer of the Corporation, CIO, CDO and CAO, the Board of Directors may remove any officer at any time, with or without cause by the affirmative vote of a majority of the Directors present at a meeting, if there is a quorum.

5.13 Vacancies. Except with respect to the Executive Director, Treasurer of the Corporation, CIO, CDO, and CAO, the Board of Directors may fill any vacancy that may occur in any

office by electing a successor to hold office during the unexpired term of the vacant office.

ARTICLE VI: INDEMNITY

The Corporation shall indemnify to the full extent permitted by the nonprofit corporation laws of the State of Ohio each person who was, is or will be a Director, officer, volunteer or employee of the Corporation (including the heirs, executors, administrators or estate of such person) against any liability, cost or expense incurred by such person in such person's capacity as such a Director, officer, volunteer or employee, or arising out of such person's status as such a Director, officer or employee (including serving at the request of the Corporation as a trustee, director, officer, partner, member, employee or agent of another organization). The Corporation may, but shall not be obligated to, maintain insurance at its expense to protect itself and any such person against any such liability, cost or expense.

ARTICLE VII: CONSISTENCY WITH ARTICLES OF INCORPORATION

If any provision of this Code of Regulations shall be inconsistent with the Corporation's Articles of Incorporation (as they may be amended), the Articles of Incorporation shall govern.

ARTICLE VIII: SECTION HEADINGS

The headings contained in this Code of Regulations are for reference only and shall not be construed as part of or as affecting the meaning or interpretation of this Code of Regulations.

ARTICLE IX: AMENDMENTS

This Code of Regulations (as it may be amended) may be amended or restated by the affirmative vote of a majority of the total number of Directors then serving. Any proposed amendment shall be submitted in writing to each Director at least fifteen (15) days prior to the meeting at which the same is to be voted upon by mailing, faxing or otherwise sending a copy

thereof to each Director in any manner authorized for delivering notices of meetings under Section 4.6 of these Code of Regulations. Provided, however, that Articles III and IV, providing for the selection of Directors and defining Members, shall not be amended without the approval and consent of the Board of Trustees of Miami University given by the affirmative vote of two thirds (2/3) of all members of the Board of Trustees of Miami University.

ARTICLE X: EMERGENCY REGULATIONS

In the event of an "emergency" as defined in Ohio Revised code section 1701.01(U), as it may be amended, corporate actions may be taken in accordance with Ohio Revised Code section 1702.11(C) and (G), as they may be amended.

ARTICLE XI: PROVISIONS FOR REGULATIONS OF BUSINESS

AND CONDUCT OF AFFAIRS OF THE CORPORATION

11.1 Books and Records. The Corporation shall keep correct and complete books of account and minutes of the proceedings of its Directors and any committees.

11.2 Conflicts of Interest.

11.2.1 Gifts. As provided in further detail in the Corporation's Conflict of Interest Policy (the "Policy), no Covered Person (as defined in the Policy) shall solicit or accept, directly or indirectly, anything of substantial monetary value (including any gift, gratuity, favor, entertainment, loan or other consideration) from any person or entity which has, or is seeking, a contractual, donative, employment, financial or other beneficial relationship with the Corporation without first making a disclosure of such conflict of interest to the Board of Directors. All of the Directors, officers, employees, committee members and certain other volunteers of the Corporation are "Covered Persons" as defined under the Policy (with respect to volunteers of the Corporation the Policy applies to such other volunteers determined and identified as a "Covered Person" under the Policy).

11.2.2 Conflict of Interest Procedure. When the Board of Directors is considering a proposed transaction that may benefit the private interest of a Covered Person of the Corporation, the procedure outlined in the Conflict of Interest Policy adopted by the Board of Directors shall be followed.

11.2.3 Appointed Directors. Appointed Directors (under Section 4.3 of these Regulations) are subject to all applicable laws and University policies including Ohio Ethics laws and related University policies. In the event of any conflict between such Ohio Ethics laws and University policies for Appointed Directors, the Ohio Ethics laws and University policies shall prevail and take priority over the conflict of interest procedures and provisions contained in this Section 11.2.

11.3 Compensation. Service by Elected Directors shall be strictly voluntary and such Elected Directors shall not receive compensation for their services to the Corporation as Directors.

11.4 Dissolution. The Corporation shall be dissolved only upon the affirmative vote of a majority of the total number of Directors then serving and with approval of two-thirds of the members of the Board of Trustees of Miami University voting at a regular meeting of the Board of Trustees of Miami University.

