

**Agenda**

**8:00 a.m. Thursday, June 21, 2018**  
**Oxford Campus, Marcum Conference Center**

**Public Business Session - Announcements and Reports**, Attachment A

**5 min** Chair  
Approval of Prior Meeting Minutes, Final Attachment  
ASG Updates

**Student Affairs Reports - Vice President for Student Affairs**

**Presentations and Reports:**

**10 min** VP Update - As Necessary, VP Brownell

**Written Report Only:**

Student Affairs "Good News", Attachment B

**Enrollment Management and Student Success - SVP for EMSS**

**Presentations and Reports:**

**10 min** VP Update - As Necessary, SVP Kabbaz  
**45 min** Enrollment Update, AVP Susan Schaurer, Attachment C

**Academic Affairs Reports - Provost**

**Presentations and Reports:**

**10 min** Provost Update, As Necessary, Provost Callahan

**Written Report Only:**

Academic Affairs "Good News", Attachment D

**Other Areas**

Forward agenda, Attachment E  
Prior Meeting Minutes, Attachment F

**Executive Session**

If Required



Annika Fowler  
 Secretary for Academic Affairs  
 Associated Student Government  
 fowlerak@miamioh.edu

TO: Board of Trustees Academic/Student Affairs Committee  
 FROM: Annika Fowler  
 DATE SUBMITTED: June 10, 2018

Ladies and Gentlemen of the Board,

After one year in the position of Secretary for Academic Affairs, I look forward to another term and reporting to you again this year on the work of Associated Student Government. To reintroduce myself: my name is Annika Fowler, and I am a rising junior from Dublin, Ohio, double majoring in Finance and Political Science with minors in Spanish and Latin American Studies. I am also a member of the University Honors Program. This will be my third year serving in ASG and second on Executive Cabinet.

Again this year, I will chair the Academic Affairs Coalition within ASG, which will consist of Academic Student Senators and at-large student members. We will meet to discuss and act on student concerns and areas of improvement to enhance the academic experience for all students on campus. I plan to address several academic topics along with the coalition this year:

- Textbook affordability - continuing to expand the number of textbooks available in the university library system beyond the Top 25 most popular classes
  - Advocating for open educational resources and affordability initiatives at the state level in conjunction with the Office of Institutional Relations
- Co-Curricular Transcript – investigating the possibility of documentation for potential employers on outside the classroom involvement
- Peer Priority Registration – advocating for implementation of a peer priority system for students and Honors students to ensure fairness in registering for classes
- UNV 101 – incorporating diversity, inclusion, and bias training & curriculum into all sections of this introductory course

Additionally, I will provide the undergraduate voice and serve on Liberal Education Council, Academic Policy Committee, Academic Program Review Committee, Undergraduate Research Committee, Library Committee, Open Educational Resources (OER) Committee, and the Council for Undergraduate Curriculum.

Outside of academic life, ASG looks forward to addressing many other aspects of student life, including dining, residence life, funding student organizations with the new Red Brick Rewards System, high-risk alcohol consumption, and mental health awareness, among others. We will host another Mental Health Forum in the fall, bringing in a guest speaker and continuing our pursuit of the goal to end the stigma surrounding mental illness. Additionally, we are eager to collaborate with student organizations on campus such as the Diversity Affairs Council and It's On Us for larger initiatives.

I'm very excited to work with a new Executive Cabinet under the leadership of Student Body President Meaghan Murtagh and Student Body Vice President Vincent Smith. ASG and the greater student body sincerely appreciate all that you do for our outstanding institution. We look forward to working throughout the year and reporting our efforts to you. Thank you for your dedication to Miami University.

Love and Honor,

Annika Fowler  
 Secretary for Academic Affairs



## STUDENT LIFE REPORT

# Academic Support

## Academic Partners Celebration

The Division hosted our inaugural Student Life Academic Partners Reception on May 2, 2018, in the Shriver Center to celebrate all the ways our faculty partners have collaborated with and supported Student Life departments this year to create a vibrant community for students at Miami.

When each office in the Division was asked to submit their collaborations with Academic Affairs, we were excited to identify more than 450 faculty partnerships. Offices then nominated standout partners to be recognized at the celebration, where about 50 faculty and staff members gathered for a light reception and brief comments.

450

FACULTY PARTNERSHIPS  
WITH THE DIVISION  
OF STUDENT LIFE  
IN 2017-18

## Student Life and Faculty Partnerships Spotlight

### The Armstrong Student Center

partnered with **Leslie Stoel** (Marketing) to shape the implementation and vision of the "pop up shop" concept in the east wing of the building. Her students created business plans for week-long ventures in the space; some will implement these concepts in the fall. Her input was a significant catalyst in moving the space from an empty room for rent to a dynamic, flexible concept that facilitates student learning.



### The Office of Community Standards

regularly engages faculty in appeals hearings. **Gerald Granderson** (Economics) has heard countless appeals during his tenure as Appeals Board Chair. He provides a detailed, thorough response to all cases, giving each case the time and respect required. He always ensures that students' voices are heard throughout the process, and takes care to help students understand the decision of the Appeals Board through his responses.



### The Student Counseling Service

collaborates with faculty on several initiatives. **Dr. April Smith** (Psychology) has been a key member of the Eating Disorder Treatment Team, providing valuable clinical consultation and research. She also serves as the lead coordinator for the Body Project, a program about body acceptance. Further, Dr. Smith serves on the Suicide Prevention Team, helping to coordinate large programs such as the Suicide Prevention Week and Stress Less Week.



### Training for Faculty / Staff

Several Student Life offices provide workshops and training for staff and faculty outside of their own department. During the 2017-18 year, Student Life provided 161 training opportunities to a total of 5,780 faculty and staff attendees. These ranged from Safe Zone training through **LGBTQ\* Services**, to mandatory reporting training on harassment, discrimination, and sexual misconduct and interpersonal violence through the **Office of Student Wellness**, to crisis management for student organization advisors through the **Office of Student Activities**, to supporting diverse students in academic advising through the **Rinella Learning Center**.

161

TRAINING OPPORTUNITIES  
FOR FACULTY AND STAFF  
OFFERED BY THE DIVISION

5,780

FACULTY AND STAFF  
ATTENDEES OF TRAINING  
OPPORTUNITIES IN 2017-18

### Growth in Disability Services Utilization

There has been a 38% increase in the number of students registered with the **Miller Center for Student Disability Services** in the past three years. We have also seen a 40% increase in the number of courses with accommodation requests and an 82% increase in the number of individual accommodation requests. Contributing factors to increased service utilization include:

- More centralized and welcoming office location.
- Improved communication/visibility of services offered.
- Increase in students with psychological disabilities.
- Increase in students requesting temporary services due to illness and injury.

## STUDENT LIFE REPORT

# Engagement and Leadership



## Traveling Leadership Program

We are proud to develop outstanding student leaders who are prepared to become productive members of society. The **Office of Diversity Affairs** assists multicultural students by recruiting diverse students to attend conferences that focus on the development of culturally inclusive leaders. The Cultural Center hosted trips to the following conferences this year:

- Ohio Latino Student Summit at the University of Cincinnati (13 students)
- Regional Black Student Symposium at Northern Kentucky University (14 students)
- Midwest Asian American Student Union Conference at The Ohio State University (8 students)
- United States Hispanic Leadership Institute in Chicago, IL (6 students)
- The Big XII Conference on Black Student Government at Baylor University in Waco, TX (8 students)

## Collegiate Leadership Competition

In April, the **Wilks Leadership Institute** hosted nine teams from seven universities at the Regional Collegiate Leadership Competition, held on campus. The Collegiate Leadership Competition (CLC) is a non-profit college leadership program that creates a dynamic practice field where students apply what they're learning in a context that stretches them to the boundaries of their leadership knowledge, skills, and abilities. CLC makes leadership a real, tangible experience for the future of corporate and organizational leaders.



## Student Engagement and Leadership (SEAL) Ambassadors

SEAL Ambassadors are peer mentors out of the **Office of Student Activities and Cliff Alexander Office of Fraternity & Sorority Life**. Their services include constitution reviews for student organizations, workshops, consultations with organizational leaders, and one-on-one meetings with students seeking involvement opportunities. In 2014 there were four SEAL Ambassadors. Since then, the demand for services has grown rapidly. The SEALs met with 381 organizations in 2017-18, up from 130 in 2016-17 - an increase of 193%. With new opportunities to help organizations through Red Brick Rewards, the SEALs are forming an Affiliated Student Organization. They will recruit 15 ambassadors to join the existing team, allowing them to reach even more students. One of their major new initiatives this fall is social gatherings for organizations based on their interest category to foster collaboration among groups.

## Better Together Week

In honor of National Better Together Day on April 10, 2018, the **Office of Community Engagement and Service** and the Religious, Spiritual, and Secular Initiatives Committee host an annual week of programming focused on interfaith understanding and social justice. Ten different Miami offices, student organizations, and community groups offered nine events that fostered engagement between different religious, spiritual, or secular perspectives around justice issues.

## Alternative Spring Break (ASBs)

ASBs are unique, student-led, multi-day service immersion experiences that occur during Spring Break. **The Office of Community Engagement's** ASB program began in March 2017 in collaboration with International Student & Scholar Services as a way to serve international students who remain in their residence halls over spring break (also open to all students). This year we expanded to two trips— one in Oxford and one in Columbus, OH. Each trip focused on a specific social issue; 22 student participants completed a total of 560 service hours during the programs.

## STUDENT REFLECTION

“ I learned more about food insecurity, and the structures that work to combat the issue, how they are funded, how they operate, and how they reach out to the community and volunteers. This experience also led me to reflect on my personal food choices and made me think about how to make a reasonably healthy meal at the lowest cost. ”

## STUDENT LIFE REPORT

# Belonging and Transition

## Welcoming Diverse Students

The **Office of Diversity Affairs** is very intentional about making a connection with our Latinx and Asian American student populations to enhance their connection to campus. This year, the office hosted a Fiesta Latinx Reception for students, staff and faculty, with approximately 50 people in attendance. They also lead MADE@Miami, a three-day pre-semester experience for first-year students who are ready to make the most out of Miami. MADE promotes qualities valued by the university community—**Mentoring, Achievement, Diversity, and Excellence**. In August 2017, 135 incoming students attended the program.



## Spring 2018 Assessment of Living and Learning (ALL) Results

The ALL survey is sent annually to all on-campus residents in two parts (fall and spring) by the **Office of Residence Life**. 2,116 students responded to the Spring 2018 survey. Highlights related to belonging and transition include:

- 96% agreed that they feel safe in their residential community
- 86% agreed that they are having a positive experience in their residential community
- 91% agreed that their identities are affirmed and supported on campus
- 78% shared that they always or often feel like they belong at Miami

## Welcome Weekend and First 50 Days

The **Office of Orientation and Transition Programs** coordinates 50 days of programming to start the academic year, covering 400+ programs to support new student transitions and collaborating with more than 70 campus partners. The expanded program helps to increase belonging and decrease loneliness and homesickness at the start of the year.

# Health and Wellness

Highlights for Health and Wellness since the May 2018 Report:

Registration kiosks have been installed at **Student Health Services**. These will allow patrons to check themselves in for appointments, and also allow pre-check-ins via a mobile phone prior to the appointment.

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In partnership with Equitas Health, over 50 free and confidential HIV tests were administered in the **Women\*s & LGBTQ\* Center** this year.

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The **Office of Community Standards** reports a significant decrease in the number of alcohol violations this year from last year.

Charge	2016-17	2017-18	% change
Intoxication	429	307	-28.4%
Prohibited Use of Alcohol	560	347	-38.0%

Contributing factors to the decrease might include:

- Charging “complicity” instead of “possession” when an underage student is in the presence of alcohol but not drinking
- There may be fewer students who drink to severe intoxication
- There may be fewer occasions of large numbers of students pre-gaming in residence hall rooms

## Staff Accomplishments

**Lincoln Walburn, Associate Director of the Armstrong Student Center**, was awarded the Daniel M. Maxwell Dissertation of the Year Award by the Association of College Unions International in March 2018. The dissertation is titled “The act of becoming a college student: A case study of student veterans’ experiences pre-during-post military service.”

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**Dr. Vicka Bell-Robinson, Director of Residence Life**, with recent Miami alum Erin Slater '17, received the Robert P. Cooke Talking Stick Article of the Year Award from the Association of College and University Housing Officers—International in June 2018. The title of their article is “Outside the bubble: Strategies for integrating current events, politics, and social movements into supervision”.