Upon dissolution, all of its property of whatever nature and wheresoever situated shall vest immediately and absolutely in Miami University, to be used in total for the purposes of Miami University, subject, however, to any and all limitations and conditions under which it is held by the Corporation at the time of dissolution.

ARTICLE XII: DEADLOCK

In the event of deadlock in the Directors' management of the corporate affairs, the provisions for the appointment of the provisional Director under Ohio Revised Code section 1702.521 shall be used to resolve the deadlock.

ARTICLE XIII: SUPERSEDES PRIOR CODE OF REGULATIONS

This Amended and Restated Code of Regulations amends, restates and supersedes in the entirety all previous codes of regulations (regardless of how titled) and all prior resolutions by the Directors amending such codes of regulations. This Amended and Restated Code of Regulations shall be the only code of regulations of the Corporation and only may be amended, modified or restated only in accordance with the terms of these Regulations.

CERTIFICATE OF ADOPTION

The foregoing Amended and Restated Code of Regulations was duly adopted by the Board of Directors of the Corporation with the approval and consent of the Board of Trustees of Miami University effective as of the _____ day of _____, 201~~5~~⁴³

Secretary Signature

Printed Name: _____

[10150381015038101503814502079.3.3.3.2.2.2.2.2.2.1](#)

Board of Trustees

December 4, 2015



MIAMI UNIVERSITY

University Advancement Report

Tom Herbert, J.D.

*Vice President, University Advancement
Executive Director, Miami University Foundation*



MIAMI UNIVERSITY

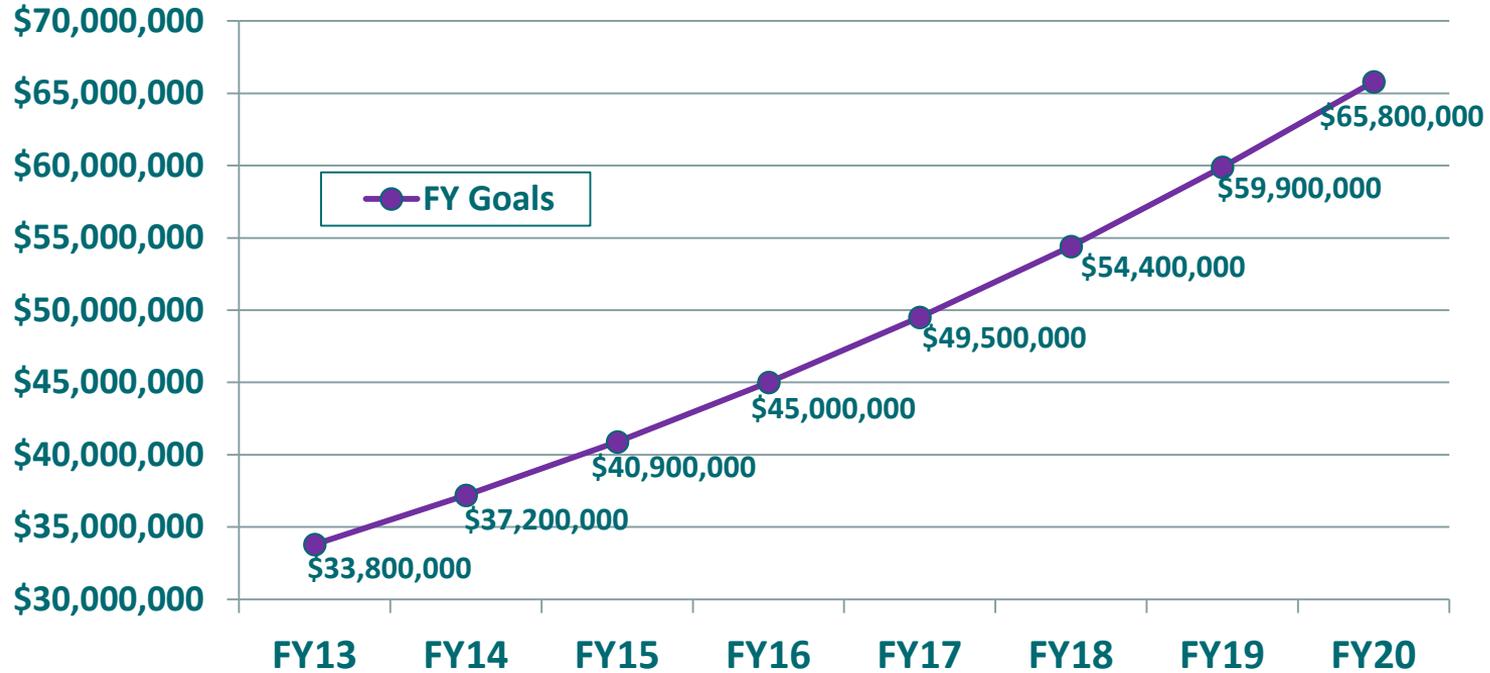
Topics

- 2020 Plan Fundraising Update
- Fundraising Focus in FY'16
- Update of New Advancement Initiatives