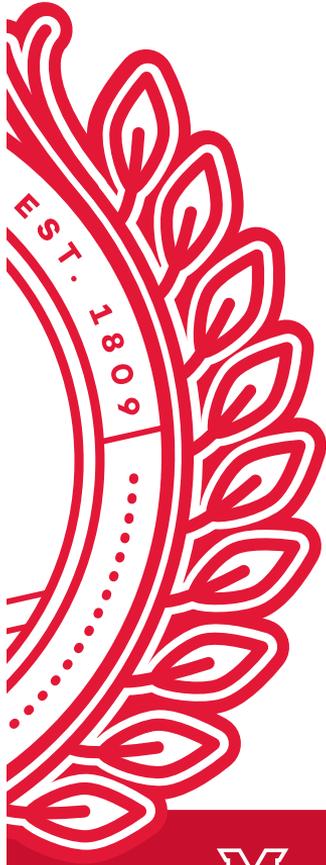
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**Erik Sorenson, Assistant Director of Residence Life** received the Research and Publication Award from the Association of College and University Housing Officers—International in June 2018. The award recognizes a significant contribution to the body of knowledge related to the campus housing profession.

**STUDENT LIFE REPORT**

# By the Numbers, 2017-2018

<p><b>MILLER CENTER FOR STUDENT DISABILITY SERVICES</b></p> <p><b>2,128</b> students registered with the Miller Center <b>↑ 18%</b> FROM last year</p>	<p><b>RESIDENCE LIFE</b></p> <p><b>1,667</b> PROGRAMS sponsored by Resident Assistants</p>	<p><b>STUDENT ACTIVITIES AND THE CLIFF ALEXANDER OFFICE OF FRATERNITY AND SORORITY LIFE</b></p> <p><b>105</b> LATE NIGHT MIAMI EVENTS HELD <b>with</b> <b>27,204</b> HOURS OF SERVICE PROVIDED <b>and</b></p>				
<p><b>PARENT AND FAMILY PROGRAMS</b></p> <p><b>\$ 295</b> GRANTS AWARDED <b>impacting</b></p> <p><b>16,130</b> INDIVIDUAL STUDENTS <b>an increase of</b></p>	<p><b>WILKS LEADERSHIP INSTITUTE</b></p> <p><b>612</b> PARTICIPANTS STRENGTHS WORKSHOPS</p>	<p><b>32,092</b> IN ATTENDANCE <b>an increase of</b></p> <p><b>22.6%</b> OVER LAST YEAR</p>	<p><b>\$334,293</b> PHILANTHROPIC DOLLARS RAISED <b>by</b></p> <p><b>46</b> GREEK ORGANIZATIONS</p>			
<p><b>69.4%</b> OVER LAST YEAR</p> <p><b>MIAMI TRIBE RELATIONS</b></p> <p><b>10</b> MYAAMIA STUDENTS GRADUATED IN 2018 (including one graduate student)</p>	<p><b>STUDENT WELLNESS</b></p> <p><b>78</b> PRESENTATIONS REQUESTED <b>with</b> <b>1,877</b> STUDENTS IN ATTENDANCE</p>	<p><b>RINELLA LEARNING CENTER</b></p> <p><b>1,498</b> INDIVIDUAL STUDENTS VISITED THE TUTORING CENTER <b>10,133</b> TIMES</p>				
<p><b>STUDENT HEALTH SERVICES</b></p> <p><b>29,638</b> CLINICAL VISITS</p>	<p><b>STUDENT COUNSELING SERVICE</b></p> <p><b>9,573</b> COUNSELING APPOINTMENTS <b>UP 5.28% OVER LAST YEAR</b></p>	<p><b>DIVERSITY AFFAIRS</b></p> <table border="1"> <tr> <td><b>42</b> PROGRAMS <b>reaching</b> <b>1,444</b> STUDENTS</td> <td><b>34</b> EVENTS <b>reaching</b> <b>700</b> STUDENTS</td> <td><b>17</b> ACTIVITIES <b>reaching</b> <b>369</b> STUDENTS</td> </tr> </table>		<b>42</b> PROGRAMS <b>reaching</b> <b>1,444</b> STUDENTS	<b>34</b> EVENTS <b>reaching</b> <b>700</b> STUDENTS	<b>17</b> ACTIVITIES <b>reaching</b> <b>369</b> STUDENTS
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<p><b>ARMSTRONG STUDENT CENTER</b></p> <p><b>2,625</b> EVENTS HELD IN ARMSTRONG <b>↑ 30%</b> FROM last year</p>	<p><b>ORIENTATION AND TRANSITION PROGRAMS</b></p> <p><b>99.5%</b> OF STUDENTS WHO ATTENDED SUMMER ORIENTATION WERE RETAINED TO THE FIRST DAY OF CLASS IN AUGUST</p>	<p><b>COMMUNITY ENGAGEMENT AND SERVICE</b></p> <p><b>550+</b> RESPONSES <b>made to nonprofit community needs in the first three months after launching ComMunity Connect</b></p>				
<p><b>COMMUNITY STANDARDS</b></p> <p><b>72</b> INSTANCES OF THE GOOD SAMARITAN POLICY <b>a decrease of</b></p> <p><b>13.3%</b> FROM THE 2016-17 YEAR</p>	<table border="1"> <tr> <td data-bbox="865 1543 1206 1961"> <p><b>OFF-CAMPUS OUTREACH</b></p> <p><b>1,402</b> NEW REGISTERED USERS on the OFF-CAMPUS HOUSING WEBSITE <b>an increase of</b> <b>139%</b> OVER LAST YEAR</p> </td> <td data-bbox="1206 1543 1523 1961"> <p><b>DEAN OF STUDENTS</b></p> <p><b>345</b> REQUESTS FOR CURRENT &amp; RETROACTIVE MEDICAL LEAVES <b>up</b> <b>15%</b> OVER LAST YEAR</p> </td> </tr> </table>			<p><b>OFF-CAMPUS OUTREACH</b></p> <p><b>1,402</b> NEW REGISTERED USERS on the OFF-CAMPUS HOUSING WEBSITE <b>an increase of</b> <b>139%</b> OVER LAST YEAR</p>	<p><b>DEAN OF STUDENTS</b></p> <p><b>345</b> REQUESTS FOR CURRENT &amp; RETROACTIVE MEDICAL LEAVES <b>up</b> <b>15%</b> OVER LAST YEAR</p>	
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# ENROLLMENT UPDATE