2020 Plan Fundraising Update



2020 Plan Fundraising Update



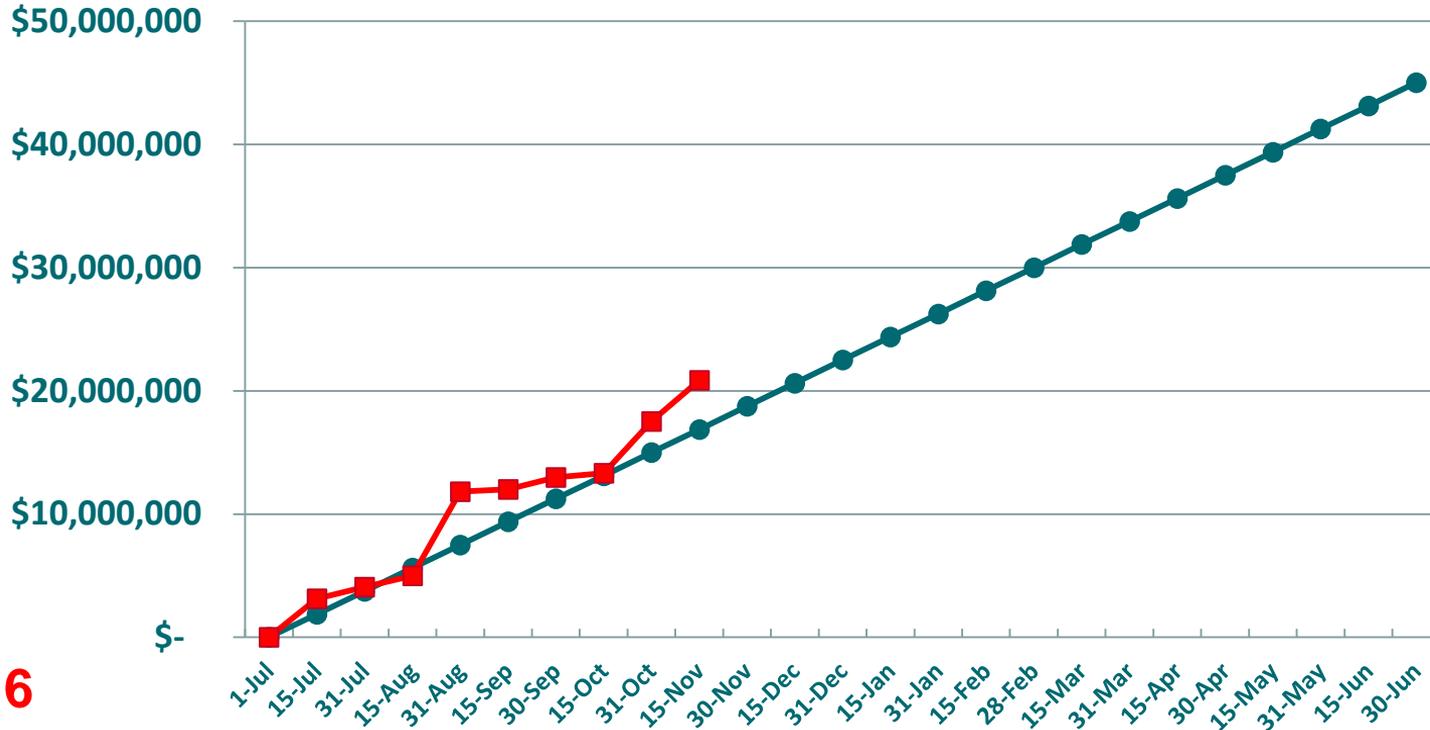
2020 Plan Fundraising Update

FY'16:

- Goal : \$45,000,000
- Raised to date: \$20,865,000 (46% of goal)

2020 Plan Fundraising Update

FY'16



Fundraising Focus FY'16



MoveInMiami

- Goal: 2,019 donors on Move In Day (20 hours, 19 minutes)
- Total: **3,281 donors, \$672,757** (2014: \$506,371)