## Board of Trustees Meeting

June 20, 2018

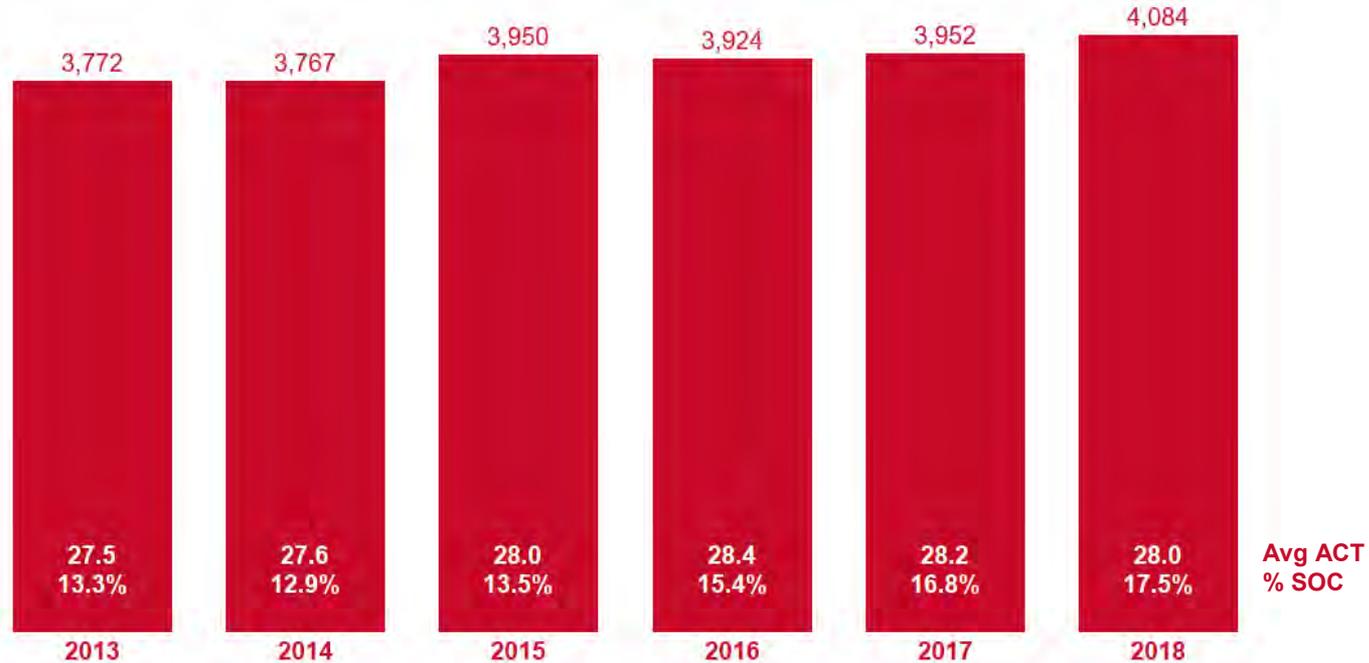
Division of Enrollment Management & Student Success



MIAMI UNIVERSITY



# Confirmation Trends



Enrollment Research and Analytics

Data as of 6.11.2018

Avg ACT  
% SOC

MiamiOH.edu



# First-Year Key Metrics

## 2018 vs. 2017

**ACT Best:** 28.0 vs. 28.2

**GPA:** 3.76 vs. 3.75

**Curriculum Strength:** 14.0 vs. 13.8

**Non-Resident:** 40.8% vs. 43.6%

**International:** 8.3% vs. 9.3%

**Domestic Diversity:** 17.5% vs. 16.8%

**Pell Eligible:** 559 vs. 456

**First Generation:** 668 vs. 602

**Honors:** 578 vs. 527

**Academic Scholars:** 274 vs. 184

**Bridges:** 263 vs. 281

**Summer Scholars:** 147 vs. 125

**Alumni Connection:** 31.1% vs. 30.7%

**Countries:** 39 vs. 34

**States:** 41 vs. 43

**High Schools:** 1,447 vs. 1,468



Data as of 6.11.2018

MiamiOH.edu

# Fall 2018 Confirmations

## *by Residency*

	2016	2017	2018	Δ 2016 to 2018	Δ 2017 to 2018
Non-Resident	1,757	1,725	1,666	-5.2%	-3.4%
Domestic Non-Resident	1,425	1,357	1,328	-6.8%	-2.1%
International	332	368	338	1.8%	-8.2%
Ohio Resident	2,167	2,227	2,418	11.6%	8.6%
<b>Grand Total</b>	<b>3,924</b>	<b>3,952</b>	<b>4,084</b>	<b>4.1%</b>	<b>3.3%</b>



Data as of 6.11.2018

MiamiOH.edu

# Fall 2018 Confirmations

## *by Division*

	2016	2017	2018	Δ 2016 to 2018	Δ 2017 to 2018
CAS	1,951	1,891	1,989	1.9%	5.2%
FSB	926	982	884	-4.5%	-10.0%
CEC	472	486	503	6.6%	3.5%
EHS	406	382	436	7.4%	14.1%
CCA	169	211	211	24.9%	0.0%
CLAAS (Nursing)	--	--	61	--	--
<b>Total</b>	<b>3,924</b>	<b>3,952</b>	<b>4,084</b>	<b>4.1%</b>	<b>3.3%</b>



Data as of 6.11.2018

MiamiOH.edu

# Fall 2018 Projected First-Year Enrollment

## *October 15*

Total Pre-Melt Confirmations: 4,200

Current Active Confirmations: 4,084

Resident: 2,418 (vs. 2,227)

Non-Resident: 1,328 (vs. 1,357)

International: 338 (vs. 368)

Expected first-year class range on October 15, 2018:

6.0% melt: 3,948

6.2% melt: 3,940

6.5% melt: 3,927

6.8% melt: 3,914



Data as of 6.11.2018

[MiamiOH.edu](http://MiamiOH.edu)

# Key Initiatives for Fall 2019

- » Increase Search Volume
- » Expand Recruitment Staff and Activities
- » Enhance the Campus Visit Experience and Increase Off-Campus Events
- » Reintroduce Guaranteed Merit Scholarships
- » Develop and Deploy Admission-Specific Digital and Social Media Marketing Campaigns
- » Implement an Earlier Application Deadline to Ensure Consistency with Peers
- » Launch an Additional Application Platform
- » Introduce an Honors Program Application
- » Redesign the University Academic Scholars Program and Separate Application Process
- » Establish the Presidential Fellows Scholarship Program
- » Implement a National Pathways Program



# Enrollment Planning Discussion

## *Fall 2019 and Beyond*

- » What is the size and composition of Miami's Fall 2019 cohort, including divisional enrollments, and how does that translate into the priorities and fiscal realities for Fall 2020 and beyond?
- » How do we continue to advance (or even maintain) diversity and academic profile without an increased investment from the E&G budget for scholarship programs?
- » What investments are we willing to make to continue to build Miami's national and global brand and advance its market position?



## GOOD NEWS FROM ACADEMIC AFFAIRS

### May 2018 – June 2018

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#### **Denise Krallman recognized for service to institutional research**

**May 09, 2018** - Denise Krallman, director of institutional research, was recently awarded a certificate for outstanding service to the field by the Ohio Association for Institutional Research and Planning (OAIRP) at its spring 2018 conference at Miami University. This award serves to recognize Krallman's many years of leadership in institutional research organizations, such as the Ohio Association for Institutional Research, the North East Association for Institutional Research and the National Association for Institutional Research.

At Miami, Krallman provides information on students, faculty and staff for university planning, policymaking and decision-making activities through statistical analysis, data analysis and report generation. She is also the liaison between the university and the Ohio Board of Regents on higher education information data issues, the U.S. Department of Education-NCES and the National Student Clearinghouse. Krallman is retiring in October.

#### **Miami expanding Nursing program to meet the demand**

**May 10, 2018** - Twenty years ago, Mark Ball considered going into nursing but ended up changing his mind because of what he perceived as a gender stereotype. Instead, he got a job driving heavy equipment. "I was good at it, it was good money, but I hated it," said Ball, 42, of Oxford. "There were no people interactions." With his kids now teenagers, Ball is back in school, pursuing what he always wanted to - become a nurse. Now in his third year of Miami University's bachelor of science in nursing (BSN) program, he is proud to be part of the changing face of nursing. Nationally, men now make up about 13 percent of the high-demand field.

Since 2012 at Miami, eight to 15 men on average have been part of the program of 80 students, said Paula Harrison, assistant chair of the department of nursing and associate professor of nursing. Typically, 40 nursing students make up each cohort on the Middletown and Hamilton campuses, although Miami's nursing program is growing. A new cohort of 61 nursing students (including 10 males) will be based on the Oxford campus beginning this fall to meet a growing student demand.

"Nursing is a 'people' profession, rather than a woman's profession and perceptions are changing," Harrison said. "Male nursing students bring a unique perspective and set of skills that provide us with diverse student cohorts." Ball said his only regret is that he didn't start in the nursing program sooner because he loves it, especially interacting with patients during clinicals at Mercy Health - Fairfield Hospital.

"All these professors here want to see you succeed, whether you're starting out at 18 years old or coming back at 40," said Ball, vice president of the Miami Nursing Students Association and secretary of a Miami Men in Nursing chapter that became active this year. At Miami's May 19 commencement, Christian McLaughlin graduated magna cum laude with a bachelor's in nursing.

He had started in pre-law at Miami but switched career paths because he likes how nursing offers so many specialty areas such as cardiac, neurology, oncology, psychiatric and trauma. "You can be sort of a jack-of-all-trades and work various units in health care or you can find your passion and specialize in a specific unit," he said.

McLaughlin, 25, of Franklin, already has a job lined up with Cincinnati Children's Hospital Medical Center, where he began working as a patient care assistant through Miami a year ago. He noted that Children's carries the prestigious Magnet designation from the American Nurses Credentialing Center's program, "so being able to accept an RN position there as my first job is a dream come true." "I enjoy helping others and I believe a good conversation and positive attitude can go a long way, but I also enjoy the science and critical thinking that is required in the clinical setting," he said.

Bill Lecher, assistant vice president of the Division of Patient Services at Children's, a top three pediatric medical center in the nation, said they have a strong focus on improving gender diversity and inclusion of its nursing workforce. More than 250 male nurses work there.

"We have intentionally focused on increasing the number of men in pediatric nursing at our hospital," he said. "While only three percent of the pediatric nurses statewide are men, at Cincinnati Children's seven percent of the nurses are men."

Like Miami, Cincinnati Children's has been a partner and supporter of the American Association for Men in Nursing and actively participates with the local chapter, Lecher said.

#### **Commencement 2018 includes NFL's Brandon Brooks and more than 4,000 graduates**

**May 13, 2018** - Miami University celebrated its 2018 graduates during its 179th commencement ceremony on Saturday, May 19, at Yager Stadium. Alumnus and Philadelphia Eagles Super Bowl champion Brandon Brooks gave the commencement address. Brooks (Miami '11), an integral part of the team that won the 2018 Super Bowl, was also named to the NFL's Pro Bowl last season.

## GOOD NEWS FROM ACADEMIC AFFAIRS

### May 2018 – June 2018

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The 6-foot-5-inch Milwaukee native played for Miami from 2008-2011 and earned second-team All-Mid-American Conference honors three of those years. Beyond his athletic accomplishments, Brooks' community involvement, continued pursuit of advanced higher education, and public support for mental health awareness distinguish him among other NFL stars. Brooks received an honorary doctor of laws degree at the ceremony.

President Gregory Crawford presided over the ceremony. Degrees awarded include 73 certificates, 98 associates, 3,497 bachelor's, 373 master's and 15 doctorates, for a total of 4,056. The class of 2018 has a promising outlook based on survey results of 2016-2017 Miami graduates who report record high employment results.

The success rates include all students who are employed (including the military), in school, or engaged in volunteer/service programs (e.g., Peace Corps, VISTA), and are based on our 2016-17 graduates.

- Oxford bachelor's: 97.3 percent success rate
- Regional bachelor's: 95.8 percent success rate
- Master's degree recipients: 97.4 percent
- Doctoral degree recipients: 100 percent

### **Cathy Bishop-Clark named dean of Miami University Regionals**

**May 23, 2018** - Cathy Bishop-Clark, interim dean and associate provost, has been appointed by Miami University's Board of Trustees as associate provost and dean of Miami University Regionals, College of Liberal Arts and Applied Science, effective July 1.

She has served as interim dean since July 1, 2016. During her 29 years of service to Miami, Bishop-Clark served as chair of computer and information technology (2011-2013), associate dean (2009-2011) and assistant dean (2007-2009) at the Middletown campus and received the Miami University E. Phillips Knox Teaching Award (2008). She is professor of computer and information technology.