Miami Promise Scholarship Campaign

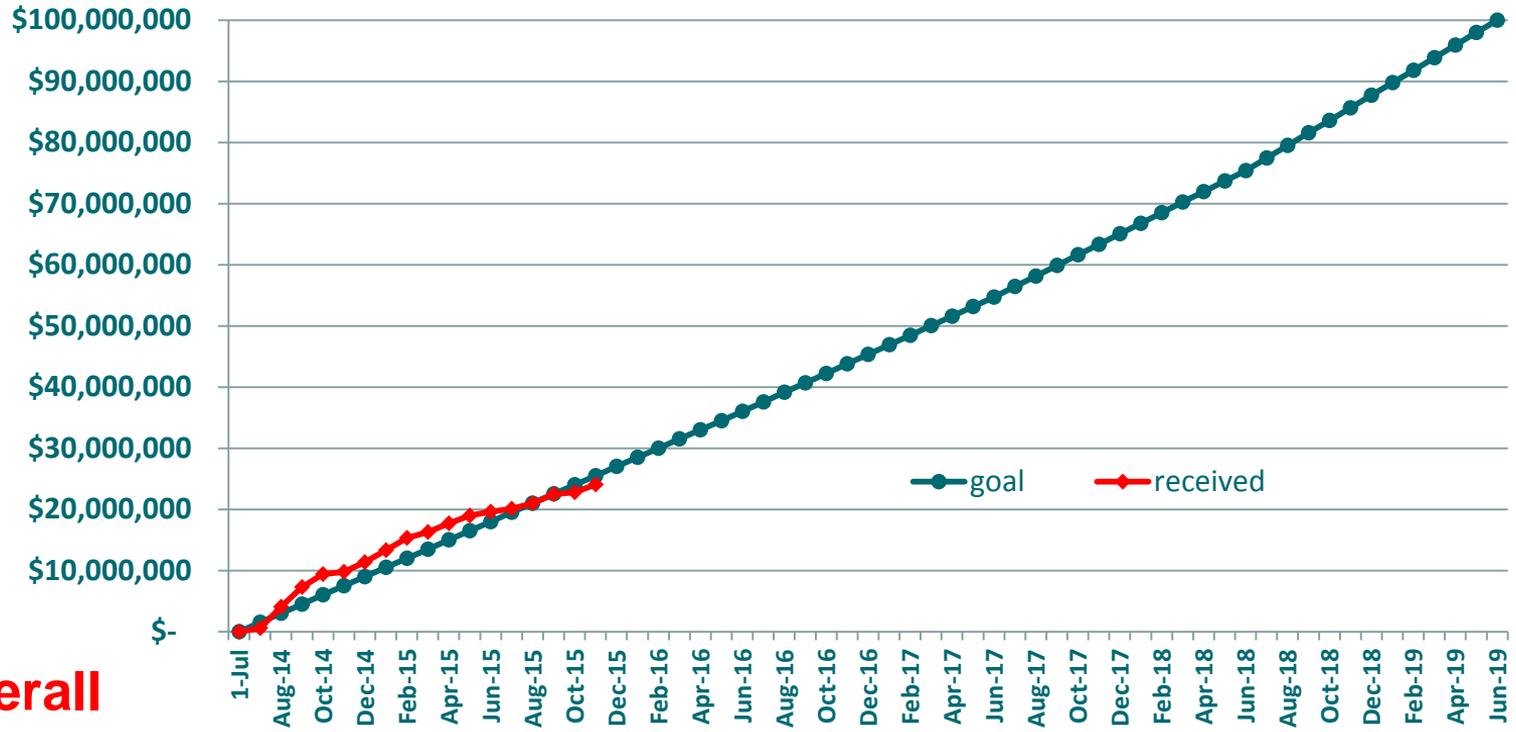
- Publicly launched Fall '14
- \$100 million goal over 5 years
- Matching programs developed
- Scholarship stewardship upgraded

Miami Promise Scholarship Campaign FY goals

- FY'15: \$18.0 million -- \$19.8 million raised
- FY'16: \$18.0 million -- \$4.3 million received to date
- FY'17: \$18.7 million
- FY'18: \$20.7 million
- FY'19: \$24.6 million

Miami Promise Scholarship Campaign

Overall



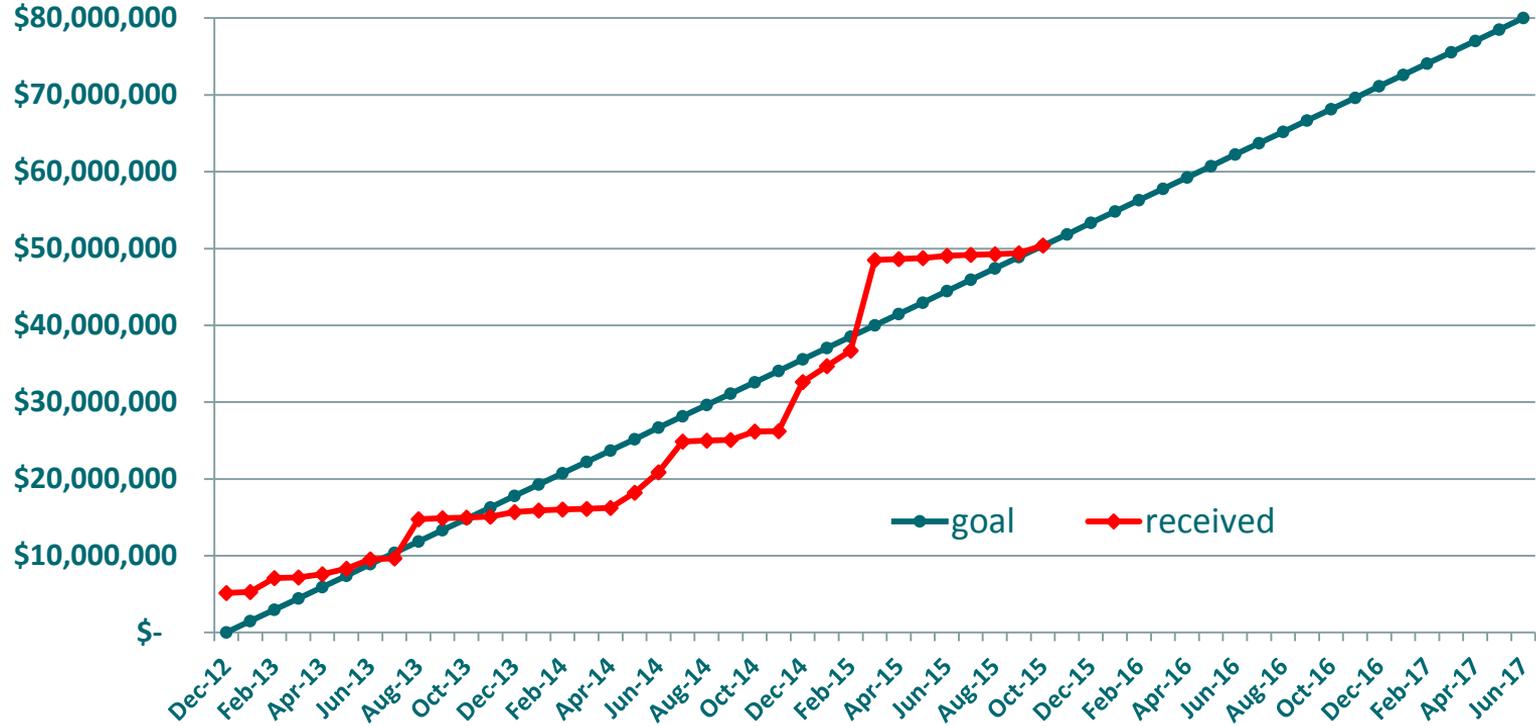
MIAMI UNIVERSITY

Campaign for Intercollegiate Athletics

- \$80 million campaign publicly announced
- Raised \$50.4 million to date



Campaign for Intercollegiate Athletics



Armstrong Student Center East Wing

- Fundraising target: \$6 million for East Wing
- \$5.2 million raised to date
- In discussions for a \$2 million commitment



The Humanities Center

- Fundraising target: \$1.5 million (NEH Challenge Grant, by July 2019)
- FY'15 Fundraising goal of \$150,000 achieved
- Raised to date: \$246,000
- Goal to qualify for \$150,000 FY'16 match: \$450,000

New Advancement Initiatives

- What is next?
 - Wealth Screening
 - Refreshed info on entire database late November
 - Crowdsourcing Implementation
 - Allows for student projects to receive donor funding through a direct web interface
 - Staff Additions
 - IT, Alumni Relations, Communications



Pride of Case V Awards

#MoveInMiami

- Gold/Platinum finalist – Best Practices in Fundraising
- Gold – Best Program in Annual Giving

Graduating Champions Campaign Case Statement

- Gold – Best Program in Cultivation Publications

Be Mine Miami, tumblr

- Gold – Best Use of Social Media

Pride of Case V Awards

#MUThankU (Day Without Donors)

- Bronze – Best Collaborative Program

Endowment Annual Report

- Bronze – Best Program in Donor Recognition

Giving Tribute

- Bronze – Best Tabloid/Newsletter

Thank you!