Provost Phyllis Callahan said, "Dr. Bishop-Clark has extensive knowledge of and experience on the Regional campuses. She has established excellent, collaborative relationships with her colleagues and fellow deans and she has been successful during a time of transition and growth on the Regional campuses. President Crawford and I look forward to continuing to work with Dr. Bishop-Clark as the Regional campuses continue to move forward."

Bishop-Clark co-chaired the committee to implement the College of Professional Studies and Applied Sciences, the first new academic division created at Miami in more than 40 years. She also spearheaded the implementation of the health information major, the first bachelor's degree in computer and information technology, and facilitated the development of five other new bachelor degree programs.

Currently the Regionals offer 17 forward-focused bachelor's degree options across the regional campuses and online, plus pathways to 100+ majors that may be completed at the Oxford campus.

### **Miami's digital game design program scores top rankings in national lists**

**Jun 06, 2018** - The Miami University [digital game studies program](#) is ranked in the top 25 percent of schools, both public and private, in the United States by Animation Career Review. Nationally, Miami ranks No. 17 among schools offering a games-related bachelor's degree. Among national public schools, it ranks No. 18. Overall nationally, both public and private schools, Miami ranks No. 39. In the Midwest, Miami ranks No. 7 and in Ohio No. 2.

The digital game studies program at Miami is interdisciplinary, with collaboration among the Armstrong Institute for Interactive Media Studies; the departments of English, computer science and software engineering and teacher education; and the University Libraries. Animation Career Review provides information to professionals seeking schools, colleges and training programs in the animation, design and gaming fields.

The criteria used in the 2018 ranking was:

- Academic reputation
- Admission selectivity
- Depth and breadth of the program
- Value as it relates to tuition and indebtedness
- Geographic location

In March, Miami and its [Armstrong Institute for Interactive Media Studies Game Center](#) climbed nine spots in the [Princeton Review's 2018 Top Schools](#) for Game Design list, ranking No. 16 overall and third among all public universities

Agenda Item	FY2019					FY2020				
	Sep	Dec	Feb	Apr/May	Jun	Sep	Dec	Feb	Apr/May	Jun
<b>Public Business Session - Announcements</b>										
Chair	x	x	x	x	x	x	x	x	x	x
ASG Updates	x	x	x	x	x	x	x	x	x	x
Graduate Student Update	x	x	x	x	x	x	x	x	x	x
University Senate Updates - Executive Committee Chair	x	x	x	x	x	x	x	x	x	x
<b>Interdisciplinary Presentation</b>										
Presentation - Multiple Departments/Divisions, HLC Framework	x	x	x	x	x	x	x	x	x	x
	University Staffing & Planning	International Education and Support for International Students & Scholars	Accessibility	e-Learning		Affordability & Efficiency	Integrity	Academic, Corporate, and Community Partnerships	Scholarly and Creative Work	
<b>Student Affairs Reports - Vice President for Student Affairs</b>										
<b>Presentations and Reports:</b>										
VP Update - As Necessary	x	x	x	x	x	x	x	x	x	x
Student Counseling and Mental Health (every two years, report every year)				Report					Presentation	
Student Wellness and High Risk Alcohol (every two years, report every year)		Presentation					Report			
<b>Written Report Only:</b>										
Student Affairs "Good News"	x	x	x	x	x	x	x	x	x	x
Sexual Assault Prevention				x					x	
Campus Safety Data (Office of Ethics and Student Conflict Resolution)				x					x	
Student Housing Occupancy Update (HOME Office Update)	x		x			x		x		
Residence Life/Living Learning Communities			x					x		
Office of Diversity Affairs	x					x				
Student Activities and Programming to include Greek Affairs			x					x		
Orientation and New School Year Activities (every two years)										
Rinella Learning Center (every two years)		x								
Student Disability Services (every two years)										
Community Engagement and Service (every two years)				x						
Leadership Initiatives (Wilks Leadership Inst, every two years)			x							
Student Counseling and Mental Health (every two years, report every year)				Report					Presentation	
Student Wellness and High Risk Alcohol (every two years, report every year)		Presentation					Report			
<b>Enrollment Management and Student Success - VP for EMSS</b>										
<b>Presentations and Reports:</b>										
VP Update - As Necessary	x	x	x	x	x	x	x	x	x	x
Enrollment Update	x	x	x	x	x	x	x	x	x	x
Financial Aid and Student Debt (every two years, report every year)		Report					Presentation			
Career Services and Placement (every two years, report every year)			Presentation					Report		
<b>Written Report Only:</b>										
EMSS "Good News"	x	x	x	x	x	x	x	x	x	x
Retention Update		x								
Financial Aid and Student Debt (every two years, report every year)		Report					Presentation			
Career Services and Placement (every two years, report every year)			Presentation					Report		
<b>Academic Affairs Reports - Provost</b>										
<b>Presentations and Reports:</b>										
Provost Update As Necessary	x	x	x	x	x	x	x	x	x	x
Academic Center/Program (Generally from the featured Dean's division)	x	x	x	x	x	x	x	x	x	x
<b>Written Report Only:</b>										
Academic Affairs "Good News"	x	x	x	x	x	x	x	x	x	x
E-learning				x					x	
International Education and Study Abroad/Away	x					x				
Academic Advising			x					x		
Winter Term Update (EMSS, with Academic Affairs)				x				x		
Integrity (Center for Teaching Excellence, every two years)								x		
Honors Program (every two years)		x								
Accreditation Updates (as applicable)										
<b>Academic Dean's- All (except MUDEC) typically include a tour</b>										
College of Creative Arts						x				
College of Engineering and Computing							x			
College of Arts and Science								x		
College of Liberal Arts and Applied Sciences									x	
Libraries	x									
Farmer School of Business		x								
Graduate School			x							
College of Education, Health & Society				x						
Luxembourg Campus (based on Dean's availability)										
<b>Other Areas</b>										
<b>Presentations and Report:</b>										
Forward agenda	x	x	x	x	x	x	x	x	x	x
<b>Executive Sessions</b>										
Appropriate topics, as required	x	x	x	x	x	x	x	x	x	x



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**BOARD OF TRUSTEES  
MIAMI UNIVERSITY  
Minutes of the Academic and Student Affairs Committee Meeting  
May 17, 2018, 8:00 a.m.  
Wilks Conference Center  
Miami University, Hamilton Campus**

The Academic and Student Affairs Committee of the Miami University Board of Trustees met on May 17, 2018 in the Wilks Conference Center, on the Miami University, Hamilton Campus. The meeting was called to order at 8:00 a.m. by Committee Chair Terry Hershey, a majority of members were present constituting a quorum. Attending with Chair Hershey were committee members; Trustees, Thomas Gunlock, Zac Haines, John Pascoe, Mark Ridenour, and Robert Shroder, National Trustee Diane Perlmutter, and Student Trustees Megan Cremeans, and Hallie Jankura; along with non-committee members; Trustees Jagdish Bhati, Sandra Collins and Rod Robinson, along with National Trustee Mike Gooden.

In addition to the Trustees, Phyllis Callahan, Provost and Executive Vice President for Academic Affairs; Michael Kabbaz, Senior Vice President for Enrollment Management and Student Success; and Jayne Brownell, Vice President for Student Affairs, were in attendance. Also present to address or assist the Committee were: Cathy Bishop Clark, Dean, College of Liberal Arts and Applied Science; Susan Schaurer, Assistant Vice President and Director of Admission; John Ward, Director, Student Counseling Services; Ted Light, Chair, Department of Commerce; Brooke Flinders, Chair, Department of Nursing; and Ted Pickerill, Executive Assistant to the President and Secretary to the Board of Trustees; along with many members of the Miami University community, present to observe.

**Public Business Session**

Chair Hershey opened the public session, welcomed everyone to the meeting, and recognized Cathy Bishop Clark, who was recently selected by the Provost and President to become Dean of the College of Liberal Arts and Applied Science.

**Approval of the Prior Meeting's Minutes**

Trustee Shroder then moved, Trustee Pascoe seconded, and by unanimous voice vote, the minutes of the prior meeting were approved.

**Reports**

The Committee received written reports from the University Senate, and Associated Student Government.

*These reports are included in Attachment A.*

## **Interdisciplinary Dialogue**

### **Curricular Reform**

Provost Callahan introduced the topic of curricular reform and began the discussion. She was joined by Senior Vice President Kabbaz and Vice President Brownell.

Provost Callahan stated Miami implements rigorous and thorough curricular approval processes while reducing or eliminating curricular redundancy. They emphasized that support units, including Enrollment Management and Student Success, and Student Affairs, are essential to maintaining academic quality because they offer co-curricular and other activities and opportunities that promote quality learning. Some examples are:

- Service learning
- Community engagement
- Undergraduate research opportunities
- Library services
- State-of-the-art classroom and research facilities

They concluded, informing the Committee that Miami has an established record of high quality academic programs led by talented and dedicated faculty. Since 2013, Miami has done an effective job of streamlining its course offerings. Since 2013, 700 new courses have been developed, while 2346 have been eliminated. They also relayed that more work remains in relation to other aspects of the curriculum. During the same time period, 21 new majors have been created, with only one being eliminated. Similarly, 22 new minors have been developed, yet only six have been terminated.

They were asked how the curriculum meets the needs of future employers of Miami graduates, and they informed the group that Advisory Councils are of great help in this regard.

They were also asked about the difference between majors and co-majors, explaining that co-majors normally do not involve the creation of new courses, but are a packaging of existing courses in a meaningful way.

They also explained State reporting requirements, and the review of low enrollment courses and programs, as well as over-enrolled courses, to make them more accessible.

*Associated materials are included as Attachment B.*

## **Student Affairs Reports**

Vice President Brownell relayed the following to the Committee:

Here we are at the close of another academic year. It has been an exciting year in Student Affairs, filled with change and possibility. At our last meeting I updated you on some of the ideas that came out of our strategic planning process from last summer and fall, and many of those efforts, including those in residence life, are well on track for the fall. I also talked about some significant staffing changes that we were anticipating, and I want to update you on that progress. In late March, we named Dr. John Ward as the new director of the Student Counseling Service, following the retirement of Kip Alishio. John has hit the ground running, and is here today to give you an update on his office. Dr. Steve Large will be joining us in June as our AVP for Health & Wellness, and you'll find a profile about him in our Student Affairs update. We are very excited to have Steve join us and believe he'll be a great addition to Miami. I'll note that Steve started his college career here on the Hamilton campus, so he is coming home to Miami after a long time away. And last week, we had Dean of Students candidates on campus to step in when Mike Curme steps out at the end of next month. We had a very strong pool of candidates, and I hope to have an announcement there very soon. I want to single out Hallie Jankura for thanks for being a part of our search committee, and for leading the sessions that each candidate had with students during their first evening on campus. As you would expect, Hallie impressed them all, and both she and Jermaine Thomas, our other student committee member, provided a great representation who our students are.

As I talk about change and possibility, I'd like to highlight changes in both Community Standards and in the areas of sexual and interpersonal violence prevention and response. You know that Susan Vaughn will be retiring in August, and we have had candidates here this week for that role, so we are hopeful that we will be on track for Community Standards (no longer OESCR). That director, along with the DOS, will be bringing fresh eyes to Community Standards as we also look to hire a new assistant director and an investigator in that office as soon as possible, and as we think about how to incorporate restorative justice practices in that work. We are also searching to replace our SIV team, since both our prevention and our response coordinators left Miami this spring. As you could imagine, those changes have concerned some students, so Mike Curme is leading those searches, and has been keeping in close communication with a group of students who is helping to give input on those hires and the priorities for that work. This is crucial work, and we are giving it full attention to be sure that the transition feels seamless to students when they come back in the fall.

There's one other new initiative from this spring that I'd like to highlight. When President Crawford asked me to look at how we could increase academic partnerships as part of our strategic plan last year, I sat down to think about who we partner with, and realized that nearly every office works with faculty and partners in academic affairs, but they are individual partnerships that may not be evident to people outside of each office. So in the spring, I charged a group of staff in the division to take an inventory of who each office has partnered with—and the list included more than 700 submissions,

representing 541 unduplicated partners from the faculty or academic affairs. We held a thank you reception last month for those who were named among the most significant of those partners, and plan to send a letter to each one of them this summer, with a cc to their department chair, so we can be sure that their work is known and recognized. So I want to acknowledge and thank all of those partners, who serve on conduct boards, advise Greek and other student organizations, work to provide service-learning opportunities, who are there for every new student orientation session, and are partners in creating living-learning communities, and so much more. We truly appreciate it, and couldn't do our work without that support.

Vice President Brownell then informed the Committee of a resolution on the full Board's consent calendar. The resolution would change the name of the Division from Student Affairs to Student Life. This is a proposed change which was previously discussed with the Committee at a prior meeting.

Following her remarks there was a discussion of the nationwide issue of food insecurity.

*The Proposed Resolution is provided as Attachment C.*

### **Student Counseling Services**

Dr. John Ward, the new Director of Student Counseling Services introduced himself to the Committee and provided an overview of services, area updates, and current trends. He stated the most frequent concerns are anxiety, depression, substance abuse, and relationship issues. Anxiety has now overtaken depression as the clear number one concern, with Miami having a slightly higher anxiety rate than our peers.

He informed the group that increased staffing has allowed the wait list to be greatly reduced from prior years. The longest waits now are typically a request on Monday, with visit with a counselor by Friday. However, there remains the need for increased psychiatric services and prescription services.

He was then asked about and discussed the procedure for students considering harm to themselves.

Dr. Ward next relayed that the trend towards increased requests continues, with total appointments, total students served, and the percent of the student body served all increasing year to year.

He believes Miami does an excellent job engaging faculty and staff to help identify students in distress. He then explained the Care Team, which is comprised of individuals from many offices and departments around campus. The Team meets weekly to discuss students in an area of concern, and to follow up as appropriate.

He added that with growing requests from students, and the subsequent need for increased staffing to meet them, a larger space may eventually be required.

*Dr. Ward's presentation is included as Attachment D.*

### **Student Affairs Written Reports**

The following written reports were provided:

- Student Affairs "Good News," Attachment E
- Campus Safety, Attachment F

### **Enrollment Management and Student Success Reports**

Vice President Kabbaz highlighted the five students to be arriving from the Cincinnati Public Schools Partnership. The number is expected to grow in future years. Also highlighted was the increase in post-graduate success rate (employment and graduate school) of recent Miami University graduates from 96.6% in 2015-16 to 97.3% for 2016-17.

### **Admission Update**

Susan Schaurer, Assistant Vice President and Director of Admission provided an enrollment update. She stated that the new access to the nursing program through the Oxford Campus has proven quite popular with 61 students confirmed, well above the 40 student goal.

As anticipated, a review of yield shows a decrease from approximately 30% in 2005, to an approximate 17% for this Fall. The greatest reduction has been for the Farmer School of Business, with the reduced ranking a likely a factor, particularly among domestic non-resident and international students.

She was asked if there are sufficient beds on campus to accommodate the incoming class. She stated there are, but that Miami is near capacity, and this Fall's numbers are near the maximum class size, based on bed count.

For Fall 2019, she stated they will be seeking to grow the prospective applications through a variety of strategies, including increasing staffing focused on expanding Miami's reach nationally and internationally.

Demographics and increased competitiveness for new students will require, for Fall 2019, the Committee and the Board's guidance to set the priorities for net tuition revenue, incoming class demographics, and academic profile.

*Ms. Schaurer's presentation is included as Attachment G.*

## **Enrollment Management and Student Success Written Reports**

In addition to the presentation, the following written reports were provided:

- Enrollment Management and Student Success “Good News”, Attachment H

### **Academic Affairs Reports**

#### **Provost Update**

Provost Callahan discussed recent student success, highlighting achievements such as Goldwater Scholarships. She also presented two resolutions; Reports to the State, and the Creation of a New Degree, seeking the Committee’s recommendation for approval. The Committee considered the two in one vote, and Trustee Shroder moved, National Trustee Perlmutter seconded, and by unanimous voice vote, the resolutions were recommended for approval.

Provost Callahan also presented additional resolutions which are included on the Full Board’s consent calendar, these included an Honorary Degree, Award of Tenure, and Affirmation of a Dean Appointment. She also informed them that the Affirmation of Dean Bishop-Clark’s appointment would also now appear on the Consent Calendar.

*The Resolutions are provided in Attachment I.*

#### **College of Liberal Arts and Applied Science**

Dean Cathy Bishop-Clark highlighted the Regional Campuses’ focus on students, and the success of alumni. She stated there have been many changes over the past few years; shifting from two distinct campuses, each with a Dean, to one, joint academic division. Also the creation of many bachelor degrees, and new academic departments on the Regional Campuses.

She highlighted the mission of the Regionals which is to provide open access for diverse learners to a high-quality applied education grounded in the liberal arts. She stated that this year, the Regional Campuses saw their first increase in enrollment for several years - 2.7% for the Spring Semester. She also informed the Committee of how the Regionals are able to accommodate transferring students and students enrolling to complete their degree.

She informed the Committee that the Oxford Nursing cohort appears to be quite successful, and that they intend to pursue additional opportunities, such as a Regional Campus Teacher Education cohort.

A Committee member commented that better communication was needed to inform on the long range budget, regarding revenue. And that best case scenarios should also be presented.

*Dean Bishop-Clark's Presentation is included as Attachment J.*

### **Commerce**

Ted Light, Chair of the Commerce Department, updated the Committee about the Commerce Department and its degree offerings. He stated the degree is proving very popular and that enrollment has grown swiftly, to over 10,000 credit hours of instruction this year. He stated this growth was actually achieved without adding any full time faculty, which was made possible only through the online delivery.

*The Commerce and Nursing Presentations are also included in Attachment J.*

### **Nursing**

Brooke Flinders, Chair of the Nursing Department, addressed the Committee, informing them that she is a Miami Regional Nursing graduate. She stated that the new Oxford nursing pathway received nearly 900 applications, without any targeted recruiting. The program's original goal of 40 new students was exceeded, with 61 confirmations to date. The program features a direct admission aspect, and a Living Learning Community in Oxford. Future opportunities will likely include a Master's degree, and an accelerated program.

*The Commerce and Nursing Presentations are also included in Attachment J.*

### **Academic Affairs Written Reports**

In addition to the presentations, the following written reports were provided:

- Academic Affairs "Good News", Attachment K
- E-Learning, Attachment L
- Academic Advising, Attachment M

### **Adjournment and Tour**

With no additional business to come before the Committee, following a motion, second and unanimous voice vote, with all in favor, none opposed, the Committee adjourned at 11:15 a.m. to tour the Hamilton Campus.



Theodore O. Pickerill II  
Secretary to the Board of Trustees